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Getting along in the multicultural team



TOMORROW'S Weekend FT Let's get down to business, comrade A FEB.

FINANCIAL TIMES

Europe's Business Newspape

to Malaysia's ban on UK contracts



Malaysian prime minister Mohamad Mahathir (left) said ban on government contracts with British companies would continue for the foreseeable future but only selectively. However, it is understood the Malaysian cabinet has agreed the ban on British

companies could be lifted but the timing of the change has been left to Mr Mahathir. Page 14; Italy wins power deal, Page 4; Cinema joint venture for Wilton, Page 19

viss bribery scandal: Formal charges were laid against eight people, including a prominent magazine publisher said to have bribed a restaurant inspector, in Switzerland's most serious corruption

Italian sailors murdered: Seven Italian sailors were found killed in their cabins on board the Naples-based Lucina which was set to deliver a grain cargo in the port of Jijel, Algeria. Islamic fundamentalists, who have been targeting foreigners since last year, are believed to be responsible.

Ex-minister's evidence queried; Former trade and defence minister Lord Trefgarne had given "inaccurate" and "confused" evidence relating to the export of machine tools to Iraq, the Scott arms-for-Iraq inquiry was told. Page 7

Schroders, UK-based merchant bank, is paying \$92m for the half of US-based investment bank Wertheim Schroder that it does not already control. Page 15; Lex, Page 14

Aden captured: North Yemeni forces appeared to have secured victory in the two-month-old civil war with the South after capturing Aden. the last main southern redoubt. Page 14; Causes of the war still fester, Page 4

Crédit Lyonnais, French state-owned bank, is set to sell a controlling stake in Fnac. France's leading books and music retailer which has a stock market capitalisation of about FFr3bn (\$557m). Page 16; Lex, Page 14

Metaligesellschaft chief executive Kajo Neukirchen announced a boardroom change which seals his takeover at the troubled Frankfurt-based metals and trading group. Page 15

Japanese boost for BT: A joint venture of Nippon Telegraph and Telephone, largest Japanese telecommunications operator, will distribute international services for British Telecommunica tions and MCI, second-largest US long-distance carrier. Page 15; Lex, Page 14; Harsh words for German telecoms plan, Page 2

Warning from oil majors: Western oil warning they could scale back operations in the country or pull out completely. Page 3

Daimler-Benz is considering changing its dividend policy to come into line with what the group's finance director called "Anglo-American"

Trump's Empire State deal: Casino operator and property developer Donald Trump announced he had entered a joint venture with a group of Asian and European investors who had acquired the Empire State Building in New York. Page 5

Bosnian government peace pledge: Leaders of Bosnia's Moslem-led government said they planned to accept a peace proposal backed by the international community and would overlook its shortcomings. UK peace role, Page 3

US healthcare reform: The Clinton administration and the Democratic party launched an all-out push to swing public support behind healthcare reform. Page 5

Army acts on oil strike: Nigeria's military government used troops to limit the effect of an oil workers' strike on supplies of fuel in the main cities. Page 4

Heart recipient dies: The world's longest-surviving heart transplant recipient, Dirk van Zyl, 68, who received a new heart in Cape Town 23 years ago, has died.

US firefighters killed: At least 12 firefighters died when they were overrun by a forest fire whipped up by high winds about 120 miles west of Denver, Colorado.

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Hopes rise for end | Senior Paris police replaced for bugging Socialists

By David Buchan in Paris

Mr Charles Pasqua, France's interior minister, yesterday replaced both the head of Paris police's political intelligence service and his subordinate who eavesdropped on a confidential meeting of the opposition Socialist party on June 19 when Mr Michel Rocard was ousted as party leader.

In what has inevitably been dubbed "Pasquagate", after the famous 1972 case of political bug-ging in the US, Mr Pasqua first

brushed aside furious Socialist charges of "espionage" by telling the National Assembly on Wednesday that the eavesdropping was "an isolated, individual initiative" by a member of the Renseignements Généraux (RG).

But after the parliamentary leader of his own Gaullist RPR party also called the affair "a serious threat to democracy", Mr Pasqua announced he was moving the two RG policemen to other duties, before waiting for the conclusion of an internal

MPs' sensitivity was already heightened by the revelation in this week's issue of the satirical newspaper. Le Canard Enchainé. which also broke the Pasquagate story, that one of their number, Mr Bernard Tapie, the maverick businessman, had his telephone line bugged on a judge's order.

From this telephone-tapping the judge learned that Mr Tapie was planning a trip to Rwanda to avoid prosecution and had him hauled out of bed and charged last week. As a result, the National Assembly passed a bill

to advise the speakers of the parliament's two chambers before tapping MPs' telephones. Ironically, Pasquagate was

leaked by members of the RG who disapproved of their colgue's action in installing himself in an empty translation booth and telephoning through news of Mr Rocard's problems to police headquarters.

The mission of the RG (literally, General Information) is to act as the "eyes and ears" of a French state, traditionally keen

to control a society that often seems to take it by surprise. The activities of this plain-clothes force of some 3,800 range from serious intelligence work in antiterrorism, to gathering information on leaders of political parties, companies, unions and the

professions. In the last week of any French election campaign, publication of regular opinion polls is forbidden. But everyone gossips about what the RG - which continues its inquiries right up to election day - is predicting.

know what is happening in the country," an Interior Ministry spokesman said yesterday, "and often we need information that is more precise than appears in the

The press, however, is one of the 12 areas on which Paris's 1,200 RG officers target their attention. The RG seeks. for instance, to find out what sensitive stories journalists might be working on, and there is always an RG employee waiting at print works to scoop up a first edition.

G7 partners cool over US idea for freer trade

By Peter Norman and Robert Graham in Naples

The US yesterday ran into opposition from its chief trading partners about suggestions to launch a new multilateral trade liberalisation effort at this year's world economic summit in

Clinton administration officials have put forward vague proposals that the Group of Seven countries – the US, Japan, Germany, France, Britain, Italy and Canada – together with the European Commission should take the initiative to further liberalise trade, especially in the telecommunica

tions sector. The idea from the US, which emphasised that the summit's agenda was still up for negotiation, is that the G7 should build upon the successful Uruguay Round trade negotiations completed earlier this year.

Japanese foreign ministry spokesman, vesterday said that Japan believed priority should be given to ratifying the Uruguay Round to ensure that it takes effect as planned at the start of 1995. That point was echoed by senior officials from the European Commission in Brussels.

As final preparations were under way for the economic summit which begins this evening, Japan appeared to water down the earlier suggestion of Mr Tomiichi Murayama, its recently appointed socialist prime minister, that the meeting should discuss the weakness of the dollar. Mr Terada said that the summit was not really the place to

discuss such a delicate question as currency fluctuations and this specific issue was not on the agenda. He did not exclude the possibility that currencies might be discussed by G7 leaders in the course of a general debate on the

The capacity of financial mar-ket turbulence to disrupt the plans of the G7 leaders for a harmonious summit was graphically illustrated yesterday when Mr Silvio Berlusconi, the Italian prime minister, was obliged to interrupt a press conference on the summit to deny market rumours that his economic team

"I can categorically deny this fact. You know these rumours sweep the markets," Mr Berluscomi said. He said that he would seek the

endorsement of fellow leaders for the creation of an international task force to intervene in cases grossly abused, such as in Rwanda The idea has been coolly received in pre-summit discus-

ister yesterday appeared determined to add this to an already crowded agenda. The summit is due tomorrow to discuss economic questions such as getting the 35m unemployed in the industrialised world back to work, and safety measures for

sions. But the Italian prime min-

Late tomorrow and on Sunday, the G7 leaders will be joined by Mr Boris Yeltsin, the Russian



The presidents of South Africa, Angola, Zaire and Mozambique held a peace summit yesterday in an effort to find a solution to the war in Angola. Meeting in Pretoria were (left to right) Jose Eduardo dos Santos of Angola, Nelson Mandela of South Africa, Mobutu Sese Seko of Zaire and Josquim Chissano of Mozambique. Mandela said he was no longer pessimistic about ending the Angolan conflict, but added that the participation of Angola's Unita rebel leader, Jonas Savimbi, was crucial to an eventual settlement

Research subsidy for German aerospace

By Quentin Peel in Bonn

yesterday announced a new DM1.2bn (\$800m) programme to subsidise research in its recession-hit aerospace industry, a decision intended to help the sector fight competition from the US and Japan.

The plan, announced by Mr Reinhard Göhner, parliamentary state secretary in the Economics Ministry, is supposed to provide indirect research subsidies and therefore not contravene Gatt rules banning direct subsidies.

nuclear power stations in the "With this new programme, we are seeking to follow in the foot-Ukraine and other former Soviet steps of both the US and Japan by using indirect support, in order not to unleash new competitive subsidies." he said.

ate the conditions for the Ger- and pollution for four sectors: is for Germany", said Mr Detmar industry to maintain its international position, won not least

The government will finance half the cost of the programme. to run from next year, with industry providing the other DM600m. It will focus on energy-

thanks to state assistance."

ters, and aircraft equipment. The programme was greeted in the German industry, which has axed thousands of jobs in the

past year, as "a first step". "At least the decision shows that the political establishment has finally recognised how

"The aim is essentially to cre- saving and the reduction of noise important the highest technology Grosse-Leege, spokesman for Deutsche Aerospace, Daimler-Benz's aerospace subsidiary. He warned against any attempt to finance the civil aviation sector of the industry with cash from space research, however.

Continued on Page 14

Israel and PLO may hasten West Bank self-rule process

By Julian Ozanne in Jerusalem

Israel and the Palestine Liberation Organisation are to begin talks next week in Cairo about an accelerated extension of self-rule from Gaza-Jericho across the rest of the West Bank.

The agreement, announced in Paris yesterday, marks a critical step forward in the peace process and reflects the greater trust and confidence both sides have in each other following completion of the first phase: the implemen tation of self-rule in Gaza and

However, Israel appears to have forced the PLO to accept a two-stage negotiating process for the West Bank - accelerated talks on the transfer of power, followed by discussions about redeployment of Israeli forces rather than the single-stage process demanded by Mr Yassir Arafat. PLO chairman. Mr Arafat wants the process

speeded up significantly in order

Louder Page : Letters .

to allow the PLO to take control of the West Bank in advance of Palestinian national elections on October 15. He appears deter-mined to hold quick polls to confound critics who say he is undemocratic and afraid of elec-

Israel favours a more cautious and slower approach. A joint Israeli-PLO statement said yesterday that the Cairo talks would break into two working groups.

One group would discuss issues outstanding from the first phase, such as Israel's refusal to release 6,000 Palestinian prisoners, and arrangements for border crossings and safe corridors between the Gaza Strip and Jericho. The second group would discuss giving Palestinians in the rest of the West Bank more control over local administration, as well as over elections and financial matters such as the transfer of taxes and customs.

Israel agreed in Paris to accel-

West Bank and to expand self-rule beyond the agreed five areas of health, education, tourism, direct taxation, and social

Only after the conclusion of these talks would the two sides negotiate an interim accord for the West Bank, including the redeployment of Israeli forces from Palestinian population centres, which Israel is pledged to complete by the eve of elec-

The third issue which is now open for discussion is the right of return of Palestinians who fled during the 1967 Arab-Israeli war. In return for Israeli willingness to begin the next phase of negotiations, the PLO also said it would strive to fulfil its promise to convene, in Gaza, the Palestine National Council - the nonfunctioning parliament in exile to annul those clauses of its covenant which call for the destruction of Israel

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Anti-Sceptics

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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

IBM plans to shut the door

IBM yesterday gave the European Commission a year's notice that it intends to drop an undertaking it gave in 1984 to supply on request information to some competitors enabling them to design systems compatible with IBM equipment. The undertaking was given after Commission complaints that its dominant position in the information technology industry was harming competition. The voluntary undertaking included computer memory and software practices, and resulted in the computer memory and software practices, and resulted in the suspension of proceedings against IBM in one of the biggest competition cases ever to come before Brussels. The Commission will review the case next year to decide whether IBM still occupies a dominant position. Yesterday, IBM said: "The information technology industry and numerous business practices are signed this undertaking have changed dramatically since we signed this undertaking in 1984... the dynamics of the industry have made most of the undertaking's terms obsolete." Enuma Tucker, Brussels.

Brussels tackles Italy over TV

The European Commission has begun legal action against Italy over its failure to comply with European Union legisla-tion on television advertising. Brussels says Italy is contraven-ing the "Television Without Frontiers" directive by allowing broadcasts that last less than 45 minutes to be interrupted by advertisements more than once. It also says Italy has failed to ban advertisements from news, children's programmes and religious broadcasts that last less than 30 minutes. Further, the Commission objects to an Italian law stipulating that public authorities must reserve at least 25 per cent of their advertising budget for local private TV and radio stations. The case could pit Brussels against Mr Silvio Berlusconi, the Italian prime minister, whose company owns three national networks in Italy which together control almost half the broadcasting output. The Commission is currently considering some assurances sent to it by Italy. Emma Tucker, Brussels

Crédit Lyonnais report leaks

France's parliamentary inquiry into Crédit Lyonnais, the state-controlled bank which lost FFr6.9bn (£820m) last year, criticises its former head, Mr Jean-Yves Haberer, for misman agement but exonerates him from any personal misappropria-tion, according to leaks of the 200-page report due to be published on Tuesday. The parliamentary inquiry, unusual in France, has been headed by Mr Philippe Séguin, the national assembly president, who apparently writes in his introduction that "political interference has not had a decisive impact" on the bank's situation. The French treasury is reprimanded in the report for failing to keep a closer eye on the bank's growing liabilities, including some FFr40bn in doubtful prop-erty loans that have been hived off into a separate statebacked company. Reaping the consequence of its earlier mattention, the treasury is now said to be nervous about the plan by Mr Jean Peyrelevade, the bank's new head, to declare FFr2bn-FFr4bn loss for the first half of this year, in a bid to wipe the bank's slate clean as quickly as possible. David

Turkish privatisation setback

Turkey's privatisation programme suffered another setback with the constitutional court ruling late yesterday to cancel the recently passed enabling legislation which would have allowed the government to sell companies without having to seek parliamentary approval. The move will delay the programme at a time when Mrs Tansu Ciller, the prime minister, is trying to speed up the sale of state assets to bolster the balance of payments and avoid a debt rescheduling. The court decision means that separate legislation will have to be presented to parliament for debate in the case of the sale of every state company. "Practically speaking, it means the policy is doomed," said the deputy leading the appeal to the constitutional court to have the law annulled. Turkey was aiming to sell \$2.5bn worth of assets this year, including companies in the oil refining and distribution sectors, the state airline, steel concern and the Brown, Ankara,

French growth set to top target

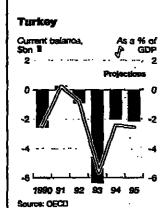
France is likely to have economic growth this year which is nearer 2 per cent than the 1.4 per cent originally forecast by the government, Mr Edmond Alphandery, economy minister, said yesterday. In the second quarter this year, gross domestic product would rise 1 per cent after rising 0.5 per cent in the first-quarter, Mr Alphandéry told French radio. This meant that by the end of June. France would already have achieved its official forecast of 1.4 per cent growth this year. "I have good reason to hope that in 1994 we will be nearer to 2 per cent [growth] than 1.4 per cent," he said. Several ministers had already said that France would beat its official forecast, made in the 1994 Finance Act, of 1.4 per cent growth this year.

Fugitive Schneider in contact

Mr Jürgen Schneider, the fugitive German property magnate, has made contact through a lawyer with the Frankfurt prosecutor's office, for the first time since his disappearance three months ago, an official said yesterday. The lawyer had presented a power of attorney on behalf of both Mr Schneider and his wife Claudia, whose property empire collapsed when they disappeared, leaving debts of around DM5bn. His disappearance unleashed Germany's biggest financial scandal in years and embarrassed scores of banks and contractors who had crowned him the country's "construction king". A spokeswoman for the prosecutor said the authorities still had no indication of the Schneiders' whereabouts. Quentin Peel, Bonn

ECONOMIC WATCH

Turkish current account boost



Turkey's current account showed a surplus of \$342m (£225m) in April, the first sign of the effect of government austerity measures. The current account deficit in the first quarter was reduced to \$778m compared with \$1.8bn in 1993. The figures appear to support government forecasts that the current account will be close to balanced this year. against a record deficit of \$6.3bn in 1993, following the sharp contraction in domestic demand and the lira's devaluation. Official reserves fell \$3bn in the first quarter, as the central bank sought

unsuccessfully to prop up the lira. There was also a \$1.4bn short-term capital outflow in the period, compared with an inflow of \$1.3bn in 1993, as banks closed their foreign exchange positions. Tourism revenues were steady at \$690m. Debt servicing in the first quarter - principal and interest - rose to \$2.4bn, against \$1.3bn in 1993, reflecting increased foreign

borrowings last year. John Murray Brown, Ankara. Corders for west German builders were up 3.8 per cent in April from a year earlier and rose 6.2 per cent in the first four months of 1994. New housing orders were up 18 per cent in April and 27 per cent in the first four months of 1994. German crude steel output rose 8.4 per cent to 20.16m tonnes in the first half this year from a year ago. Poland had a current account deficit of \$30m in May after a surplus of \$45m in the previous month.

Peter Norman, Economics Editor, previews the G7 meeting opening tonight

Two summits for price of one in Naples

he world economic sum-mit that begins in Naples tonight will be the 20th of its kind and the first in which Russia has been accorded equal status with the leading industrialised democracies when discussing the globe's geopolitical problems. While the summiteers and

the world's media will be getting two summits for the price of one, the early signs are that the leaders of the Group of Seven countries and Preside Boris Yeltsin will be hard pressed to pin the adjective 'historic" on their weekend talks in a former royal palace overlooking the Bay of Naples. To some extent, this is as it should be. The G7 economic summits have been subject to a law of diminishing returns for many years. Indeed, last year in Tokyo the leaders of the US, Japan, Germany, France, Britain, Italy and Canada, accompanied as always by the European Commission presi-dent, decided to make a virtue

out of necessity and make this year's summit shorter, less scripted and more informal. But old habits die hard. Put together eight ambitious politicians (or nine if you count Mr Yeltsin, who will join the talks halfway through) under a Mediterranean sun with a multinational force of journalists for nearly 48 hours and they will start playing to the gallery. This instinct was apparent earlier this week, when President Bill Clinton conjured up a clutch of initiatives to revive what clearly seemed a flagging agenda to White House plan-

The improved world economic outlook has created an unusually favourable background. But faced with a batch of topics for discussion that are worthy rather than gripping, Mr Clinton's advisers surprised other summit nations by saying he would propose a global data super-highway, encompassing Russia, and a multinational review of the World Bank and International Monetary Fund. The US is also keen to inject new urgency into further liberalisation of world trade that would build on the successful conclusion of the Uruguay Round negotiations.

Whether the meetings will be flexible enough to cope with these late-breaking ideas remains to be seen. The reforms initiated at Tokyo should give the summitteers the chance to take up proposals at short notice. The Naples talks have been arranged to give leaders more time to talk informally with only one official per delegation present.

But there is also evidence of the usual advance scripting and the airbrushing away of

An Italian special forces unit provides aerial protection for Japan's prime minister, Mr Tomiichi

Japanese PM to make

debut in supporting role

Russian policy of "expanding

equilibrium". In plain English,

that means any increase in

hilateral Japanese economic

aid will continue to be linked

to progress on their territorial

Tokyo would, as it did at last

year's G7 summit, provide its

share of any multilateral aid

package. But Japan's first

left-wing prime minister for

nearly 50 years is unlikely to

change its curious position as

the only G7 country that has

not yet normalised relations

Japan's relations with Russia

are gradually unfreezing. Mr

Yeltsin pleased the Japanese government at his summit last

autumn with the then prime

minister, Mr Morihiro Hoso-

kawa, by formally accepting

for the first time that there

was a territorial issue and that

the two sides should try to

On the Japanese economy, Mr Murayama will tell his G7

partners of plans to enlarge an

existing Y430,000bn (£2,738bn)

public works programme, cov-

ering the 10 years to 2000, but

he will be unable to provide

further details. Finally, he will be able to point to a sharp 6.7

per cent decline in the current

solve it.

Within these constraints.

with a post-cold war Moscow.

Muravama, on his arrival in Naples for the summit

Mr Tomiichi Murayama.

Japan's new Socialist prime

minister, makes his debut on

the international stage at

Naples, facing the world's spot-

lights with little of substance

Mr Murayama is aware that

his Group of Seven partners

government action to stimulate

Japan's economy, and to curb

the massive trade surplus, a

factor in the recent rise of the

To this end, he has gone to

Naples with a promise to

extend the current year's one-

off income tax rebate to future years, but with no figure in

mind. He has a deregulation

package, prepared 10 days ago

by the previous government, but already criticised by the US and the European Union for

Meanwhile, Russian President Boris Yeltsin should

expect no more than com-

radely correctness from

Japan's prime minister when

Mr Murayama, who will hold

a bilateral meeting with Mr

Yeltsin on Sunday, will have

little choice but to maintain

Japan's euphemistically named

they meet at Naples.

falling short of expectations.

yen and decline of the dollar.

communiqué, to be released tomorrow, is virtually complete and drafts reportedly contain no reference to the weakness of the dollar on currency markets. Indeed, it has become

apparent that perhaps only Japan wants to give the matter a thorough airing. German officials have gone out of their

> way to play down the signifi-cance of the dollar's fall, sug-gesting that it is either a US problem or a bilateral US-Japanese affair.

Although the finance ministers (who, like foreign ministers, attend the meeting) can be expected to discuss financial market developments and the rise in long-term bond rates. decisions are unlikely in the absence of central bank governors, who do not attend.

Instead, the "sherpas" (senior officials who prepare the summit) have primed their masters to put their weight

awkward issues. The economic behind the campaign to reduce communiqué, to be released unemployment adopted at the ministerial meeting in Paris last month of the 25 member countries of the Organisation for Economic Co-operation and Development. More references can be expected to the need for better education and training. openness to new technology and help for small and medi-

The Naples talks have been arranged to give leaders more time to talk informally among themselves with only one official per delegation present.

> um-sized companies as ways to combat unemployment. However, it remains unclear

trial world. for broad agreement to make safer Chernobyl-type nuclear reactors in Ukraine and other states of the former Soviet Union. The summitteers could

whether France in particular. will allow explicit recommendations for greater labour mar-ket flexibility, which the OECD says are essential to reduce the 35m unemployed in the indus-Proposals are well advanced

come closer to agreement on that than on most other issues.

in Corfu offered Ecu500m (£385m) in grants and loans from union funds to close Chernobyl and help provide Ukraine with alternative nuclear capacity. The EU idea, being strongly promoted by Germany's Chancellor Helmut Kohl, is that other nations should contribute to the effort so that altogether about \$1.5bn

is available. However, the Naples meeting will not be able to put to rest all fears about the former Soviet reactors. This is because Ukraine itself will be expected to contribute to the clean-up by covering local costs and agreeing to conditions that will make it eligible for subsidised loans from the industrialised nations. Some difficult negotiations lie ahead to achieve this.

Russia, by contrast, is not queueing up for large financial assistance although it hopes to benefit from any agreement to allow the IMF to issue some of its own reserve asset, known as the special drawing right, to member countries. Instead, the summit is intended to give a deliberate signal that the industrialised democracies regard Russia as a full partner

in international affairs. Whereas previously the G7 countries and the European Commission have discussed the global political agenda reconstituting as "G7 plus one" with Russia, this year Russia will be a participant to all geopolitical discussions.

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The crises in Bosnia, North Korea, Yemen and central Africa, and the more hopeful developments in South Africa

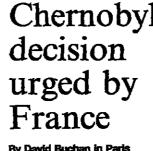
will be discussed on Sunday.

Naples will be a time for wheeler-dealing and contact-making. It would be indelicate for the four EU countries present to be caught cooking up a deal on the successor to Mr Jacques Delors as Commission president. But discreet whisperings in the corridors cannot

The other leaders will also be anxious to monitor the international debut of Japan's new prime minister, the 70-year-old Socialist Mr Tomiichi Mura-

There is no danger that Mr Silvio Berlusconi, the Italian prime minister and summit host, will hide his light under a bushel. Naples is Mr Berlusconi's first great opportunity to strut his stuff on the world

The Italian media magnateturned-politician can be expected to do just that - underlining what the other heads of state and government already know: that summits are about domestic politics as much as



France said yesterday the Group of Seven should decide in Naples to help furnish Ukraine with an alternative nuclear energy supply to Chernobyl – using Ukrainian, even Russian, equipment if western suppliers remained hesitant ecause of unresolved civil liability problems.

Ms Anne Lauvergeon, the French summit "sherpa" who has visited Ukraine to try to work out a plan for Chernobyl, said Ukrainian and Russian companies could do much of

She was responding to a warning at an international conference this week that western suppliers' fears about their liability for possible claims arising from equipment supplied could undermine any decision in Naples.

Lord Marshall, a former UK nuclear industrialist who chaired the conference on nuclear liability, organised by the Organisation for Economic Co-operation and Development, said special immunity agreements which the US had reached with Ukraine and Russia, and which the European Union hopes to negotiate soon, still provided inadequate cover for western nuclear suppliers. Nor were Bussia and Ukraine yet ready to follow east European countries in signing the Vienna convention on nuclear

large western countries had. As a result, he said, western companies found it "hard to justify to their shareholders why they should supply nuclear equipment to the east, for not much profit and the small possibility of a big loss". Ms Lauvergeon said the G7 had to convince Ukraine it was not just acting as the mouthece of western anti-nuclear lobbies. It was also important to offer Ukraine the same sort general financial backing for its economic reforms and political stability as had been

liability, partly because no

offered Russia. The plan, discussed in the G7 since 1992, to close Chernobyl's four reactors, finish three other near-completed reactors elsewhere in Ukraine, and bring them up to western safety standards would cost \$1.5bn, the Elysée official said.

Chernobyl Russia 'now proto-member of a new G8'

By Anthony Robinson

The Naples summit this weekend could mark a seachange in western views about Russia's ability to re-emerge as a stable society with a dynamic economy, according to the authors of a projection of Russian trends to the year 2010.

"Russia will be participating in the Naples summit both as an object of the G7's concern and as a proto-member of the new G8," Mr Daniel Yergin told bankers and oil industry executives at Lehman Brothers in London this week. "The most important outcome is likely to be a shift in focus from the provision of aid to the

investment in Russia. According to this view Russia was "no longer perceived as the Kvil Emnire but the newest of the emerging markets." he added.

encouragement of trade and

Mr Thane Gustafson, coauthor with Mr Yergin of Russia 2010, added that after months travelling the country he concluded that "big private money in Russia is acquiring new political power, and this is the underlying factor behind the political calm which has appeared in recent months."

One under-appreciated factor working in Russia's favour was the way faxes and other modern communications technology could facilitate integration into the global economy. Other positive factors included Russia's well educated population. vast natural resources and the force of 75 years of pent-up

demand. But one of the most important issues still facing Russia was how to attract back the \$40bn to \$50bn of flight capital which Mr Gustafson called "hover-capital" - poised to return, provided the Russian government allowed a form of amnesty as advocated by Mr Victor Gerashchenko, chairman of the Russian central

"Recent years have seen a vast transfer of wealth from the state to private hands. Russia now has several dollar billionaires, hundreds of millionaires and increasingly powerful banks. Most of these fabulous fortunes were accumulated when the rouble was

heavily undervalued two years ago and assets flooded out of the country. Now the new capitalists are powerful and are starting to look for investment opportunities in Russia. They reflect the irreversibility of economic reform in Russia where the command economy simply no longer exists," Mr

Gustafson said. While capital flowed out of Russia in vast amounts, factory managers were becoming the new owners of Russian physical assets through the mass privatisation process. This means that the new owners of property, mainly factory managers, have property but no capital. What is needed is a marriage between the new proprietors and those who own capital now held overseas."

Mr Gustafson said the case for an amnesty was stronger because a nearly bankrupt government was unable to balance the budget or invest because it was only able to levy taxes on the captive state sector and was incapable of raising taxes from the vibrant private sector. The solution has to be found through private domes-tic and foreign investment not the state investment which played the key role in Soviet

and Czarist times." Until now, however, Russia had received less than \$2hn in equity investment from the west, compared with more into China. Increasing this flow would require action and new thinking by both the government and investors, said Mr Gustafson.

As C7 leaders in Naples prepared to discuss ways of making investment and trade more attractive, Mr Gustafson suggested to potential investors that the way to make profits was through "hands-on management" by executives based in Russia and an awareness "that the best protection is not a good lawyer but a good partner".

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Harsh words for German telecoms plan

account surplus in May as a sign that the troublesome gap

Japan will also be hoping

to obtain something from the

summit, yet the chances look

poor. It is keen, like France,

to see exchange rates on the agenda, though Mr Jiro

Saito, the vice-finance minis-

ter - the ministry's top bureau-

crat - does not believe curren-

Tokyo is worried that the US

has not been more vigorous in

defending the dollar and is

keen to see concerted interna-

tional intervention. Here.

Janan faces the double prob-

lem of attracting US support

and arguing against Germany's belief that intervention cannot

Japanese officials are expect-

ing US President Bill Clinton

to treat his first meeting with

Mr Murayama as a diplomatic

courtesy call. To officials'

relief, they do not expect him

to demand concrete progress

this weekend on the long-

running US-Japan trade dis

pute, as had seemed possible when the Hata administration

was in power. That will now be

left for July 14, when officials

on both sides relaunch negotia-

tions on market access for US

reverse the market trend.

cies will be the main theme

could be starting to shrink

By Quentin Peel in Bonn

Germany's independent monopoly commission warned yesterday that plans for the reform and privatisation of the state telecommunications monopolv. Deutsche Telekom, will do nothing to improve competition in the industry. In an outspoken indictment of the bill, due to be given final approval today in the Bundesrat, the upper house of parliament, the anti-monopoly watchdogs condemned it for failing to produce any benefits either for business users or private consumers.

It accused the government and opposition, who negotiated the compromise reform, of "political short-sightedness" in failing to speed the pace of competition in Germany's telecommunications market. Only thanks to the European

Union will the main area of telecommunications - voice transmission - be opened to free competition from 1998.

A special section of the monopoly commission's annual report is devoted to an analysis of the reform of the tele communications and postal services. It concludes that the reform has maintained the monopoly situation in the industry, distorting competition, restricting the range of services, and keeping costs unnecessarily high. "It is true that Germany possesses a

well-functioning and modern system of communications," the report says. "But as far as the range of services is concerned, the time taken to execute contracts, for example with orders for telephone and data-connections, and the cost of supplies, there is substantial room for improvement."

tions will soon achieve the same economic importance in Germany as the motor industry, the need for competition is urgent, it says. By postponing the opening of the market (until the EU deadline of 1998), the reform will mean fewer jobs will be created.

The report, drawn up under the chairmanship of Professor Carl Christian von Weizsäcker, also points to serious gaps in the legislation in preparing for privatisation of Deutsche Telekom, which is supposed to begin some time in 1996. One question concerns the continuing state control over the organisation, through a holding company set up to manage all three arms of the old post and telecommunications services - the postal service, post bank and the telecommunications monopoly.

Precisely because telecommunica-The commission suggests that the federal government must consider a capital replenishment to increase Deut-sche Telekom's depressed equity ratio of barely 20 per cent, a result of the huge capital costs of rebuilding a telephone infrastructure in east Germany.

It suggests that the unresolved question of how to finance Deutsche Telekom's DM36bn (£14.7bn) pensions' commitments could be an even greater problem for the privatisation process. Prof von Weizsäcker said yesterday that, in spite of all its failings, he would not urge the Bundesrat to reject the

reform just because it was inadequate. He called instead for the government to begin work immediately on a further phase, to open the whole telecommunications market to competition as urgently as possible.

confidence of oil majors

By John Lloyd in Moscow

Western oil companies attempting to operate in Russia are now scaling back or freezing their operations in the country and even warning of pulling out completely - citing high taxes, restrictive export quotas, bureaucratic delays, and in-lighting and continuing hostility from Russian production associations to their attempts to exploit the vast resources in Siberia and other

Though there have been some encouraging agreements. western executives say the

conditions do not permit major investments. A range of medium to large projects are now frozen or in doubt. These include:

An agreement signed three years ago by Elf Aquitaine to explore reserves in the Volgo-grad and Saratov regions. This has been stuck in negotiations between local, regional and federal authorities - an impasse which has meant that no exploration work has yet begun. Mr Daniel Lefebvre, the French project manager, said: "So far it has proved impossible to work in accordance with legal practice. We hope that it will become clearer by the end

of the year." An agreement negotiated by the German company Deminex - a subsidiary of Veba - also to exploit reserves in the Volgograd region - is delayed because of a lack of guarantees on investment and a fixed tax regime and "clear commitments to transport the product", according to Mr Fritz Wenzel, a Veba vice-president. ■ A Russian-US joint venture at the Chernogorskoye field in Nizhnevartovsk, in the Tyumen region, is now under threat because the agreed amount of oil to be exported has not been forthcoming, and the largest part of a \$84m (£55.2m) loan put up by the European Bank for Reconstruction and Development and the

US Overseas Private Invest-

ment Corporation has not been disbursed

A senior executive connected with the project said yesterday. "The problem is the high tax structure and the inability of the government to enforce the reduction of the export tax as

"One arm of the government is trying to enhance tax revenues any way it can and the other is promising reductions to get investments."

The fields in the Tyumen region, still by far the biggest producer, are now encountering severe problems from flooding - but the oil associations are reluctant to invite in western companies in any other capacity than suppliers of technical assistance.

Meetings between western European oil executives and officials of regional associations in the town of Surgut earlier this week showed that the Russian producers were deenly reluctant to admit there was a need for the western companies and the executives were confused about how they might find ways to co-operate.

Mr Victor Deshura, chief engineer of Surguinestegas, a regional production association, told the oil executives this week that "our problems are not just about investment. I don't believe companies should come in here and try to solve our problems. The intellectual level of our own people is high enough.

The region has already repelled efforts by, among others, BP to set up production projects - and seems likely to continue to do so.

At the same time, Russian production continues to fall rapidly - as wells go out of production because of flooding or exhaustion, and none are brought in to replace their lost

The Petroleum Information Agency said yesterday that production in the first six months of the year stood at last year's level.

Russia loses Britain reassesses its Bosnian peace role

By Philip Stephens in London and Laura Silber in Belgrade

The British government is reassessing its role in the United Nations peacekeeping effort in Bos-nia, amid fears that failure of the latest peace plan - a territorial division of the region - could trigger a

re-escalation of the conflict. Ministers have raised the possibility that the 3,000 British troops in Bosnia may have to be withdrawn later this year if the plan unveiled in Geneva this week is rejected by the warring Serbs and Moslems. The Ministry of Defence is expected to prepare detailed contingency plans

reassessment follows a warning to cabinet colleagues from Mr Douglas Hurd, the foreign secretary, that a rejection of the proposed settlement by one of the two sides would lead to a gradual breakdown of the present ceasefire.

A subsequent end to the UN arms embargo would also raise the threat of much more generalised Balkans war, with the conflict spreading to neighbouring Kosovo and Macedonia. Amid renewed tension between London and Washington, Mr Hurd believes it may well be impossible to prevent the US from lifting the arms embargo on the Bosnian government

against such an eventuality. The if the Serbs reject the latest settle-

ment. Despite the recognition in London that President Bill Clinton would face irresistible Congressional pressure to lift the ban on weapons sales, the UK government remains convinced that such a move could provoke a massive escalation in the conflict. It fears the resumption of arms supplies to the Bosnian Moslems would undercut decisively the neutrality of the UN forces. Facing the risk of attacks by the Serbs, Britain and France would have no alternative but to withdraw.

Nevertheless, Bosnian Moslem leaders yesterday said they would

endorse the plan, presented on Wednesday in Geneva, for Bosnia's

partition, despite its drawbacks. The go-ahead from Bosnian President Alija Izetbegovic and Mr Haris Silajdzic, prime minister of the Moslem-Croat federation, virtually assures that their parliament will back the proposed maps.

Mr Izetbegovic said: "The positive

element is that the state of Bosnia-Hercegovina will be preserved." The maps create two spider-shaped ministates, giving 51 per cent of Bosnia to the new federation and 49 per cent to the Serbs, who currently control 70

The plan was presented by the five-

nation contact group, composed o diplomats from the US. Russia, Germany, France, and the UK. Both sides most decide on what they call the "last-chance" peace plan by July 19. In an apparent shift of tactics. Mr Radovan Karadzic, the Bosnian Serb leader, softened his criticism. He said that his assembly's vote hinged on the constitutional plan rather than the territorial division.

Earlier he sought to rupture the fragile unity in the contact group by denouncing the plan as an "American dictate". Serb leaders have exploited international divisions in the conviction that this will silence demands to reverse their military gains.

per cent.

Council of ministers keeps lid on workings of public access rules

Secret EU 'openness' policy

The European Union's council of ministers is refusing to dis-close information on how it is operating its "openness" policy, claiming this information is covered by secrecy rules. This latest example of the council's rejuctance to deliver

on EU promises to guarantee public access to information on decision-making by the 12 member states is neverthe offset by a shift in policy, under which for the first time there will be a public register of how ministers vote in the council. The council refusal to reveal the reasons for its decisions on

requests for information came in a written reply to Mr Peter Brown-Pappamikail, an official of the European Socialist group, the dominant force in the new European parliament. Under a new code of conduct on public access to documents approved by the council - in an effort to quell criticism of its excessive secrecy - last December, Mr Brown-Pappamikail sought information on the

criteria being used by the council bureaucracy to approve or deny requests. To the end of May, only six of 27 requests for information were fully met, the council

In its reply to Mr Brown-Pappamikail, released yesterday by the Euro-Socialist group, 145.5m tonnes - 85.5 per cent of the general secretariat of the council says: "This is a particuparatory documents which it contains are covered by the obligation of professional

There is growing pressure. however, for a full disclosure of how the code is being operated, especially because it contains a discretionary clause allowing refusal "to protect the confidentiality" of the proceed-

December "voting in the council was confidential". council to the FT ~ which once signed by the current German

tistics", and that before last

But the final reply by the presidency of the EU will have the force of law - says that "for the future the council intends to arrange for statistics on votes made public...to be

'It is absurd that even the ministers' debates on openness are cloaked in secrecy; ministers should be made accountable for their votes'

ings in council, the only legislature in Europe which meets behind closed doors.

The Netherlands is challenging this catch-all clause in the European Court of Justice. Nevertheless the council is trying to respond to pressure for greater transparency and decided on Wednesday night, however, to establish a public record on how national minis-

This followed an appeal by the Financial Times against rejection of its request for a record on qualified majority voting (QMV) – those decisions which do not require manimity - by EU ministers going

ters vote in the council on EU

back to 1989. The council turned down

this appeal, claiming it "is not

compiled and periodically published."

Some EU diplomats argued yesterday that this step could lead to more formal votes being taken on laws dealt with under QMV, since ministers would need to establish where they stood, in case of questioning by their national

At the moment, many QMV decisions go through without a formal vote, enabling ministers and officials to claim they were opposed to the measures. Despite this shift, the council

came under renewed attack yesterday. Mr Tony Blair, front-runner in the race for the leadership of the British Labour party, said

at a meeting in Brussels: "It is

absolutely scandalous that

taken behind closed doors in Brussels and barely reported to national parliaments afterwards."

Mrs Pauline Green, the British leader of the Socialists in the European parliament, said: "It is absurd that even the ministers' debates on openness are cloaked in secrecy; ministers should be made accountable for their votes."

Denmark, in an annex to the council reply to the FT, records its abstention on the decision to refuse access to past QMV

The reason, as the Danes argued again at a meeting of EU ambassadors yesterday, is that it wants a full ministerial debate later this month on the

inadequacies of EU information policy. In another annex to the reply to the FT, the Dutch delegation records its vote against the council decision. Holland says the council should collate past votes in council and hand

them over. "By showing this willingness to the applicant, the council would have the opportunity to take a first step in implementing the conclusions of European council in Corfu on transparency and open governance." the Netherlands said in its declaration.

The Corfu summit conclusions were self-critical of the steps so far towards open government, stating that these

Clinton offers Poles funds to adapt to Nato

By George Graham in Warsaw

President Bill Clinton could not give Poland a firm date for membership of the North Atlantic Treaty Organisation when he visited Warsaw yesterday, but he offered what the US administration believes to be the next best thing: money to help the Polish armed forces convert their equipment and communications systems so they can work with Nato

In a speech to the Polish parliament, Mr Clinton promised to ask the US Congress for \$100m next year to help the 21 countries which have signed up for Nato's Partnership for Peace - a sort of associate membership - adapt to Nato norms, with a quarter of the

money earmarked for Poland. "We believe that when Nato does expand - and it will - a democratic Poland will be a member," Mr Clinton said.

US officials said the money was very different from the \$10m Mr Clinton had pledged the day before in Riga to the Baltic Battalion, a peacekeeping force set up jointly by Estonia, Latvia and Lithuania

The promise of cash drew a rare burst of applause from an otherwise unenthusiastic Polish parliament, gathered in an extraordinary session to hear "require further elaboration". | Mr Clinton speak.

ger controlled by President Lech Walesa's Solidarity party clapped only when Mr Clinton ventured a Polish phrase. US presidents once drew emotional crowds in Poland, but five years after former President George Bush visited Warsaw, the thrill is gone.

in the past, the US embassy used to pass word of a visiting American president's itinerary through the grapevine, so that the people of Warsaw would know where they could go if they wanted to see him, while not a word would appear in the government-controlled newspa-

Today, the papers publish the complete route, so people will know where not to go if they want to avoid the traffic jams caused by the presidential motorcade.

The crowds that gathered to see Mr Clinton for ceremonies at the tomb of the unknown soldier, and at the memorial to the 1943 uprising in the Warsaw ghetto, were respectable but much smaller than those that greeted Mr Bush.

Mr Clinton promised that he would "not let the iron Curtain be replaced with a veil of indifference", and reassured his audience that Russia would not be allowed a veto over Poland's eventual membership of Nato.

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Vietnam blocks Coca-Cola plant Sharp drop in

The Vietnamese government is reported to have blocked plans by Coca-Cola to invest in a bottling plant in Ho Chi Minh City, where its arch-rival Pepsi has a local bottling venture already in

The Business Times, a Singapore newspaper, said the State Committee for Co-operation and Investment told Coca-Cola that it could not start production, only weeks before the factory was

The state committee argued that south Vietnam was already supplied out \$10m as an initial investment. Coca-

with ample soft drink factories and that new facilities must be added "in harmony with the demand of the market". Even before US President Bill Clinton lifted the trade embargo with Vietnam in February Coca-Cola and Pepsi were jockeying to try to establish themselves as the pre-eminent brand in this country of 70.6m people. Pepsi won the first skirmish by opening a local bottling plant in Ho Chi Minh City in the south where three-quarters of the demand for cola is. Pepsi and its partners - Sin-

gaporean investors and Vietnamese local government organisations - laid

and, last month, opened a \$20m bottling operation in a Hanoi suburb.

This is expected to go into production in the first half of 1995 and eventually produce 200m bottles of cola a year. A company spokesman in Singapore said that Cora-Cola would protest against the decision to put its Ho Chi Minh plant on ice and was optimistic that this appeal would eventually succeed. In the meantime it would try subcontracting the bottling of Coke in Ho Chi Minh to Chuong Duong

Pepsi has appeared to be following a

Economic

Cola, in a blaze of publicity, imported strategy of working with the Ho Chi 3.6m bottles a month from Singapore Minh authorities to obtain speedy practical returns on the ground, whereas Coke seems to have put more emphasis on solidifying contacts with the central authorities in Hanoi.

Coke's Hanci factory is a joint venture between Coca-Cola Indochina of Singapore and the state-run Vietnam National Import Export Corp (Vinami-lex). Before this setback Coke said it planned to invest more than \$45m in Vietnam in the next five years in an effort to catch up and overtake its rival - much of the money going to revemp an old Ho Chi Minh factory.

subsidised trade finance

By Nancy Dunne

The use of subsidised trade finance by the industrialised countries fell sharply last year, but preliminary figures suggest that export competition may once again drive up levels of tied aid financing.

According to a report from the US Export-Import Bank to Congress, the total volume of tied aid credit offers last year fell to \$6.9bn (£4.5bn) from \$15.5bn in 1992.

The drop followed a 1992 agreement among the industrialised countries, pushed by the US, designed to slow the pace of export credit subsidised by governments in the form of soft loans or grants. But the trend could be

report, countries reported mak-ing \$3.1bn in tied aid offers during the first four months of 1994 If the trend continues, tied

reversing. According to the

aid offers could total \$9.4bn for this year. In most recent years, France and Japan have been the most active tied aid promoters. Last year France provided \$1.23hn, Germany \$950m, the US,

\$900m, and the UK \$890m. This year the Germans have been the most active, offering \$1.5bn. About two-thirds of these offers were highly concessional. France and Spain each offered tied aid credits

worth about \$400m. The US this year has a \$150m "war chest" with which to subsidise loans. Mr Kenneth Brody, Eximbank chairman. has vowed to match the subsi-

dised offers of US company competitors to eliminate financing as the basis for making a deal. As of early June Eximbank had three tied-aid prelimmary loan commitments outstanding and was preparing another.

China, which has just opened the doors of its OWA trade finance bank, has been the biggest beneficiary of subsidised export finance.

During the first four months of this year it received about \$600m in thed aid offers. Last

year it received \$2.5bm.
"In large part, the continu-ing heavy volume of tied aid offers to China was owed to the Chinese central govern-ment's continuing efforts to use commercial pressure to obtain aid financing which would have otherwise been committed to other countries," the report says.

"To pursue this end, the central government continues to impose a stiff duty in imports financed by credits bearing a note rate of greater than

"To avoid paying this tax, Chinese purchasing enterprises must seek the cheepest possible foreign financing, even if it means playing foreign contractors and OECD credit agencies off one another."

The US has grown increasingly concerned about the use "untied" financing, mostly

offered by Japan. This practice in principle makes concessional credits available to foreign suppliers but in practice, most of the subsidised lending backs the

sale of Japanese products.

NEWS IN BRIEF Italy wins Malaysia power deal

Ansaldo, the state-controlled Italian engineering group, has won a L180hn (274m) order for nmagistra wer decre conversion of a gas turbine power plant in Malaysia to a combined cycle, which allows the plant to recover heat from was turbine exhaust fumes, writes Andrew Hill in Milan.

Ansaldo said conversion would allow the plant to generate an additional 100MW of power without raising fuel consumption. The company's subsidiary, Ansaldo Gie, is the lead company in a consortium with Daelim of Korea and Sumitions of Japan, Ansaldo said its share of the order was their pow

worth L110bm.

E Proton, Malaysia's national car maker, is to assemble up to 50,000 Citroen-based amail cars a year under a preliminary accord signed yesterday, writes John Griffiths. The deal between Automobiles Citroën, Proton and USPD, a joint venture already representing Citroën in Malaysia, provides for Proton initially to assemble kits of Citroën's AX model

£39m UK defence contract for Canada

The UK defence ministry has awarded a £39m contract for five Merlin belicopter simulators and training devices to Canada's CAE Electronics, writes Bernard Simon in Toronto. The contract marks the Toronto-based company's first simulator contract for the UK armed forces, which have traditionally given the bulk of their business to Rediffusion, CAE's main rival in the inter-

Caricom shrugs off US concerns over Cuba

By Canute James in Bridgetown

Cuba's inclusion in the Association of Caribbean States (ACS), a regional trading bloc formed this week, will not become a controversial and divisive issue despite US con-cerns, the Caribbean Economic Community (Caricom) said yes-

Caricom added that all prospective members had agreed the island should be a member and Cuba met all the criteria for joining the economic

co-operation grouping.
The Caricom leaders, at their annual summit in Barbados, approved a draft agreement tablishing the ACS, which will include all the Community's members, Cuba, Haiti, the Dominican Republic, Suriname, the Central American states, Mexico, Colombia and Venezuela. The 25 members will offer associate membership to 15 dependent territories

signed in Colombia on July 25, creating what officials say will be one of the world's largest

Caricom officials say that the community's members have been informed of Washington's objections regarding Cuba's inclusion. "We gather that the United States feels that Cuba should first make political reforms and improve human rights before it is allowed into the ACS," a Caricom official said. "But again we say that the United States has not put these concerns to Canada and Mexico, which have been Cuba's main trading partners in the hemisphere. There is no basis on which Cuba can be

Mr Jorge Bolanos, Cuba's deputy foreign minister, said the government was unper-turbed by US concerns, as these were expected.

"We knew from very early that this would not go down well in Washington," said Mr a the region. Patterson Thompson, executive
The agreement is to be director of the Caribbean Asso-

blocs 'no threat to trade' ciation of Industry and Commerce. But we agreed unani-mously on having Cuba in the

ACS, and the government has already initialled the draft The trend towards regional economic blocs was likely to accelerate during the 1990s, The US has nothing to do but there was no evidence that with this," he said.
The ACS is the largest ecoit had damaged the growth of world trade, Mr Peter Suthernomic grouping in which Cuba has been involved since the land, the director general of the General Agreement on collapse of the Soviet Union, Tariffs and Trade, said yesterday, writes Guy de Jonquières, its main trading partner, and the dismantling of the Council Business Editor. for Mutual Economic Assis-"The conclusion that the

world is witnessing the cre-

ation of three inwardly-

oriented 'trading blocs', based in North America, western

Europe and the Asia-Pacific

region, is not supported by an analysis of trends in the pat-

terms of world trade," he said

tance (Comecon.) in another move to strengthen economic ties with its Latin American neighbours, Caricom has agreed the terms of a free trade pact with Col-

The agreement will be signed at the end of this month, and will be effective in January next year It will allow specified catego-

in a speech in São Paulo. Such groupings had had "a negligible impact" on the structure of world trade, ries of Caricom products prefexcept in western Europe, erential entry to the Colomwhere trade between European bian market, with the Union members had grown community reciprocating on a faster than with the rest of the world. But it was difficult to



Sutherland: no check to growth

generalise from that example. because EU integration went far beyond trade. Furthermore, external trade had not changed much as a proportion of western Europe's GDP since the end of the war.

Mr Sutherland said he was confident that regional integration would complement multilateral trade, provided Gatt members swiftly ratified the Uruguay Round trade agreement. He suggested, however, that the impact of regional blocs should be more thoroughly monitored by Gatt members. Since 1986, 25 preferential trade agreements have been notified to the Gatt.

WORLD CUP

The double acts that strut and fret

Jurek Martin in Washington looks at the performances of some of the tournament's odd couples



of the World Cup - far too subtle and self-effacing, too fond of screen passes, unwilling to give their prince of a striker a good look at anything other than a dead ball.

Inevitably, sports seem to produce inseparable pairs: Hoad and Rosewall, Koufax and Drysdale, Hobbs and Sutcliffe, Montana and Rice, etc. They do not even have to nlav for the same side. Bird (Larry) and Magic (Johnson) reinvented basketball in the early 1980s while playing a continent apart in Boston and Los Angeles, and only a few times a ison against each other.

So it is more than convenient to look at this World Cup in terms of vivors. Batistuta and Caniggia engaged our attention while Argentina were alive, and no finer goalepers have been seen than old Preud'homme of Belgium and ung Al Deayea of Saudi Arabia, but they are all now back home.

Hristo Stoichkov and Gheorghe Hagi are a natural pair, and not only because Bulgaria and Romania are neighbours. Neither looks like the sort to be met in a dark alley. If Richard Nixon had sported a five o'clock shadow resembling Stoichkov's, he would never have been elected dog-catcher.

Both are combative and both are artists at petulant gamesmanship, forever seeking that niggling edge that can induce mistakes by the opposition. Hagi drove John Harkes of the US into just such a silly reac-

qualified, Rosen-crantz and Guilden-stern would not menacing reproaches in the Mexi-have been the talk can game without going ballistic is Roberto Bagglo of Italy with L a tribute to Arab tolerance.

But both are marvellous creative players able to finish what they start. They might even be softies at heart. There was Stoichkov after the penalty shoot-out with consoling arms draped around Jorge Campos, the psychedelic Mexican goalkeeper. Lip-reading Spanish (Stoichkov plays for Barcelona) is

Quarter-Finals

Match A: Spain vs italy Boston Spm BST Match B: Holland vs Brazil

Match C: Germany vs Bulgaria New Jersey 5om ch D: Romania va Sweder San Francisco 8.30pm

not easy, but Campos seemed to appreciate what he heard. Even Hagi smiled, deathlessly, after Romania had done in Argentina. Romario and Beheto, the Brazilian attacking twins, apparently do not like each other. Romario does

rafused to sit next to Bebeto on the flight to the US, which, presumably, was not in economy clas They may have developed a new theory in human relations - that if personal contact is confined to kicking a ball it can be civil. Thus, two inherently selfish, egotistic and highly-skilled people instinctively

not seem to like anyone. He even

If Denmark had him out of the match against Brazil. know where the other is and what qualified. Rosen- How Jamal Al-Sharif, the Syrian his intentions are; if they don't,

It is most logical to couple have been the talk can game without going ballistic is Roberto Bagglo of Italy with Lothar Matthaus of Germany. They do not play much alike, nor even mostly in the same part of the field, but both came to the World Cup with the advance billing of miracle workers and with the cares of their countries on their shoulder

Not surprisingly, both have come close to being disappointing. Baggio had to suffer the humiliation of being removed from the Norway game after barely 20 minutes when Italy fell a man short, and his temporary redemption came perilously late, with two goals in the 89th minute and in extra time against

Prior to then, on his own admission, he had been in a slump. He looked care-worn, his ponytail drooping, no encouraging Buddhist mantra passing his lips. At least he was a stoic about it – until he scored and explied in a manner that put even Maradona in the shade.

The super-cool Matthaus has not had to bestir himself so much and has been handicapped by an injured foot, which meant he missed the excruciating last half-hour against a rampant South Korea. But not until Belgium can he be said to have imposed himself on a game, and even then he took second billing to another odd couple, Jürgen Klins-mann and Rudi Völler.

It is hard to pair goalkeepers, who are solitary fellows given to screaming at their own defences. But a certain affinity under the skin may link Thomas Ravelli of Sweden than whom no one is more manic of



Germany's Jürgen Klinsmann; part of a highly effective striking partnership with Rudi Völler

face and manner, and Claudio Taffarel of Brazil, a country with a long history of eccentric last lines

Taffarel's calmness to date can only reflect the fact that he has hardly had a shot to save in four matches (the one he missed, by Kennet Andersen of Sweden, would have beaten Cerberus). If he flubs one, or if a defender goofs - look

As already noted in the FT this week, there is no slower pair afoot than Ronald Koeman and Frank de Boer of Holland, though both compensate in other ways. The contrasting speed merchants out of defence must be Sergi and Albert Ferrer of Spain, who may or may

not have trained in Pamplona. Luis Enrique of Spain and Florin Raducioiu of Romania may be linked as exemplary all-purpose for wards, mean enough to intimidate defenders and quick enough to get outside them. Both play well with their backs to the goal, laying the ball off and running at goal.

The finest actor on display remains Klinsmann, but Emil Kostadinov must have a formidable theatrical reputation back home in Bulgaria, now being magnified on the world stage. Gianfranco Zola of Italy and Emil Kremenliev, also a Bulgarian thesplan, gave virtuoso performances in the face of red cards, especially the Italian with a truly passionate assault on surrounding fences and advertising

hoarding

The pair - there had to be two of them - who have been sent home (Stefan Effenberg of Germany and lon Vladiou the Impaler of Romania) merely played to the audiences and referees too much That is something of which Rosencrantz and Guildenstern would

Fans are opening their wallets

The World Cup is generating heavy extra tourist spending in the nine cities where matches are played,

according to business les A spokeswoman for the Chicago action and Tourism Bureau said: "The games (and opening onies i were worth more advertising dollars than we could ever pay." In Boston, organisers are confident that the World Cup retail spending. In Orlando, retailers were "very, very happy,"

OR STREET,

Mary State

Mest tille 27

said a spoke Stadiums have been sold out for virtually all games, with ticket sales especially strong in Chicago, York. In Dallas, tomorrow's quarter-final between Brazil and Holland is a sell-out, with scalpers asking \$175 to \$250 for \$55 tickets.

Not everyone is happy. Hotels in some World Cup cities were left with empty rooms when organisers over-projected sales. In San Francisco, John Marks, president of the San Francisco Convention and Visitors Bureau, said hotel bookings were well below those

Orlando hotels near the city's ne parks reported a slight slow-down last month, apparently caused by people waiting for the soccer crowds to leave.

"We've all been a little nervous about the domestic market backing off," said Phil Wright, president of the Central Florida Hotel and Motel Association.

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M. Dan Same

up healthcare reform drive

By Ken Warn in Washington

The Clinton administration and the Democratic party are launching an all-out push to swing public support behind healthcare reform before Congress starts drafting detailed legislation on the issue after this week's recess.

The campaign will include speeches by President Bill Clinton, Mrs Hillary Rodham Clinton and administration officials, television advertising and a \$2m (£1.3m) hus tour, financed by backers of reform such as unions, consumer groups and churches.

Ms Donna Shalala, health

secretary, took to the road on Wednesday to begin underscoring the administration's commitment to universal healthcare, in a message echoed by officials in a series of co-ordinated speeches across the country. And yesterday saw the unveiling of a Democratic party television advertis-ing campaign attacking the opponents of reform and funded from a \$5m war-chest.

The coming weeks will be critical for the prospects of reform as the Senate and House leaderships struggle to craft bills approved by the congressional committees with jurisdiction over healthcare into legislation to be voted on by their respective

Voting is not likely to take place until next month, after which the Senate and House versions must be reconciled in conference. Final voting on the completed legislation could therefore come after the August recess, in September or

All of the four committees that agreed versions of the plan have approved legislation that varies from the Clinton plan. But the main worry for the administration is the powerful Senate finance committee, which was alone in dropping the cornerstone of the Clinton proposal - achieving universal healthcare insurance largely financed by employers.

NEWS IN BRIEF

instead, the finance committee's version seeks to cover 95 per cent of the population by the year 2002 through insurance industry reforms, tax incentives and subsidies to low

The committee often accurately reflects the views of the Senate at large, and some House members may also look to it for a lead on health-

But abandoning universal coverage is anathema to the administration. Fears of having to accept watered-down legislation - or even no legislation at all - lie behind the publicity onslaught aimed at getting the public to lobby their congressmen on the issue.

Opinion polls have produced contradictory findings on healthcare, but an ABC-Washington Post poll at the end of last month found an overwhelming 78 per cent backing a guarantee of universal cover-

Much of the battle for hearts and minds will be fought on the nation's television screens. The Democratic party's advertisements launched yesterday are a parody of the infamous "Harry and Louise" campaign, sponsored by the Health Insur-ance Association of America, which attacked the Clinton

In the original advertisement a concerned couple picked holes in the Clinton proposals. But in the Democratic version, Harry has lost his job and his health insurance, both partners are sick in bed and complaining of the financial burdens of illness. The health insurance industry threatened to respond to the ads.

Also about to enter the battle is Mr Ross Perot, the Texas hillionaire and independent runner in the 1992 presidential election. Mr Perot last week offered to fund Republican advertising on healthcare. The Republicans have already run campaigns advocating more limited health reform measures and say they will run

Clinton steps | Baby Bells challenge 'one-man regulation'

Martin Dickson on the US phone companies' legal battle for new markets

Tt is one of the quirks of the American political system that for the past decade the most powerful individual in the nation's fast-chang-ing telecommunications industry has been a 71-year-old judge of the US district court in Washington.

Likened to a "one-man regulatory commission", Judge Harold Greene has sweeping powers to determine what businesses America's seven "Baby Bell" local telephone companies may enter and how they may conduct themselves.

This week the judge's fiefdom came under attack when four of the Baby Bells - Bell Atlantic, BellSouth, Nynex and Southwestern Bell - filed a motion asking him to give up his control over them. In particular, they want him to lift a ban, imposed because they are local monopolies. which prevents them from competing in the lucrative long-distance telecom munications market and the manufacturing of communications equipment. If he refuses, as seems likely, the hone companies may fight the case all the way to the Supreme Court.

The outcome could be important in determining the shape of the industry, which is going through immense structural change as technological and regulatory barriers crumble. But the case could also be overtaken by events. In a separate process. Congress is working on legisla-tion to establish a new framework for

the industry, which would eliminate

Judge Greene's powers.

Judge Harold Greene: filled a legislative vacuum

A bill passed last week by the House of Representatives, and favoured by the Baby Bells, would allow them to enter the long-distance market relatively quickly.

However, the Baby Bells are bitterly opposed to another version of the bill, due to come before the Senate commerce committee this month, which would keep them out of some long-distance services until they face "actual and demonstrable" competition in their local phone businesses, which could take years.

Some observers suggest that the Baby Bells have only started the

gress to pass the House bill, or to prepare another line of attack if they do not get their way on Capitol Hill. Whatever the case, Judge Greene's current role is largely the result of hensive telecommunications reform over the past decade as it has been battered by lobbies for and against the Baby Bells. The judge has filled the consequent legislative vacuum. Judge Greene became involved in

telecommunications policy on his first day on the federal bench in 1978. He was handed what was to become the largest anti-trust case in American

phone & Telegraph - in which the Justice Department accused AT&T of monopolistic practices.

Judge Greene oversaw the so-called Modified Final Judgment (MFJ) which settled the case. AT&T agreed to spin off its local telecommunications companies into seven separate businesses

· the Baby Bells. AT&T retained its long-distance and manufacturing operations, but faced greater competition. The Baby Bells were barred from long distance, telecommunications equipment manufacturing and information services, for fear they would use their financial muscle to quash competitors.

Judge Greene was left with responsibility for overseeing implementation of the MFJ, along with his roster of

The Baby Bells have two big complaints. First, they must seek waivers from him to be allowed to enter new businesses, or to carry out some aspects of existing ones, and his court does not have the capacity to handle these requests speedily. Waivers have taken five years or more to be

He also has power over certain aspects of AT&T's business and his long review of the company's \$12.6bn (£8.2bn) bid for McCaw Cellular Communications has been one obstacle to consummation of that deal, announced nearly a year ago. Second, Judge Greene has been resolutely opposed to the Baby Bells

Justice Department, which said that changes wrought by the AT&T break-up meant it was now acceptable for the seven to operate in the equipment and information services busi-

In 1991 the US Court of Appeals ordered the judge to remove his infor-mation services ban, though he went down fighting, arguing that it did not make sense to turn a key ingredient of the information society over to "corporations who not so long ago were involved in major violations of anti-trust laws".

The Baby Bells argue that Judge Greene's remaining powers should be removed because the telecommunications industry has changed so much since the MFJ was agreed: they now face a measure of local competition from upstart rivals trying to cream off business, while their entry into long-distance will shake up what has become an "oligopoly" dominated by three rivals - AT&T, MCl Communications and Sprint.

Their opponents, which include the long-distance carriers, consumer groups and local rivals, insist that nothing has really changed and the Babies are still monopolies, responsi-ble for 98 per cent of local telecommunications traffic.

This, in a nutshell, is the conflict which Congress is trying to resolve as it weighs the most comprehensive change in telecommunications legislation since 1934. It could still end in gridlock, keeping Judge Greene's hands on the levers of power for a considerable time yet.



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Sir Alastair Morton Chairman of the East Kent Initiative and Co-Chairman Eurotunnel

Mr Donald Trump, casino operator, property developer and unrivalled expoent of the art of self-promotion, yesterday achieved his greatest coup yet by announcing that he had bought New York's famed Empire State Building – or at least half of it, writes Richard Tomkins from New York. He has entered into a 50-50 joint venture with a secretive group of Asian and European investors who, it emerged yesterday, had quietly acquired ownership of the Manhattan office block from a wealthy New York family in 1991. "This is a great deal for me," said Mr Trump. "It solidifies my position as New York's Native Son. I get 50 per cent of all the upside and I intend to make my position worth a fortune." Although world-re-nowned for its awe-inspiring height and architectural design, the Empire State Building is not regarded as a particularly lucrative piece of real estate because it is encumbered by a lease that runs until 2075. The Asian and European investors

are believed to have acquired it for barely \$40m (£26m). Sources close to Mr Trump, however, suggest that he may try to regain control of the building by claiming the leaseholder is in default. The lease specifies the building should be a class A office building, the sources say, but instead, it is occupied by about 800 small businesses, mainly in the clothing industry.

Trump takes the

Empire State

Constitutional challenge to Rostenkowski charges

Lawyers acting for Mr Dan Rostenkowski are seeking to mount a constitutional challenge to corruption charges against the Democratic congressman, writes Ken Warn from Washington. Mr Rostenkowski faces a 17-count corruption indictment covering his activities over the past 20 years. The charges include putting "ghost" employees on his payroll, converting federal money for personal and family use, and trading stamps for cash at the House post office. In a hearing this week to review progress on the case, Mr Rostenkowski's lawyers argued the alleged offences concerned House rules and only Congress has jurisdiction over its own legislation. District Judge Norma Holloway Johnson gave the defence until August 5 to file its challenges. She said she was "a bit disheartened" by the slow start in the case and would brook no further delay. Mr Rostenkowski, formerly a key ally of President Bill Clinton in the battle over healthcare reform, was forced to stand down as chairman of the powerful House ways and means committee as a result of the corruption

US forces stage Haiti invasion exercise

The Pentagon yesterday confirmed reports that more than 1,000 elite special forces troops stayed exercises two weeks ago in the south-east US and Gulf of Mexico designed to simulate an invasion of Haiti, writes Jeremy Kahn from Washington. Similar rehearsals were conducted before the US invasion of Panama in 1989. The White House insists it is still pursuing economic sanctions against Halti's military junta and that armed intervention is not imminent. A Navy amphibious assault group carrying 2,000 Marines meanwhile, set sail yesterday for Haiti's waters, where it will be on station in the event US citizens or other foreigners need to be evacuated from the troubled country.

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race between opposing military and diplomatic forces. Anxious to avoid any foreign intervention, the north had to secure a military victory as quickly as possible, while the south, aiming for international recognition, had to stave off military defeat as long as it could. With the fall of Aden, the northern

generals seem to have won. However, even in the teeth of apparent defeat, southern political leaders insist they are not vanquished. "People are resisting in many

or weeks Yemen's civil war area," said Mr Haydar Abu Bakr al-had come increasingly to be a Attas, the southern prime minister, in an interview on Wednesday, a day before the fall of his capital. His words were echoed by Mr Mohsen Farid, the deputy premier, who said, "Maybe the battle is over, but the war is not."

Indeed, the northern forces, essentially an army of occupation, may well find themselves increasingly the targets of a small and determined south Yemeni resistance Now reported to be seeking asvlum in neighbouring Oman, Mr alResistance will feed off south's alienation, writes Eric Watkins

guerrilla movement which will give General Ali Abdullah Saleh, the northern leader, nightmares for vears to come.

The northern leadership, claiming its victory over the south, insists its aims are unity, stability, and democracy. It will be a long slog. Not least, it will have to overcome the coun-Biedh may be able to regroup his scattered leaders and organise a made worse by the two-month war. try's chronic economic malaise.

Inflation has spiralled to some 400 per cent over the past four years and promises to rise even more. War mage has added to the difficulties. The Aden refinery, bombed out of commission by northern aircraft, used to meet the country's domestic fuel requirement of 65,000 b/d. Now, while searching for the funds to repair that damage, the country will have to import petrol, using up

scarce hard-currency reserves. Yemen's civil war, which began on April 27 with the decimation of southern military units placed in the north, has been an acrimonious and bloody fight. Neither side has released casualty figures, but aid workers put the total in the tens of thousands of dead and wounded. It will create lasting acrimony.
"Lots of blood has been shed. They

need to put the past behind them as fast as possible," says Mr Lakhdar Librahimi, the United Nations special envoy to Yemen. Good but, perhaps, hasty advice.

Since the unification of the north

and the south in May 1990, south-erners have increasingly felt left out of the country's economic and political mainstream, certain that the northern leadership has intentionally cut them adrift. It was such feelings of marginalisation which led to the southerners' desire to separate from the north again.

Without resolution of the country's underlying political and eco-nomic problems – the very problems which brought on the war – Yemen is likely to remain dismited, unstable, and undemocratic for many more years to come. And Mr al-Biedh remains in the wings.

Geneva talks will determine Korean destinies

hether there will be war or peace on the Korean peningula will be largely detarmined by a round of high-level US-North Korean talks that begins today

The US agreed to conduct the talks after North Korea promised two weeks ago to suspend its nuclear programme if dialogue with Washington was resumed on possible diplomatic recognition and economic aid. The talks, in addition to the forthcoming summit on July 25-27 between the presidents of the two Koreas, have cooled tensions on the Korean peninsula after confrontation appeared imminent last month over Pyongyang's unsuper-vised removal of plutoniumrich nuclear fuel from its resc-

Many observers believe the outcome of the two events may soon trigger vast regional changes. "If North Korea is unwilling to make concessions, then we are heading for a cri-sis. But if North Keese is ready to strike a deal, we could see an acceleration of developments that may eventually lead to the reunification of Korea," said one western diplomat in Secul.

The US-North Korean talks will be the main test of Pyongyang's intentions. The outline of an agreement to resolve the nuclear dispute is already duine

The US wants North Korea to return to full membership of the nuclear non-proliferation treaty and accept full international nuclear inspections. This would include checks on suspected, but undeclared,

John Burton on a fine line between war and peace on the peninsula

nuclear facilities, such as two nuclear waste dumps that could provide the answer to whether North Korea reprocessed plutonium to build at least one atomic device in 1989. In return for North Korea's compliance, the US is offering number of concessions These include gradual normalisation of diplomatic relations beginning with the establishment of lizison offices, the lifting of the US trade embargo against Pyongyang, and US support to replace the North's plutonium-generating graphite reactors with safer light water

Several obstacles have prevented this agreement being concluded earlier. One problem is procedural, with the US demanding that North Korea first accept full nuclear inspections before concessions from Washington can be implemented. In contrast, the North has demanded a package deal with both sides taking steps simultaneously.

Another concern is that the North may attempt to up the ante by making new demands at the Geneva talks, including the signing of a peace treaty formally ending the 1950-53 Korean War that would require the US to withdraw its military forces from South Korea.

One factor complicating the American negotiating stance is that it must co-ordinate its actions with those of South Korea. The US is mindful that it must not make concessions that would undercut Seoul's bargaining strength at the Pyongyang summit or weaken the defences of South Korea.

The likely US negotiating strategy will be to link the outcome of the Geneva talks with the results of the inter-Korean summit to prevent North Korea driving a wedge between Seoul and Washington.

But North Korea is certain to resist that strategy. It may refuse to make concessions to Secul at the summit and blame lack of progress at the Geneva talks for its intransigence.

Pyongyang could also threaten to start reprocessing recently removed reactor fuel rods, with enough plutonium to make four to six nuclear devices, if Washington does not offer concessions by the end of August, when the spent fuel will be ready for reprocess-

If the US-North Korean talks founder on these diplomatic obstacles, Washington will have little choice but to revive its suspended effort to impose UN economic sanctions against the North and increase the preparedness of US forces in South Korea for a possible military solution to the dispute.

Li Peng fails to face protesters in Berlin

China's Premier Li Peng failed to appear at the Brandenburg Gate in Berlin yesterday, where some 200 human rights protesters gathered with ban-ners branding him a "mass

Tiananmen". On the fourth day of his tour of Germany, Mr Li became the first visiting dignitary to a reunited Berlin to miss a stroll through the gate, symbol of the city's former cold war division. A surprised Berlin mayor, Mr Eberhard Diepgen, was left waiting for the Chinese party,

murderer" and the "butcher of

which flew on to Weimar. There, Mr Li interrupted a speech by the curator of the ciy's museum, who referred to the writer Goethe's work on human rights. "I know Goethe's work," Mr Li said angrily. "I want to see how Goethe worked and lived."

During three days in Bonn, the Chinese delegation signed contracts and letters of intent worth \$3.5bn. Chancellor Helut Kohl and Mr Klaus Kinkel, his foreign minister, raised the question of human rights in talks with the Chinese leader, but the issue did not head the agenda

Mr Norbert Blüm, employment minister, took a hard line: "There is no business deal big enough to make us forget the slaughter on Tiananmen Square" in 1989, he said in a newspaper interview. Mr Li cancelled an official lunch in Weimar and left three hours early for Munich, the last stop on his six-day tour.

• Mr Qian Qichen, Chinese foreign minister and vice-premier, again denouncing the democratic reform bill passed by Hong Kong's legislature, ordered an advisory body yes-terday to study ways to put a new parliament in the colony after it returns to China in 1997. Renter adds from Reling. Mr Qian said the narrow passage of the reform bill on June 30, three years to the day before Beijing takes back Hong Kong from London, proved the plans did not have great sup-

Conservatives in Hong Kong's legislature narrowly failed to water down radically the proposals put forward by Governor Chris Patten that have enraged China. Mr Pat-ten's legislation finally went through by an eight-vote mar-

"This plan was passed by a slender majority, proving that the Patten plan is accepted by the majority of the people' is nothing but a lie," Mr Qian told a meeting of the Preliminary Working Committee, an advisory group helping China plan Hong Kong's transition.



A young Rwandan boy, his mothe wearing a dress which depicts the Pope, during mass in a refugee camp near Gikongoro. Mr Faustin Twagiramungu. backed by Rwanda's victorious rebels

as prime minister, appealed to the US yesterday to join a new UN peacek mission in the country and said French forces should leave. "I appeal to the big powers, especially the United States,

responsibilities and send soldiers to Rwanda and not say that Africans should do it alone," he told Reuters Television

Palestinian leaders jostle Cambodia outlaws Khmer Rouge to hold economic reins

Julian Ozanne speaks to the finance minister

Palestinians are deter-mined to resist World Bank and Bank and international pressure and impose their own priorities on economic development and the allocation of foreign aid, according to the new Palestinian finance minister. In an interview Mr

Mohammed Nashashibi called for donors urgently to give more money to the embryonic self-rule authority, warned about the difficulties of strinent tax collection demanded by donors, and said he favoured renegotiating the free-trade economic agreement with Israel to allow Palestinians to protect their industry.

Mr Nashashibi's remarks came as the controversial Palestinian Economic Council for Development and Reconstruction (Pecdar) - the body originally empowered to implement, monitor and co-ordinate aid-funded projects worth \$2.4bn (£1.57bn) over five years - came under renewed pressure after Mr Hassan Abu Libdeh, Pecdar deputy managing director, threatened to resign.

Mr Libdeh's threat is the result of continuing political infighting within the Palestine Liberation Organisation over who will wield power over economic development. At the heart of the matter lies a struggle between Palestinian economic ministers and fears that Mr Yassir Arafat, PLO chairman, will not desist from inter-

vention in economics.

Mr Nashashibi, a 60-year-old Arafat loyalist and former banker, said there had been a World Bank campaign to influ-ence the composition of Pecdar to marginalise the PLO political leadership in favour of technocrats. The PLO had resisted this and would do so

in the future. "There was an attempt to prevent the political leadership from taking a leading role in building the economy and they preferred to have technocrats dealing with the World Bank without political sponsorship of the leadership," he said. "This is not acceptable in any part of the world and it will not succeed with us." Mr Nashashibi, a PLO execuinject its political priorities into economic development had nothing to do with donor ncerns about transparency and accountability.

"There will be no transactions under the table. Everything will be over the table and we have internal and external auditing and proper procurement procedures. Now the system is so open and so clear."



Nashashibi: Let borders close

The minister also said the Palestinian Finance Ministry was taking greater authority over Pecdar and would be in control of the budget and of negotiations over foreign funding of the estimated budget deficit of \$168m.

Mr Nashashibi's growing power over finances, aid and Pecdar at the expense of Mr Ahmed Qurie, economics and trade minister, may be one rea-son behind Mr Libdeh's threatened resignation.

Mr Libdeh refused to indi-

cate yesterday whether he was departing but said: "We have to define roles in a very definite way. Regardless of who is in control everybody must work towards the same programme, otherwise the thing will blow up and the losers will be our people sitting at home hoping for results."

Mr Nashashibi, who studied at Ruskin College, Oxford, warned that the fragile peace process would quickly collapse unless donors immediately started disbursing aid prom-

the PLO's determination to ised for projects. Pecdar has presented donors with a list of emergency projects and plans to issue tenders for projects worth \$200m in the next few

> "Our people need to see something - not simply meet-ings in Washington and Paris," the minister said. "After one month, if we do not implement projects, I think the Gaza peoole will kick us out. What are

the donors waiting for?" that the PLO still did not have enough money to meet the Gaza and Jericho, particularly paying salaries to civil servants and 9,000 Palestinian police. Of the estimated budget deficit of \$168m, donors have committed \$133m, with \$61m in a special fund administered by the World Bank and named after Mr Johan Jorgen Holst, the late Norwegian foreign minister. After long talks the World Bank agreed that the PLO draw down the Hoist fund by \$13m a month - a sum the PLO claims is still insufficient

Mr Nashashibi said he had paid the civil servants for July but did not have enough money to pay the policemen. He warned that the new self-rule authority would need further start-up assistance as it would be difficult to collect taxes to the level achieved under Israeli occupation.

"The way the Israelis collected taxes was inhuman and before jobs are created by projects it will be difficult to collect the taxes needed." The minister was also criti-cal of the PLO-Israeli free trade

economic agreement which had left Palestinians without the ability to apply their own trade regime. He said he would press for a renegotiation of the agreement, even if it meant closing borders.

"Let them close the borders. I am ready to see the borders closed. The Israelis must real-ise they cannot continue overwhelming our economic future. How can I have my own import policy and develop industry if my market is open freely to Israeli products? You can never build your own economy if you don't protect industry."

By Victor Mallet for mentioning Thailand's links to the Komer Rouge in a

The Cambodian government will immediately ask other countries to seize Khmer Rouge assets and extradite to Cambodia Khmer Rouge guerrillas on their territory, it said vesterday. The move came after the national assembly formally outlawed the Khmer Rouge organisation. The plea for asset seizures by

Prince Norodom Ranariddh senior premier in Cambodia's coalition government, is directed mainly at Thailand, but is likely to be coolly received by Thai army generals. This week, Gen Wimol wanich. Thai army com-

US newspaper. Thailand has long supported the Khmer Rouge and contin-

ues to do so by allowing the rebels to sell rubles and timber worth tens of millions of dollars each year from goerrilla strongholds in western Cambodia to Thai traders. The Khmer Rouge is also believed to keep some of its financial reserves in Thai banks. Prince Ranariddh spoke after

the national assembly in Phnom Penh passed a law banning the Khmer Rouge. The Khmer Rouge's extrem-

ist leaders, blamed for the deaths of 1m Cambodians when the y ruled the country mander, denounced Mr Morton between 1975 and 1978, flouted Abramowitz, former US ambas—an international peace accord officials who opposed the ing an explanatic sador to Thailand, as a "devil" for Cambodia by refusing to Khmer Rouge and criticised Thai government.

join UN-organised elections last year. They have continued to fight against the elected government, but kept up an office in Phnom Penh until last

Under the new law, Khmer Rouge members face prison terms of up to 30 years for secession and fighting against the authorities, although the law provides a six-month amnesty period for rank-and-file guerrillas to surrender and allows King Sihanouk to grant amnesty at any time. Cambodian officials not only

blame Thailand for backing the Khmer Rouge. They suspect That involvement in a failed comp d'état last week, though the attempt ar pears to have been organised by Cambodian said Mr You Hockry, demand-

their own government's weak-ness in dealing with the rebels. Fourteen Thais are under arrest. The Cambodian government says it has information that nine of them are members of a "hit squad" with expertise in weapons, explosives and radio communications. The Thai Foreign Ministry said yesterday the 14 were merely tourists or people looking for work. Mr You Hockry, interior minister, said vesterday: "They are

That people who got involved. That is all I can say." That suspect who escaped. He was named as Lt-Col Adul

Mystery surrounds a 15th Boonsert of the Thai police, a former member of parliament. "He is still on active service. ing an explanation from the

Nigerian army acts on oil strike

By Paul Adams in Lagos

Nigeria's military government used troops to limit the effect of an oil workers' strike on supplies of fuel in the main cities yesterday, as the industry prepared for the stoppage

The strike is in protest against the annulment of last year's presidential poll and the arrest two weeks ago of its deposed winner, Mr Moshood Abiola. Mr Abiola has been charged with treason after declaring himself president and is in police custody waiting for a plea for bail to be heard on July 14.

The government said yesterday it had made "special arrangements" to ensure supplies of petroleum products reached filling stations in Lagos and four other southern cities - Ibadan, Engugu, Benin and Port Harcourt - after this week's strike by Nupeng, the blue-collar oil workers' union, left most filling stations dry. It also said that the army would be providing help to ease the fuel shortage and that three military barracks in Lagos were selling fuel directly to the public.

In line with a tough stand it has recently taken against civilian opponents, the government said that strikers who disrupted these measures would be regarded as sabo-

The low official price of petrol in Nigeria, equivalent to some 2p a litre, has led to smuggling abroad of refined products. Military officers have been accused of taking part in the trade.

The oil producing companies have maintained normal output of crude despite the strike by Nupeng, but the senior staff association Pengassan has now warned it will go on strike by July 12 unless the government agrees to "resolve urgently the political crisis" by upholding the result of the presidential election as well as clearing all outstanding debts to joint ven-ture partners, estimated at \$700m (£461m).

Pengassan blames recent job losses in the energy sector on the government's failure to fund its 60 per cent share of the joint ventures. "Between December and May, 3,000 members or 20 per cent of our membership have lost their jobs due to redundancies by oil service and exploration companies. These are engineers and technicians formerly employed in seismic testing, drilling and. maintenance services," an offi-

NEWS IN BRIEF

Algerian rebels murder Italians

Suspected guerrillas have killed seven Italian sailors in their sleep during an overnight attack on their ship in Algeria, Reuter reports from Rome. It was the second biggest action against a single group of foreigners in Algeria since fighting erupted in 1992 between Islamic fundamentalists and security forces. The crew of the Naples-based Lucina had arrived to deliver grain at Jijel, east of Algiers. The deaths bring to 42 those of foreigners

Australian jobless up again

Australia's unemployment rate moved back into double digits last month, although the apparent sethack was dismissed as a technical distortion, writes Nikki Tait in Sydney. Seasonally adjusted, June saw unemployment at 10 per cent, against 9.8 per cent in May. But some analysis pointed to a net 30,400 full-time jobs created during the month, with full-time employment moving back above 6m for the first time since February 1991.

Malaysian sultan sued

A Singaporean businesswoman sued a Malaysian sultan for libel yesterday over a land-sale dispute, Reuter reports from Kuala Lumpur. Ms Farkdah Begum Abdullah filed the suit against Sultan Ahmad Shah of Pahang at the Malaysian supreme court registry in Kuala Lumpur. The case will be heard in a special court set up after the constitution was amended to strip royalty of legal immunity in their personal capacities last year.

S Korea's economy grows 8%

South Korea's economy grew an estimated 8 per cent in real terms in the first six months of 1994, and full-year growth will nearly match that rate, Deputy Premier Chung Jai-suk said yesterday, Reuter reports from Seoul. The 1984 estimated growth of 7.5-8 per cent compares with a 5.6 per cent GNP rise last year.

The government will now give priority to stabilising prices.

Global investment flows bypass poorer developing nations

By Canute James

sion of foreign investment from their regions to more developed countries, have had their fears confirmed by a study on global investment flows.

Although foreign direct investment destined for developing countries continued to rise rapidly between 1985 and 1992 at an annual

investment in developing counties had expanded to \$36.3bn in 1992. East Asia and Latin America were the main recipients of foreign direct investment, taking about 80 per

"While investment to Latin America and East Asia continues to domirate of 23 per cent, the smaller and nate flows, as has been true through-cies. Although foreign and domestic least developed received very little. out the 1980s...sub-Saharan investors are influenced by much

been a rapid rise in foreign direct investment destined for east European countries following the disintegration of communism. The poorer among the developing

countries are at the bottom of the list because of a combination of infrastructural and policy deficien-

to be sensitive to specific policy issues such as those related to foreign exchange availability and operational freedom.

Consequently, private investment tends to be more attractive in regions where strong growth has occurred and seems likely to continue, or where there are promising prospects. These regions include many of the East Asian countries,

cies and, to some extent, in political stability more generally," it says. "Moreover, recent research has

confirmed that income inequality, by increasing the likelihood of instability, also tends to reduce private investment activity. Compared with any other region, private investment in sub-Saharan Africa remained low relative to average gross domestic

The study found a correlation between the deregulation of developing country economies, particularly the privatisation of state-owned economic enterprises, and the pattern of foreign investment flows. These policy changes have also encouraged increased domestic private invest-

Trends in Private Investment in Developing Countries 1994, Discussion Paper Number 20. By Robert R Miller and Martusz A Sumlinski. International Finance Corporation,

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The study, by the International investment has been declining in relthe same factors, foreign investors Chile, Argentina and Mexico. "There Finance Corporation, found that the increase reached 37 per cent in 1991 ative terms, a characteristic shared differ in that they look at market is evidence as well that private Finance ministers in the poorer by Europe, the Middle East and North Africa since 1989," the report size, actual or potential, as one criteinvestment is a function of relative and 33 per cent in 1992. From a level developing countries, who have stability in country economic polirion, the report says. They also tend recently been lamenting the diverof \$8.4bn in 1985, net foreign direct says. "On the other hand, there has

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talks in Clash over witness determin in Iraq arms inquiry

The businessman at the centre of the Matrix Churchill case yesterday told the Scott armsfor-Iraq inquiry that Lord Trefgarne, the former trade and defence minister, had given "inaccurate" and "confused" evidence relating to the export of machine tools to Iraq.

But the credibility as a witness of Mr Paul Henderson, the former managing director of Matrix Churchill, was itself challenged by Ms Presiley Baxendale QC, Lord Justice Scott's

Mr Henderson was giving evidence in response to statements to the inquiry by Lord Trefgame in March. The former minister said then that Mr Henderson had deceived him about the purpose of machine tools exported to Iraq by

Matrix Churchill in the 1980s. Yesterday Mr Henderson insisted that he had never personally assured the minister that the machine tools in a number of pending contracts with Iraq were for civilian use. Mr Henderson said discussions at a meeting in September 1989

MPs to

probe beer

The House of Commons

Treasury committee is to

launch a wide-ranging investi-

gation into the increase in

beer, wine and tobacco

imports from the Continent

which is costing the govern-

ment millions of pounds in

and wine

imports

By Roland Rudd

John Burn

had been conducted only at a general level.

Mr Henderson was repeatedly questioned about other accounts of the meeting which appeared to support Lord Trefgarne's evidence.

In a series of sharp exchanges, Ms Baxendale told Mr Henderson she could not understand how he could describe as "wrong" and "confused" an account of a meeting about which several witnesses concurred.

Mr Henderson later agreed that an account of the meeting in his recently published autobiography The Unlikely Spy was inaccurate. In it, he writes that he told Lord Trefgarne that the machine tools had commercial as well as military uses. Mr Henderson also stated in the book that he knew that the intelligence services had informed all relevant ministers about the military use of the

After giving evidence yester-day, Mr Henderson said he was glad to have been given the opportunity to answer Lord Trefgarne's allegations.
But within Whitehall, yester-

potentially mitigating the case against ministers and officials. Some feel that the full Matrix Churchill story was not sufficiently aired because the trial of Mr Henderson and other company directors collapsed before they had been cross-ex-

After yesterday's two-hour public hearing, Lord Justice Scott heard evidence in private from Mr Henderson about his contacts with the intelligence

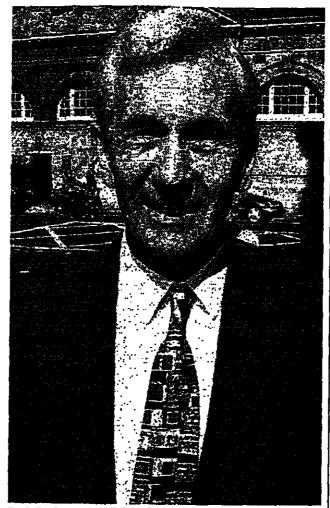
amined by the prosecution.

The intelligence service MI6 is thought to have given evidence alleging that it was not fully briefed by Mr Henderson about the extent to which his company was engaged in the export of military sensitive

written evidence from Mr Mark Gutteridge, another former Matrix Churchill employee, which contradicts some of Mr Henderson's evidence. Yesterday's hearing is expec

machine tools to Iraq.
The judge has also received

ted to be the last before Lord Justice Scott prepares his report for publication at the



Paul Henderson: credibility challenged by counsel

The miners' mystery millionaire

biggest and most evocative annual working class demon-stration in Britain, has been given a new lease of life by a wealthy businessman.

The self-made man, a New Zealander now living in Ireland, is providing substan-tial financial backing for tomorrow's gala, the 110th, and has offered to underwrite the event for the next two years. In addition to this pledge, which may cost him more than £60,000, he has said he will consider backing the event beyond

Mr John Watts, chairman of the cross-party committee of MPs, said he was also concerned about the loss of trade to British distillers, brewers

and tobacco manufacturers. "There is evidence to suggest that much of the increase in imports from the Continent is illegal" he said. The committee plans to publish a report of its findings in the

The committee's decision to launch its review came as British companies yesterday called on the government to reduce UK excise duty.

Mr Simon Redman, chair man of Greene King, the brewing group, said: "Cheap imports of beer from the Continent are damaging the industry at a substantial cost to the

Recent estimates suggest the the Exchequer is losing between £400m to £500m a year in lost revenue because of

the increase in illegal imports. Mr Michael Jackaman, chairman of Allied-Lyons, said excise duty rates, substantially higher than those in Europe, was encouraging cross-border shopping. "This undermines a key British industry and its contribution

to the economy" he added. Mr Watts said his committee would invite submissions from industry and well as from customs and exercise. "This is a very serious matter which is causing concern to both indus-try and government" he said.

The commons committee will also study the regional brewing group's proposals to the Treasury in its official 1994 Budget submission, calling for a halving of excise duty on beer as a first step towards lowering beer duty to the European average of 8

By Chris Tighe and Tim Coone The Durham Miners Gala, the

The mystery benefactor, who has requested anonymity but will be on the gala platform tomorrow, is believed to be Mr Michael Watt. His Wimbledonthe leading agents representing sporting organisations selling broadcast rights to television companies. Staff at Mr Watt's London office confirmed yesterday he was to attend the

Mr Watt recently represented Rugby Union authorities when they invited tenders for the television rights of the five nations tournament. He has also represented the West Indian cricket board in Test Match coverage. Mr Watt is the owner of sev-

eral successful racehorses, including Loki, whose trainer Mr Dermot Weld is one of Ireland's better-known race-

Earlier this week, Mr Watt sponsored two races at the Bellewstown racetrack in the Irish midlands under the title of the based company, CSI, is one of Durham Miners Gala Festival Extended Handicap. An 125,000 prize went to the winner of each race. The benefactor came forward

after leaders of the National Union of Mineworkers in the north east, faced with the sudden demise of the Durham coalfield's remaining pits, appealed for help in staging the £20,000 gala, an event with strong socialist flavour. "He's an excellent bloke." Mr Dave Hopper, general secretary

of the north east NUM, said "He has a very strong commitment to working class people. He's a very committed trade unionist, he's been through the mill and understands what workers are about.

He feels the miners have had a very raw deal." Mr Hopper said the man slept rough on coming to England, then worked on construction sites and oil rigs where he met many Geordies including ex-miners

Mr Hopper said there was now "every probability" this year's gala would not be the last but a final decision would be based on public attendance at tomorrow's event. The financial appeal produced interest from various companies, but the NUM declined commercial exploitation of the

Labour's leaders have not attended since 1987 but Mr John Prescott, a leadership contender, will march tomor-row behind the banner of Wearmouth, the last Durham coalfield pit to close. His rival, Mr Tony Blair, is likely to march behind the Fishburn banner, a former pit in his Sedgefield, Durham, constituency.

Britain in brief



Rail units set for sale next year

The three companies which will own and lease British Rail senger rolling stock to train operating companies are to be sold to the private sector next year, Mr John MacGregor, transport secretary, said yesterday.

The government has put a value of £3bn on BR's rolling stock assets, a high figure intended to smooth the shift towards a commercial leasing market for locomotives.

freight wagons and carriages By valuing BR's often aged rolling stock at what it calls modern contyalent asset value. the same formula chosen for the track and other infrastructure owned by Railtrack, the government believes that train operators

will have an incentive to invest in new folling stock. Under the leasing regime planned by the government, train operators would sign lease agreements, probably for about seven years. When these agreements expire the operators would renegotiate new ones with the by now

Part-time forces may go abroad

privately owned leasing

The Ministry of Defence is to clear the way for part-time volunteers to serve alongside regular forces overseas as part of its current restructuring of the British armed forces. With less than a week to go

before the publication of a major package of defence cuts. it emerged at Westminster yesterday that ministers are planning to make more flexible use of reservists in frontline operations.

Meanwhile, the Foreign Office is set to contribute £200m more than it budgeted for to United Nations ekeeping operations this year, forcing it to draw on the government's £3.5bn

contingency reserve.

Mr Alastair Goodlad, Foreign Office minister, said that the Foreign Office diplomatic-wing cash limit on "other external relations" for 1994-95 would be almost doubled from

£211.4m to £415.5m. This was mainly to take account of contributions to

UN peacekeeping operations. More than half the increase is attributable to the UN protection force in the former Yugoslavia. But contributions to UN operations as far afield as Haiti, Rwanda and Nagorno-Karabakh are also taken into

Judges' role under scrutiny

Sir Thomas Bingham, Master of the Rolls, yesterday called for judges to be given greater control over the management of cases to cut costs and delays which dog the English civil

Justice system.

Lord Woolf, the law lord who is conducting a review of the civil justice system at the request of Lord Mackay, the Lord Chancellor, has suggested the creation of a special class of "procedural tudges" to control the conduct of cases up to trial.

But Sir Thomas, England's most senior civil court judge said pre-trial control should be exercised by the trial judge. It was important for the same judge to be in charge

MPs say ports sold off cheaply

The government failed to obtain the best price for five ports sold to the private sector in 1992, a cross-party committee of MPs found vesterdav.

The sale agreements also failed to take sufficient account of the interests of employees who were encouraged to buy shares in their companies, according to a report by the Commons public accounts committee.

The trust ports of Tees and Hartlepool, Clyde, Forth, Medway and the Port of London were sold for £380m of which £169m went in the form of a levy to the government The committee said it was

concerned that in two of the

five sales the price reached was below the lower benchmark valuation which had been made. The upper benchmark was achieved in only one of the sales.

IOD sees fall in optimism

Directors are slightly less optimistic about their companies' prospects and about the economy than they were in the spring, a survey from the Institute of Directors

has found. Only 44 per cent of 300 directors surveyed last month were more optimistic about the economy than six months ago, compared with 51 per cent in April. Political uncertainty and government mismanagement were the factors cited by those who were more pessimistic.

The proportion of directors who were more optimistic about their companies' prospects fell slightly to 61 per cent, from 63 per cent in April. However 47 per cent expect to take on more employees in the next six months, compared with 44 per cent in April.

The directors reported a continuing improvement in their companies' performance Seventy per cent said the volume of business had increased over six months. the same as in April.

Records set at furniture sale

Part of a suite of furniture designed by Chippendale in the 1770s for Brocket Hall in Hertfordshire sold for £759,500 at Christie's vesterday.

New auction records were set for a pair of giltwood torchères, or candlestands which made £177,500 - and for two pairs of chairs, which sold for £166,500 and £161,000 respectively. A pair of sofas realised £254,000. Prices were roughly double their estimates In the same auction of English furniture, a set of 12 mahogany dining chairs, after a design by Thomas Sheraton, sold for a record £463,500. In 1984 Christie's sold them for £75.600. The auction totalled more than £3.2m. and was almost 90 per cent sold by value, confirming furniture as one of the strongest sectors

Major promises renewed public spending squeeze

Prime minister John Major last night sought to capitalise on the recent upturn in his political fortunes within the Tory party with the promise of a renewed squeeze on public spending to pave the way

income tax cuts. In a confident end-of-term address to Tory MPs, the prime minister pledged to put "clear water" between the Conservatives and Labour before the general election due by mid-1997.

Confirming the rightwards tilt in his political strategy evident in recent weeks. Mr Maior said the government would begin as early as this autumn preparations for its election manifesto. A range of policy committees would be established to reconnect the party's priorities with the preoccupations of its grass-roots

supporters. His comments attracted strong applause from a packed audience of backbench MPs, with those on the right of the party claiming that Mr Major had heeded their warnings not to fight Labour for the political centre ground. Erstwhile enemies on the

of the Ulster Unionist party, yesterday urged the government to think again about proposals for cross-border co-operation in Ireland in the light of Dublin's handling of a

dispute over horseracing. Mr Molyneaux used a parliaentary early-day motion to highlight the Irish government's failure to act "in a fair and honourable manner" over nominations to the Irish Racing Authority.

Eurosceptic right said that the prime minister had further diminished the prospect of any challenge to his leadership in the autumn.

Anticipating the election of Mr Tony Blair as Labour leader Mr Major said his aim would be to give clearer defini-tion and distinction to the Tory message. That meant a "compact" legislative programme for the next session of parlia-ment in the autumn focusing on a number of key priorities. He gave no timetable for the implementation of tax cuts but MPs at the meeting said he left the deliberate impression that some reduction would be possi-

He called on the British en ernment to "reconsider pronosals for co-operation between the two administrations in Ireland" in the light of the way Dublin had

It emerged earlier this week that the UK government has virtually given up hope of agreeing with Dublin the framework for a comprehensive settlement in time for the next Anglo-Irish summit later this month.

which the government had cut plans over the next three years was not enough.

Mr Major, whose political authority has been strengthened in recent weeks by his use of the British veto at the Corfu European summit, also stressed that he would continue to press the case for a flexible rather than centralised European Union. He dismissed as "futile"

arguments over whether fast or slow lanes insisting that "people cannot be taken too far or too fast in a direction they are instinctively loathe to go" ble before the next election.

Mr Major said that the £15bn

Instead Britain would insist Europe took the "right track". Instead Britain would insist

BBC considering launch of wide-screen 24-hour news service

The BBC is seriously considering launching a 24 Raymond Snoddy reports that the Corporation is hour television news service attempting to raise finance for such a project using wide-screen digital tech-

The corporation is currently trying to raise finance for the project. Talks will continue this year between the BBC and the government to see how digital services could be introduced and paid for.

If approved the technology would also be used to transmit BBC1 and BBC2. It would viewers enhanced coverage of everything from sport to drama - with a picture rather like the shape of a cinema Screen.

An indication of how seriously the BBC is taking the introduction of possible new digital services is that Mr Michael Starks, has been put m charge of the project. Mr Starks was responsible for

implementing the controver-sial "producer choice" initia-studios and transmitters. he government, but outside."

sial "producer choice" initiative - which gave producers the freedom to buy services in the outside market. The change has been credited with making huge savings at the corporation.

Mr John Birt, BBC directorgeneral, confirmed yesterday that the BBC was seriously interested in launching widescreen services using digital technology. He declined to elaborate, however, on what additional services were being considered for a wide-screen service in addition to BBC1

The introduction of wide-

screen services would cost

hundreds of millions of pounds

and BBC2

One avenue of finance was cut off on Wednesday with the publication of the government white paper on the BBC. This said the licence fee could not be increased to pay for digital services. This leaves the possibility of raising money through transmitter privatisation or ventures with private opera-

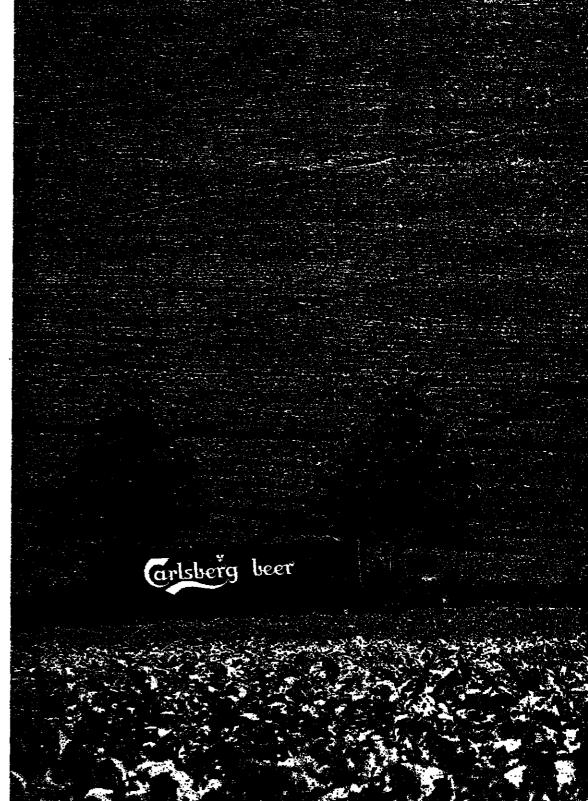
Mr Birt stressed that he did not regard the white paper as a vindication of his personal policies and reforms. He said it was a group effort. "It's what all of us at the BBC

worked hard on over a long

period of time," he said. "We

Mr Birt also cleared up one uncertainty in the white paper - a paragraph that gave both the Independent Television Commission and the Radio Authority the right to licence services owned or partly owned by the BBC. This is largely a technicality - and does not mean that the BBC will be applying for commercial television or radio licences, even if that was theo-

retically possible. Currently the FFC is forbidden by law from licencing BBC satellite services in the UK, so this has to be done by the National Heritage Department - a responsibility it no longer developed a consensus, not just wants.



Probably the best beer in the world

Jean Louis Barsoux offers advice on working in multicultural teams

Start slow, end fast

hen 3M recently restructured its Euro-pean operations employing 21,000 people, it limited relocation to fewer than 40 managers. Yet about 1,000 of its managers have been given permanent and/or project responsihilities across national borders. Increasingly, companies are ask-

ing employees to participate in multiple work groups – project teams, task forces, steering committees, commissions and boards - which transcend national boundaries.

The idea, confirmed by research is that cultural diversity promotes creativity, overcomes group-think and leads to better decision making. Establishing a situation that is unfamiliar and slightly uncomfortable forces people to look at things differently", says Irene Rodgers of the Paris-based consultancy ICM.

The gains from diversity, how-

ever, are not automatic. In order to fulfill their creative potential, multibarriers that uniform teams resolve quickly, often instinctively. They have to confront differences in attitudes, values, behaviour, experience, background, and expectations, as well as language. The team's big-gest problem though is the lack of trust. Multicultural team members often find it difficult to overcome long-held prejudices and stereotypes about people who speak and behave strangely and have different ideas

From the very inception of the team, members will have different views about how to build up the level of trust - and about how much time should be devoted to relationship building prior to "getting down to busines

North American managers, for instance, tend to have an instrumental view of relationships. Teams can be put together mechanistically and expected to function effectively, or fixed if they fail to do so. The directness of the team-building approach reflects the directness of American culture.

Members from more relationshiporiented cultures such as southern Europe, the Middle East or Latin America may feel rushed or distrustful of colleagues if the getting-to-know-each-other phase is cur-

What is more, artificial efforts to speed up that team-building process may backfire. Consider the example of a French medical equipment



maker, taken over by General Electric in 1988. GE decided to boost the morale of its new French employees by organising a training seminar for French and other European manag-

In their hotel rooms, the company left colourful T-shirts emblazoned with the GE slogan "Go for One". A note urged the managers to wear the T-shirts "to show that you are members of the team". The French managers wore them, grudgingly, to the seminar, but as one of them recalled: "It was like Hitler was back, forcing us to wear uniforms. It was humiliating."

he build-up of trust may prove especially problematic if it is a project team which only meets periodically. Not only will opportunities to develop trust be restricted, the need for trust will be higher since individuals rely on one another to advance work outside the formal meetings.

Trust is universally important but it is built up and sustained in different ways. For instance, in Germany, trust is heavily blased towards a person's dependability. Delivering on promises, honesty and punctuality all increase trust. If a task is not going to be completed by a promised date, the deadline must be renegotiated in advance to let people make arrangements. In other cultures, where time is more elastic, and words and statements taken less literally, not meeting a

deadline is not critical and will not

sarily lead to a loss of trust. A further problem is that cultural mismderstandings often happen in situations where trust may already be low. Disagreement and suspicion may therefore be magnified out of proportion. The misunderstanding serves as additional proof of lack of trustworthiness. There is no benefit

of the doubt. As Rodgers saw it: "People get hung up on a word and it flies up into a huge event, and becomes a focus for all sorts of displaced anger and frustration - a bit like domestic quarrels caused by leaving the lid off the toothpaste."

In America and Europe, trust is usually enhanced by looking people in the eye. This is considered a sign of respect and sincerity. But in Kast Asia, for instance, eye contact indicates anger or aggression.

That makes it easy to misinter-

pret cultural problems for personality differences. A manager may consider a colleague to be awkward or sahotaging group efforts when that person is merely responding to cul-

tural upbringing and beliefs.

Digging into cultural differences is a high-risk activity for the team since all sorts of value-laden differences and prejudices can come to

Multicultural teams, therefore, have to find ways of describing and surfacing differences in a depersonalised way. For instance, one multicultural team of MBA students was exposed to the idea that cultures may have a polychronic (flexible) versus a monochronic (rigid) view

An Italian student who turned up late to a session was teased about being polychronic. This served to mark his "violation" of team norms without attacking him personally. His colleagues gave him the "bene-fit of the doubt" by ascribing his lateness to cultural programming rather than to the individual's own hehaviour.

Humour can also provide a means of putting the cultural differences "on the table". The level of shared hunour within a group, therefore, serves as a kind of barometer of team integration. "If a team has reached a high level of emotional security and members can laugh, joke, question and play devil's advocate with each other while completing the task, then it has done well," observes Sue Canney Davison of the London Business School.

Every culture has its own particul lar insights and blind spots. So it is question of using these differences, not just living with them. In neglecting to work through these differences at the beginning, multicultural teams are storing up prob-

All this may sound rather time-consuming but, as Canney Davison comments: "You have to start slowly and end faster; by starting too fast, you run the risk of not ending at all."

R os Heppiewhite, chief executive of the UK's Child Sup-L port Agency, apologised this week for the anguish her organisation has caused to divided

families over the last year.

But despite promising wideranging changes to the CSA's
operations – including more staff and greater government funding many MPs wonder whether the most unpopular executive agency in Whitehall faces management problems that will only be solved by a root-and-branch reform later

this year.

Presenting the agency's first mmal report this week, Hepple white admitted that the CSA which was set up to force absent fathers to pay maintenance to their former families – had recently caused more angulah than any other government

The agency - which operates under the Department of Social Security - has been accused of making inaccurate assessments of how much absent fathers should pay; of being unnecessarily heavy-handed in its dealings with applicants; and of being unable to answer telephone calls and letters from parents and MPs.

Hepplewhite also admitted the agency had not provided basic financial information to parliament about its overall operat In the report, the CSA did not give a final figure for how much has been paid in maintenance over the last year. Nor did it give a firm higher maintenance payments had created for the Treasury.

The CSA's problems were exacerhated by the speed with which the organisation was set up in the

The CSA has faced severe administrative problems, writes

James Blitz

Trouble with the children

wake of the Child Support Act. Hepplewhite admitted that the nisation had started operating in April 1993, without all the manent information that was exirable at the time.

She has pledged to introduce changes. Seven-hundred staff are to be taken on to help process applications. Andersen Consulting, the management consultants, will advise on changes. And a new computer will help to collate the financial and accounting information that parliament needs.

But will these changes put the organisation on a more stable footing? One of the biggest prob-lems for the CSA is that piecemeal changes tend to slow down the

Centre for Public Services

Management at London's South

Bank University, is expected to show that a majority of those

and implement change. Many

responsiveness to customer nee

producing benefits. But it is also causing problems for those

are being established and the

principles, such as a new

pressure for efficiency is

politicians and project

management and working in

public sector managers polled are nevertheless willing to accept

operations, including a change in the formula by which maintenance payments are made.

CALLES A

However, as the CSA said in its report: "Implementing these inges obliged us to reconsider ents we had made in our first 10 months, and staff had to be diverted away from processing new applications."

Any alteration to the rules can also discourage absent fathers from making their required maintenance payments because they believe the law is subject to regular change.

Moreover, some MPs argue that there is a conflict in the CSA's twin goals of enforcing maintenance payments on absent fathers and creating benefit savings for

According to Hepplewhite, the CSA operated at a slower pace in its first three mouths to ensure its systems were operating effec-tively. But, it was discovered that the organisation was failing to meet targets for benefit savings that had been set by the govern-

More effort was put into are cessing the volume of applications. But, as a result, there we less emphasis on ensuring that each CSA worker processed a single application for maintenance from beginning to end, thereby reducing the quality of custo

This conflict of goals may be at the heart of the organisation's problems. As one MP put it: "Mrs Hepplewhite may hope that he organisation in the short term.

Rariler this year, the government introduced a number of specific policy changes to the CSA's by the government."

and politicians too

anagers in Britain's public services say they are under pressure from their political masters. Almost half those contacted for a research study to be published next week believe their

ability to resist political interference in operational decisions has declined over the last three years. Only 10 per cent felt that ability had increas This is despite the apparent

relaxation of authority and transfer of power from central government which has accompanied the radical restructuring of Britain's public sector in recent years. The survey, carried out by the

Institute of Management and the

managing the new policies. The survey will propose that public-sector managers receive more management developmen support and specifically more training for dealing with

there has been increased use of quality management techniques, staff appraisal and team working managers in the public sector have not on the whole been empowered to change the more direct means of control - the

hiring and firing of staff.

The report will also suggest there is a need for new, revised and strengthened codes of ethics for public-sector managers. The public sector needs clear guidelines on corporate rights and responsibilities of all parties involved in managing institutions in the public interest

EXCELLENT PACKAGE

Tim Dickson

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DERIVATIVES PRODUCT CONTROL

CITY

Our client, a leading American investment banking and securities firm, operates at the forefront of the derivatives markets. Their global capability and experience in derivative products extends to 26 currencies in 8 major financial centres around the world.

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Interested candidates should call David Twiddle on 071-379 3333 (fax 071 915 8714) or telephone 071-630 8729 out of office hours. Alternatively write to him enclosing a detailed CV at Robert Walters Associates, 25 Bedford Street, London WC2E 9HP.

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Financial Controller

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Experience in developing and co-ordinating effective and

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This is an important position within a fast moving major division of a successful and profitable public company and offers the opportunity for personal development for the right

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the potential and ambition to develop within this high profile environment. Please write with CV, to Andrew Mackie at Robert Half, Brook House, Spring Gardens, Manchester M2 2BQ. Telephone 061-236 0101 or fax 061-236 1024.

manufacturing environment. The successful candidate is likely to be aged 29-40, will

be a tenacious team player and exhibit strong interpersonal skills. You will also have



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The trustees of Luigi Franchi Spa, currently in Extraordinary Administration according to Italian law invite

expressions of interest for the purchase of the assets of the company.

It is important that interested parties be aware that the principal objectives of the Extraordinary Administration procedure, under which the trustees are initiating the sales process, are the

- 1) the realization of value for creditors;
- 2) protection of the employment of the actual workforce as far as the situation permits.

Therefore eventual offers to purchase the assets of the company will be valued on the basis of both the above criteria.

A short memorandum, available in English and Italian, contains further details.

The current invitation is subject to the following conditions:

- 1) at this stage the trustees require a simple indication of interest rather than an offer;
- 2) the invitation is addressed only to companies suitable from a financial and commercial point of
- 3) the interest expressed must be for the entirety of the assets (or such subsets as may be detailed in the memorandum);
- 4) agents are excluded;
- 5) interested parties can request a short memorandum (referred to above) from the trustees which contains further details:
- 6) interested parties must present the declaration of interest by August 25, 1994;
- 7) interested parties must attach the following documentation to their expression of interest:
 - articles of association
 - company statutes
 - accounts for the years 1992 and 1993;
- 8) all correspondence, communication and expressions of interest must be addressed to the

Collegio dei Commissari di Luigi Franchi S.p.A. in Amministrazione Straordinaria presso Studio Martellini

Via Fatebenefratelli 15

20121 Milano

Italy

The above invitation and the process of assets sale that may result are subject to Italian law and are under the jurisdiction of the Court of Brescia.

For the Trustees of Luigi Franchi S.p.A. in Extraordinary Administration,

Antonio BUGINI

Andrea CARLI

Maria MARTELLINI

INVITATION

OF EXPRESSIONS OF INTEREST FOR THE PURCHASE OF THE ASSETS OF SOCIMI SPA **CURRENTLY IN EXTRAORDINARY ADMINISTRATION** (SIMILAR TO U.S. CHAPTER 11 OR U.K. ADMINISTRATION)

The trustees of Socimi S.p.A., corrently in Extraordinary Administration according to Italian law invite

expressions of interest for the purchase of the assets of the company.

It is important that interested parties be aware that the principal objectives of the Extraordinary Administration procedure, under which the trustees are initiating the sales process, are the

- 1) the realization of value for creditors;
- 2) protection of the employment of the actual workforce as far as the situation permits.

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A short memorandum, available in English and Italian, contains further details.

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- 3) the interest expressed must be for the entirety of the assets (or such subsets as may be detailed in the memorandum);
- 4) agents are excluded;
- 5) interested parties can request a short memorandum (referred to above) from the trustees which contains further details;
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- 7) interested parties must attach the following documentation to their expression of interest:
 - articles of association
- company statutes
- accounts for the years 1992 and 1993;
- 8) all correspondence, communication and expressions of interest must be addressed to the

Collegio dei Commissari di Socimi S.p.A. in Amministrazione Straordinaria presso Studio Martellini

Via Fatebenefratelli 15

20121 Milano

Italy

The above invitation and the process of assets sale that may result are subject to Italian law and are under the jurisdiction of the Court of Milan.

For the Trustees of Socimi S.p.A. in Extraordinary Administration,

Antonio BUGINI

Andrea CARLI

Maria MARTELLINI

BUSINESSES FOR SALE

ALNA GROUP Broxburn, West Lothian

Following their appointment on 4th July, the Joint Receivers offer the business and assets of Alna Business (Holdings) Ltd and subsidiaries for sale as a going concern.

Principal features include:

- * Quality colour printing, stationery, office automation and furniture divisions
- Excellent customer base with over 4,000 customers, including many blue chip accounts, throughout UK, principally Scotland
- * Turnover of circa £6.5m trading at break even per management accounts to 31st March 1994, forecast turnover in excess of £8m for current year
- * Custom built freehold property of 54,500 sq. ft. on 4.5 acre site. Excellent location with quick access to M8, M9, M90 and Edinburgh Airport
- * Premium plant and equipment
- Motor vehicles and stock
- Long established business (1955)

For further information contact the Joint Receivers, Tom MacLennan or Kenneth Craig, Scott Oswald, 1 Royal Terrace, Edinburgh EH7 5AD. Tel: 031 557 4455. Fax: 031 556 0662.

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gross profit £145K Offers in region of £495,000 Whittle Jones Chartered Surveyors
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0532 456787

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Over 7,000 sq. ft. Turnover 5273,000. Gross profit of 34.5%. Available net profit £29,000. Leasehold £59,850 or Freehold

IN THE MATTER OF NSM pic

and IN THE MATTER OF

AND NOTICE is further given that the said Petition is directed to be heared before Mr

A copy of the said Petition will be formished to any person requiring the same by the nucleomentioned Solicitors on payment of the Regulated Charge for the seate. Duest the 8th day of July 1994

IN THE MATTER OF MOREWILL LIMITED

en the matter of the insolvency act and rules 1986

ce with Rale 4.106, I, David Lowe of acaster Browers, 14, Wood Street,

CLIPPORD CHANCE
200 Aldergute Street, Loudon ECIA 4U

Soliciants to the Company

For full details contact Lakey and Co. 0454 315651

Engineering Fabricators

Middlesbrough, Teeside

Comprising work related to: Offshore, Petrochemical, Power Generation and Pharmaccutical Industrics. The business and assets of TS Engineering Industries Limited (In Administration) are offered for sale as a going

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- Well equipped facility, incorporating extensive overhead cranage.
- Annual turnover circa \$2.5m.
- Established client base.
- BS5750: Part 2.

For further details contact the Joint Administrators:

Jan R. Turner, Grant Thornton, Higham House, Higham Place, Newcastle upon Tyne, NEI 8EE. Tel: 091 261 2631 Fax: 091 232 6903.

Grant Thornton

John F. Powell, Coopers & Lybrand, Hadrian House, Higham Place, Newcastle upon Tyne, NEI 8BP. Tel: 091 261 2121 Fax: 091 230 5993.

Coopers &Lybrand

LEISURE RELATED BUSINESS FOR SALE ocated on a busy north west trunk road within its own freehold site, this 30 year old well established business is the market leader in the UK. Annual sales of circa £8m with excellent profits make this a rare opportunity to acquire a genuinely well managed and profitable

Principals only NO AGENTS on

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T/O 400K Excellent growth potential London based with nationwide corporate customers.

In the High Court of Justice

CHARGETY DIVISION IN THE MAITTER OF REPORTMANCE COM

Ann
by The MATTER OF THE FISCH VATECT ACT 1986
Notice is hereby given that by an Order dated
23rd day of June 1994 made in the showe major
Philip John Singer and lan Douglas Batter Bond
of Chopens & Lybrand, St Andrew's House, 20 St

TO ADVERTISE

YOUR

Fax: 071 873 3064

or Coopers & Lyonand, 5t Anarows; Inoug., Andrew Street, LONDON, EC4A, 3AY: appointed Joint Provisional Liquidators o above Company. Dated this 4th day of July 1994

LEGAL NOTICES

In the High Court of Justice No 003954 of 1994 Chaptery Division In the High Court of Justice No 003953 of 1994 Chantery Division

IN THE MAITER OF THE COMPANIES ACT 1965 THE COMPANIES ACT 1985

NOTICE IS HEXEBY GIVEN that a Petition was presented to Her Majesty's High Count of Justice, Canactry Division on 20th June 1994 for the confirmation of the reducine of share capoilal of the above named Company from 130,000,000 to 133,071,000 and the cancellation of the share premium account of 22,978,493. NOTICE IS HEREBY GIVEN that a Petition was presented to lier Majesty's High Coast of Justice, Chancery Division on 20th June 1994 for the confirmation of the careellation of the second of E2, 478, 964.64 examing to the credit of the Company's capital redemption reserve sand the reduction of the skare premium account by £25,585,396.36.

premium account of 22,978,493.

AND NOTICE is further given that the said Petition is directed to be heard before Mr Registrat Backley at the Royal Courts of Justice, Stread, Landon WCZA 2LL on Wednesday the 20th day of July 1994.

Any Creditor or Stareholder of the said Company deniring to oppose the making of an Order for the configuration of the said reduction of capital and cancellation of stare receiving account should

casculation of there premium account should appear at the time of the bearing in person or by Counsel for that purpose.

A copy of the said Petition will be familished to any person requiring the same by the undermonitous Solicitors on payment of the Regulated Charge for the same.

Dated the 8th day of July 1994
CLIFFORD CHANCE
200 Aldenguis Street
London ECIA 4II
Ref. KO

Solicitors to the Company In the High Court of Justice No. 804035 of 1994

IN THE MATTER OF
THE COMPANIES ACT 1985
NOTICE IS MEREBY GIVEN that a perition was
on the Zird lane 1994 presented to Re- Majesty's
Righ Court of Instite for the confirmation of the
reduction of the capital of the above named
Company from £150,000,000 to £10,000,000.

Notice is bereby given that the creditions of the showe staned compain, which is being volunterity would up, are required, on or before the 12 August 1994 to seed in their full christian and summers, their addresses and teacriptions, full particulars of their delives or claims and the amount and addresses of their Solicious (if my), to the undersigned David Lowe the Liquidiator of the said contensy, and, if so required by outce in writing from the said Lupidiator, are, personally or by their Solicious, to come in the passe their dates or claims at spich times and place as thall be specified in such notice, or in default thereof they will be excluded from the benefit of any distributions. AND NOTICE IS FURTHER GIVEN that the sald Petition is directed to be heard before Mr. Registers Buttley at the Royal Contra of Justice, Strand, London WCZA 2LL on Wednesday 20th July 1994.

ANY creditor or shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of capital should appear at the time of hearing in person or by Commel for that purpose.

A copy of the said Petition will be familiated to any such pressure requiring the state by the indementioned Softences on payment of the regulated charge for the same.

DATED this last they of July 1994 Slaughter & May (RLH) 15 Besinghall Street, London BCZV 5DB RLHD195,94D

In the High Court of Justice No 003 Otenescy Division IN THE MATTER OF RJB MUNING PLC

IN THE MATTER OF THE COMPANIES ACT 1985 THE COMPANIES ACT 1985
NOTICE IS BENEURY GIVEN that so Order
High Court of Justice, Chancery Division da
file 22nd June 1994 confirming the reduction
the unceast standing to the credit of the Sh
Promiten Account of the above samed Compa
was regimened by the Rejistrar of Companies
the 25rd June 1994.
Dated this, July 1994
CLIFFORD CHANCE
200 Attention Street

IN THE MATTER OF BOXBORO GROUP PLC IN THE MATTER OF THE COMPANIES ACT 1985

David Lowe Liquidasor

Note: Theis notice is purely formal. All creditors have been or will be paid in full. Outod: 27 June 1994

NOTICE IS HEREBY GIVEN that an Order High Court of Justice, Chancery Division dat the 22nd June 1994 confirming the cancellation the amount standing to the credit of the Sh the emount standing Premium Account of was registered by the the 23rd June 1994, Duted 8th July 1994 Solicitors to the Compter

IN THE MATTER OF THE COMPANIES ACT 1985

to the High Court of Justice No 983957 of 1994

THE COMPANUES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on the 20th Just 1994 presented to Her Majosry's High Court of Justice for the confirmation of the reduction of the Shawp Permissan Account of the above-atomed company by £295,300,000.

AND NOTICE IS FURTHERS GIVEN that the said Petition is directed to be heard before Mr Registrar Backley at the Royal Courts of Justice Strand London WC2A_LL on Wednesday the 20th July 1994.

ANY Creditor or Shareholder of the said ANY Creditor or Shareholder of the said

AND NUTICE is further given that the said Petition is directed to be heared before My Register Buckley at the Royal Courts of Justice, Strand, Louden WCZA ZLL on Wednesday the 20th day of July 1994. Any Croffing or Shareholder of the said Company desiring to oppose the making of an Order for the control of the said Company desiring to the said Company Share recommended in the following in person or oy purpose.
A copy of the said Petition will be furnished so my petition requiring the same by undermentioned Solicitoss on payment of the regulated charge for the regulated

> Ref: PLH een one for the said Company

N BUDDOCK and N H COOPER

LEGAL NOTICES

Please contact Tina McGorman 071 873 4842

CONTRACTS & TENDERS

INVITATION TO BID FROM EREGLI IRON AND STEEL WORKS, INC.

(ERDEMIR) I) Qualified and experienced companies are invited to bid to provide Slag Processing Services of BOF slag at the

- integrated steel plant of ERDEMIR located at Karadeniz Eregli, TURKEY. The objective of the project is to process the slag in an existing 2.1 million cubic meter pile accumulated in the past plus the ongoing slag production from three BOF
 - vessel on the basis of: a) Build-Operate-Transfer (B.O.T.) or
 - b) Complete Sale/Partial Sale
- III) The same of the project is "BOF Slag Processing Services" and the intent of ERDEMIR is for contractor to build and operate a slag processing facility with the recovered metallics and slag to be marketed under various options as set forth in the Bidding Documents.
- IV) Documents regarding the inquiries shall be issued to those who apply in writing to ERDEMIR by the date stated below. Delayed applications shall not be taken into consideration and thus will not be invited to bid.
- V) All correspondence shall be in English.
- VI) Qualified companies may request Bidding Documents from the address given below starting from July 20, 1994 till July 29, 1994, 17.00 hours Turkish Local Time.
- VII) A pre-bid meeting and site visit shall be held on Tuesday, August 9, 1994 at 10:00 A.M. Bids are due on Wednesday, August 24, 1994.

YATTRIMLAR GENEL MUDUR YARDIMCILIGI 67330 KDZ. EREGLI/TURKEY

FILE NO: YT-12-1/258-31-1-299-(28)

SUBJECT: BOF SLAG PROCESSING SERVICES

BUSINESSES FOR SALE

Appear in the Financial Times on Tuesdays, Fridays and Saturdays.

For further information or to advertise in this section please contact

Karl Loynton on 071 873 4780 or Lesley Sumner on 071 873 3308

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER



When ICA Retailers, Sweden's largest retail group, was considering upgrad-ing the technology backing supply and distribution in one of its three geographic divisions four years ago, it found itself con-

fronting some glaring inefficiencies. The three divisions operated with a large degree of autonomy, had their own supply and distribution systems and often had differing marketing strategies. Meanwhile, the environment within which ICA was operating was changing fast.

A spate of deregulation during the 1980s had sharply increased competitive pressures and was set to continue as Sweden applied to join the European Union. A looming recession threatened to hone competition even more keenly. The advent of commercial television networks meant that an organisation such as ICA could, for the first time, run effective nationwide marketing campaigns.

So ICA, a co-operative group with turnover last year of SKr60bn (£5bn) and a 35 per cent share of Sweden's retail grocery market, decided in 1990 to scrap its three pronged structure and combine its operations throughout the country. underpinned by an integrated information technology system. Three years and SKr500m later, ICA makes the bold claim to have one of the world's most advanced systems for the grocery wholesale industry and in-store back-office operations.

At much the same time. ICA's biggest competitor, the Swedish Cooperative Union (KF), was also preparing for change. The sprawling conglomerate has since 1992 embarked on a strategy of shedding its myriad industrial interests to concentrate on the retail sector.

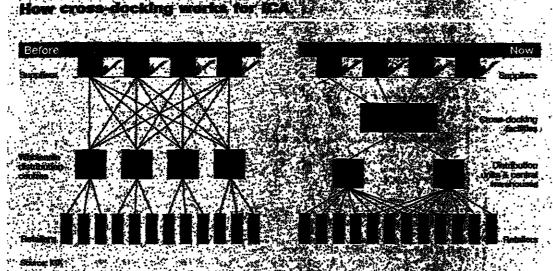
In the process, KF last year signed what was then described as Europe's biggest IT services contract when it brought in Electronic Data Systems (EDS), the General Motors subsidiary, to handle its IT needs. A key part of the deal, to be worth \$1bn (£666m) over 10 years, is the upgrading of KF's retail supply and distribution services.

While KF continues to wrestle with its vast restructuring project, ICA has already largely transformed itself. With the help of Andersen Consulting, it set up two divisions, ICA Partihandel to operate the wholesale side and ICA Detaljhandel to operate the retail services end. The two are tightly bound together by a communications network which integrates and links ICA's 2,700 individual stores with the group's distribution, sales

and marketing operations. This consists of a so-called backbone network based on the national telecommunications network proHugh Carnegy looks at how two Swedish groups have streamlined their supply and distribution services,

in a series on electronic retailing

Changes in store at the grocery



vided by Telia, the Swedish state telecom company, and an X.25 communications network.

The backbone system ties together the computer and telephone systems of ICA's nationwide organisation, while the X.25 network, with 138 nodes, or intersec-tions, allows all the individual stores to connect to the backbone.

ICA claims to have one of the most advanced systems for the grocery wholesale industry

From the storeowner standing in the aisle of his supermarket punching in his day-to-day product needs into a hand-held device, orders can be channelled back automatically through the ICA systems, combined and rationalised with other orders flowing in from else-where, then directed to the appropriate distribution point and, ultimately, to the supplier. In the other

A monthly panorama of French Government securities and the French economy

direction, goods are tracked out to the stores, on to the shelves and through the check-out. Sales information and centralised marketing campaigns are also fed out through

"The idea is to get supplies to the retailer as quickly and as cheaply as possible," says Ake Westerlund, ICA's data project leader. The target of cutting ICA's logistics costs by 50 per cent by 1995 appears to be well in sight. The efficiencies the system allows in correlating and managing orders has led to a radical shake-up of ICA's distribution network. Half of the group's 22 regional distribution centres have been shut and the number of central warehouses has shrunk to two from three.

By enhancing its knowledge of its own demands, ICA has been able to move away from a system of individual suppliers transporting their goods to several ICA distribution centres to a so-called cross-docking operation. This involves suppliers delivering to one ICA centre where goods are reloaded on to ICA transports. ICA now has two cross-docking centres, in the southern cities of

Gothenburg and Helsingborg, and it is planning a third in the Stockholm

area. Although this appears to add

an extra link in the distribution

chain, the cut it allows in the num-

ber of local distribution centres and

the lower prices it enables ICA to

force out of suppliers more than pays for the cross-docking facilities. Transport costs are squeezed as Now deliveries are being made daily and inventories have been reduced by 50

delivery trucks are used at maximum capacity and inventories are kept much lower than previously. "In the past, suppliers delivered weekly to each distribution centre. Therefore, the distribution centres had to keep about one week's worth of supplies. Now, deliveries are

made daily and inventories have

been reduced by 50 per cent. We are

getting larger volumes through

per cent'

fewer centres," says Richard Hill of Andersen Consulting.

KF, with an 18 per cent share of Sweden's total retail market, is following a similar path from a different starting point. It always served as the supply and distribution organisation for the many co-opera-tive retail chains within its empire, but is now seeking to modernise and further integrate its systems. Five store chains - the Konsum supermarkets, Obs. hypermarkets, B&W hypermarkets, Fakta discount chain and Obs. Interior stores – are served by one supply and distribu-

tion organisation.

KF has also used Andersen Consulting to advise it on how best to organise such a complex operation. It, too, has reduced its distribution centres, from 13 to 11, and has opened a cross-docking centre in the southern city of Malmö.

Urban Strand, KF's IT manager says the organisation was quick to introduce point-of-sale links to back-office operations, for example through the use of check-out scanners. But he says a new generation is now required to integrate further the point-of-sales systems, back through the chain to the suppliers. This is what EDS is working on.

What EDS has done is take over the monitoring and enhancement of the system. We have all the information – we need the applications to put it together to make distri-bation more efficient," says Strand. Ultimately, at the store level, it ns, systems could be developed to the point where orders were automatically triggered from point of-sale monitoring of the flow of goods out of the stores. The store manager might have little more to do than monitor the system.

Hill says ICA already has a system which is "completely on-line", from the central network out to its "Budica" in-store network. The latter allows not just the control of the flow of goods in and out of the shop. but also carries information on marketing campaigns, produces weekly analyses of a store's operations and sales trends, pricing models, E-mail links to the rest of the ICA network

and staff training programmes.

The complete ICA network is "functionally richer than any other we have ever been involved with

throughout the world", says Hill. But customers at least may be comforted to know that neither ICA nor KF envisage the elimination of the human factor. Both say store managers will always want and need to talk to their supply points about the availability of certain products and make subjective decisions on ordering - particularly for fresh goods. And, says KF's Strand, there is no technological substitute for the manager on the supermarket floor gauging the tastes of customWorth Watching · Vanessa Houlder



New lease of life for smartcards

The life span of banking smartcards is to be extended with the introduction of a smartcard chip which uses re-programmable memory cells.

Smartcards are incre sed as credit and debit cards in order to cut down fraud. But currently banks are forced to re-issue the cards regularly to requent users, because they cee to function once their memory capacity has been exhausted.

The new card, which has been been devised by Schlumberger and Texas Instruments, is based on re-programmable EEPROM mory cells. These allows the chip to store about 160 transactions in a sequential file. Once the card reaches this capacity, it automatically creates more capacity by deleting the oldest record.

Schlumberger, which will put the card into commercial production later this year, pelieves the longer life of the card will substantially cut down banks' issuing costs. It will also offer issuers the chance to get more information about their ers' purchasing pattern because the chip's transaction memory will be accessible. Schlumberger: France, 1 47 46

Keyboard to help the disabled

A computer and keyboard package, designed to help disabled employees use standard omputer systems, has been introduced by KCS and HM Systems, two UK companies

The keyboard consists of a touch-sensitive flat pad which can be overlaid by a number of The overlays can be programmed so that one keystroke can perform a series of functions.

The keyboard is designed to make inputting information easier for people suffering from motor disabilities and it is also suitable for people with visual disabilities, because the keyset overlays can be designed using different colours and key sizes. The system, which is

compatible with standard software, does not need hardware or software modifications. The computer and keyboard package costs £1.500. KCS: UK 0703 584314

Cutting down on background noise

Irritating background noise can now be eliminated with the arrival of the Noisebuster from Noise Cancellation Technologies. writes Richard Rosen.

The system consists of a set of light-weight headphones and a small noise analyser/sound source production unit.

hones in the earcupe of the headphones listen to external sounds. These are fed to the noise analyser. An anti-noisewave is generated by the controller as an electronic signal which is fed back to the eakers in the headphones. When the anti-noise reaches the incoming offensive noise each cancels the other out.

The system is claimed to reduce noise by 50 to 90 per cent within the 20Hz to 120Hz frequency bandwidths. The Noisebuster available for \$149 (£98). Noise Cancellation Techno

US, 203 961 0500.

Acost calls for R&D tax changes

The UK government should undertake a wide-ranging study of the relationship between the tax system and industrial innovation, the Advisory Council on Science and Technology says in its final report this week, Clive Cookson writes. (Acost has been replaced by the Council for Science and Technology.)

Acost's report is the latest in a series by influential bodies calling for government action to stimulate research and development by more favourable tax treatment for R&D. The mons Committee on Science and Technology made a similar recommendation earlier this year. Office of Science and Technology: UK, 071 271 2105

Stud owner

Bloodstock

Kirsten Rausing, a member of

one of Europe's wealthiest fam-

ilies, has been appointed a non-

executive director of The Brit-

ish Bloodstock Agency, which

thors and sells racehorses on

Rausing, who is the grand-

daughter of Ruben Rausing,

founder of Sweden's TetraPak

packaging business, is the larg-

est individual shareholder in

the BBA - which claims to be

the world's largest and longest-

established bloodstock agency. She bought a near 10 per cent stake in February 1991. The company, which employs 40 staff and bought

and sold around 200 horses last

year, is starting to recover

after several years of losses. Its wealthy clientele has been

hard hit by the collapse in

behalf of wealthy clients.

joins

Agency

PEOPLE

Leeds BS fills one of its gaps

has proved that it can still make senior appointments, even though its chief executive's seat remains empty. John King has been named as chairman-elect of the society, to succeed Malcolm Barr who will retire in January. "The fact that we have decided on the chairman does help in the appointment of a chief execu-

tive officer," King says. The arrival of a chief executive will clearly affect the extent to which King (above right) has to be involved in the society. He sees the job as taking up two to three days a week of his time, fitting in with his other roles as chair-

Team moves

NatWest Securities has hired a

South African equities team

from Fleming Martin, a joint

venture between Robert Flem-

ing and Martin & Co. NatWest,

which has not previously traded South African equities,

will trade shares listed on

SEAQ International, the Lon-

don-based dealing system for

The team consists of

Anthony Garnett, head of

sales, Greg Mackay, head of trading, Nick Harwood, sales-

nan and Peter Weymouth, set-

Philip Augar, managing

Markets, explains that the

move is part of NatWest's

strategy "gently to broaden the range of markets that we

cover, without adding mas-

sively to the cost base, at this

NatWest recently hired a

Latin American research and

stage of the cycle".

foreign shares.

to NatWest



BT until 1988.

The challenge for societies over the next year or so, he says, will be to develop within

nications consultancy, and a director of Olivetti DK

King, 61, has been a director of Leeds since April 1991, and was a main board director of

a greatly changing environment after a period when the market in traditional society

Arvinder Sood has been

appointed a director of Mitsubishi Finance International. He

will head a new structured

finance team, expected to total

about half-a-dozen staff, which

will concentrate on originating

and underwriting derivative

Mitsubisht has been allowed

to expand its bond underwrit-

ing activities in Japan, following recent financial deregu-

lation, and is now increasing

kets, according to Hiroshi

Yoshimine, deputy managing director of Mitsubishi Finance.

oted to md of HOARE

■ Nigel Mills has been

finance business

director of M&A for

GOVETT'S UK corporate

■ François Faure, formerly a

Wasserstein Perella in Paris

investment banking division

department of LEHMAN

BROTHERS' European

chairman of the Stock

advisory group, has been

becomes director in the M&A

related activities in other mar-

based new issues.

gley, the UK's seventh largest society, is aiming to meet those changes by appointing John Wriglesworth (near left), 37, societies analyst with UBS for the past seven years, to a new post as general manager in charge of strategy and communications.

The first change for Wrigles worth, who will join the society in October, will be to open

a B&B account. His lack of one at present is, he says, no reflection on the society but simply a matter of the location of its London branches. This problem will presumably be eased when he spends a proportion of his time in Yorkshire.

appointed corporate development director at WISE SPEKE.

■ Nigel Pantling (below), a director of J. Henry Schroder Wagg, has been appointed depnty head of HAMBROS' corpo rate finance division. Before joining Schroders in 1985, Pantling, 43, spent nine years in the Home Office where, inter alia, he was private secretary to Leon Brittan. At Schroders he was the director responsible for the marketing and logistics of the flotation of the 10 British



bloodstock prices, the recession and the problems of the Lloyd's insurance market. Estimates of the wealth of the Rausing family range from \$9bn (Forbes magazine) to £5.2bn (Sunday Times), Several members of the family now live in Britain. Ransing, who is vice-chairman of the Thorwater companies in 1989. oughbred Breeders' Association, owns the Lanwades and St Simon Studs near Newmar ket and the Staffordstown Stud in County Meath, Ireland, all of

which are operated on a commercial basis. Meanwhile, the BBA is still looking for a new chief executive with a strong financial background. Peter Bickmore, who has been running the group's insurance business as well as being managing director of the group, is stepping down in order to concentrate fully on running the group's insurance business. John Harvey-Barnes, the finance director, is 65 next year and is expected gradually to hand over some of his financial responsibilities to the new chief executive.

Sir John Leahy, a non-executive director at LONRHO has been appointed vice-chairman. He will chair a nomination committee. comprising the non-executive directors and assisted by outside advisers, to recommend the appointment of

Comings and goings at GGT

chairman and chief executive of design company Coley Porter Bell, is about to join the quoted advertising and marketing services group Gold Greenless Trott in the newly-created

The move, announced yesterday at the same time as the group's disappointing year-end figures, is part of attempts to strengthen a pan-European vately-owned agency GGK. Hall's title will be chief execu-

founder with Mike Greenlees. would be leaving at the end of July, having moved with his family to France. The group is also hoping to restore its reputation in the City by appointing Peter Quinnen, a former chairman of James Capel, as a non-executive director. Quinnen has known the group since its flotation

Jan Hall, until recently the through a link-up with the pri-

post of Europe supremo.

tive, GGT Europe.

Coley Porter Bell, where Hall had been for 10 years, was bought by Martin Sorrell's WPP group in 1989. Her last triumph, shortly before her departure, was landing a wholesale review of British Gas's corporate identity. She was also recently appointed a network, set up last year non-executive director of travel

group Owners Abroad.

GGT also announced yesterday that Michael Gold, co-

a new chairman when Rene

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olshoi scandale! A Russian dancer will recount a "big scandal" — a skirt lost as Giselle makes her spectral appearance in Act 2 - with peals of merry laughter. But there is no joking about the scandal of this summer's cancelled Bolshoi Ballet tour. Moscow's finest were due to per-form at indoor arenas in Birming-

Formation of the state of the s

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Acost calls for Rep

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14 CHASTON

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tax changes

ham and Manchester, and after a season in Dublin, were to make a series of open-air appearances to tens of thronging thousands at Leeds Castle, Highclere, and Castle Howard. The Manchester and Birmingham seasons were postponed, and after a financially disappointing visit to Dublin and the cancellation of two of the stately dates, the last - Leeds Castle - was this week

Derek Block, impresario of the enterprise, is quoted as saying: "I believe I've been caught up in something which is much bigger than me: the worst recession I've ever seen. I think the failure of the tour is indicative of something bigger than the events themselves,

Why the Bolshoi pulled out of Britain

Inflating classical ballet for commercial gain was the real cause of failure, says Clement Crisp

bigger than the losses incurred (stated as £1.25m), and bigger than the public's reluctance to fork out £55 for open-air performances by what has always been thought the ultimate bankable dance troupe.

Block master-minded the five week season in the New Year, 1993, which brought 150 Bolshoi dancers to the Albert Hall and exposed them (rather as one might an unwanted tot on a Greek hill-side) on a thrust stage. Programmes comprised "Suites" - i.e. large and often illogical chunks of the standard Moscow repertory - which impressed by the numbers of dancers involved and by their roaring enthusiasm. An audience – not the usual Russian Ballet aficionados – poured in, as they might to hear a rock-star or a popular evangelist,

well-marketed show. Hence the "suites" as a sampling of classical tit-bits. Hence our critical sniping, which pointed out that ballet is an art that is conditioned by the proscenium arch, and without that formal frame is sadly diminished in

The argument for such gigantism in the lyric theatre is commercial. Lots of space, lots of bodies and a few big names can do marvels for an impresario's and a company's bank-balance. In warmer European climes than ours there can be trudging hordes of supers in an open-air Aida (a friend appeared in such a staging in Italy, just behind the camels, whose defecations he neatly caught upon the serving platter he was holding), or an acre-

paying considerable sums to see a age of white tulle and swan-feathers, and given reliable weather and proximity, the public may be expected to flock.

Such mass art demands modest pricing, ease of access, even a tradition of comparable entertainments. The Bolshoi has, in South America, played to vast crowds, and in the Palace of Congresses in Moscow it can appear before 6000 people. It is not in any way subtle as ballet, nor credible save on the bald terms of slam-bam performance and reverberant box-office tills.

Like other Russian artistic enterprises, the Bolshoi has a present and urgent need for hard currency. It is also faced with the problem of relocation while its home theatre is re-furbished. Last year's Albert Hall season meant, for the Bolshoi, work and funds, though in every other way it implied a continuation of the back-labour and artistic stagnation which has dogged its every gloriously-trained step in recent

he blatancies of such seasons - never mind the quality, feel the size of the cast - are deleterious to the lyric arts. (The Bolshoi, whose style is physically larger than that of any other troupe, runs the dan-ger of elephantiasis.) The performances are also oddly dependant upon public caprice, momentary switches of taste. Three tenors may hawl their lungs out to millions, and Pavarotti hold a sodden horde captive with gems from his repertory, but recent cancellations of other bloated opera recitals suggest that the fad has passed. Ballet under the terms proposed by the Bolshoi and Mr Block this summer - ten thousand spectators every night, in the open air - was hallet seen through the wrong end of a

telescope. And the enterprise demonstrated a greater faith in the English climate than most of us would credit. (Last week, in my corner of Sussex, we had an evening temperature-drop of 20 degrees and a rain-storm. Ideal for Penguin Lake) At the heart of this fiasco is the

matter of how ballet may be shown to a large audience. Maurice Béjart, for valid aesthetic reasons, made spectacles for the expanses of the Boboli Gardens; the Grand'Place in Brussels; the Grand Palais in Paris.

These succeeded on boldest terms, because Béjart conceived them thus. Inflating traditional ballet for a new public, be it in the Albert Hall or the English country-side, implies distortion, evaporation of effect. It is a thoroughly bad thing, because an audience is given art diluted, deformed. And, if the prices for this tour are evidence, it is expected to pay through the nose for it. The great ballet companies are now prohibitively expensive to tour and present: value for consumers' money demands that if they are to be seen, it must be at their very best

Was it recession that caused the failure of this tour, or public reluctance to face the tedium of travel, the unpredictabilities of climate and location and even of programming? Ballet is an art of the theatre, and even the strongest troupes are only truly themselves in the great houses where they have always flourished. The impresario's trick, and the company's task, is still to make ballet available on

Theatre/Alastair Macaulay

The Schoolmistress

in England, you have at least two notions of your native land: the real present-day England in which you live, and the old ideal England, the green and pleasant land of tradition. And you relish those occasions when these two Englands seem to merge into one - maybe watching cricket on the village green, maybe picnicking at Glyndebourne. But the experience is only valuable if the present-day England does not vanish beneath the illusion of the old one. Today's cricket must be good; and Glyndebourne takes its audiences seriously enough to challenge them with tough-minded productions.

Not so Chichester. The audiences at the Chichester Festival Theatre look predominantly English, middle-class and middle-aged, and yet they lap up productions that present them with cheap reproductions of Ye Olde Englande the kind of England that should only fool the kind of tourist who is "doing" England in a week. I cannot remember when I saw anything worse than its new production of Pinero's 1886 comedy The Schoolmistress - a featherweight little late-Victorian farce about secrecy, class and marriage, dragged down by execrably heavy Comedy Effects from the entire cast but its first-night audience gurgled and chortled. This is theatre as the most futile kind of escapism, offering an England of perpetually puerile behaviour and crummy caricatures.

cast took it seriously for a moment. This is one of those late-19th century farces in which marriages are kept secret and secrets are kept within marriages. The school-mistress, Miss Dyott, has recently married a penniless aristo, the Hon. Vere Queckett - in secret. She supports him, but she keeps secret from him her amateur career as a comic opera singer. He keeps his chums secret from her. Meanwhile one of her pupils, Dinah Rankling, has married Mr Reginald Paulover in secret. It is particularly important that Dinah's parents, Rear Admiral

Chichester has reduced Pinero's featherweight farce to sit. com.

and Mrs Rankling, do not discover the latter marriage. Peggy Hesselridge, pupil of Miss Dyott's college and in training to be a governess, emerges as a key manipulator of events - and in so doing falls in love too. And so forth. All of which could, I suppose, be delicious - a perfect summer sorbet - but Matthew Francis's staging treats Pinero's characters like mere marionettes, and treats young love and repressive old age as if they were both very silly. Most bizarre of all, it asks us to believe that Patricia Routledge (Miss Dyott) has married Guy Henry (the Hon. Vere Q.). Now, would surely prefer to see aged as long as I can recall, to the level of sit. com. more three-dimensional acting; and she has grown stouter and this Pinero play would be with the years, whereas Henry surely more delectable if its is a wide-eyed young beanpole Festival Theatre

who does not entirely convince as an emblem of maritally fulfilled heterosexuality. If Pinero had wanted a hippo to marry a giraffe, he would have made that central to his comedy. But since we are not asked to be amused by this marriage of opposites, we can only find it grotesque

But everything about the way The Schoolmistress is played says "Don't believe this". The schoolgirls are supposed to be of marriageable age, but behave like pre-teenage ninnies. A squeaky naval cadet (his shrill, unbroken voice, concocted from the merest hint in the text, is laboured by the production to idiotic extremes) bumps into a sofa, has his voice break (falling more than two octaves), and is soon spooning with one of the ninnies. The trainee governess (Victoria Hasted) is adenoidal and speaks with vowels few Victorian employers would permit into the schoolroom. Routledge and others go in for the most jerky double-takes, jolting changes of voice, and other strenuous devices. Dulcie Gray and Michael Denison, as the parental Ranklings, turn every Pinero touch of delicate characterisation into ponderous turgidity. At least Guy Henry seem to find himself furmy, and sometimes makes his own panic-stricken antics funny to us too. But it is time that Chichester realised, or remembered, that Pinero's comedies require playing as subtle as do Wilde's. Time, too, that it stopped treating its audiences like tourists for

In repertory at the Chichester



Patricia Routledge as the eponymous teacher, with Guy Henry

Verdi's Aida on Wednesday, motlier than I can remember seeing at the Royal Opera and that was just the andience, who ran from American négligé (greying T-shirts, busted chinos) to bold chic imported from deeply foreign countries. It was a nice touch for the RO to have imported another motley new cast, unable to communicate with one another nor even, apparently, with the conductor Edward Downes. I have to report that by the end, most of the

here was a motley crew for

"New cast" is too simple, because

Opera/David Murray

A motley cast for 'Aida'

international phone-lines. Wednesday's Radames, the Icelander Kristjan Johannsson (new to London), was flown in on the afternoon of the performance: it was no wonder that he and his Aida seemed never to have been properly introduced.

Of the ex-Soviet singers - not including the Amonasro of Gregory Yurisich, who is Australian - Nina Rautio's Aida sang in even less intelligible Italian than Paata Burchuladze's

had to spend desperate hours on High Priest. Burchuladze, however, lent imposing power and presence to his faceless role; Miss Rautio, musically quite effective, kept herself glumly to herself, and her acting to raising one or both arms heavenward at high notes. It was amusing to watch Dolora Zajick's Amneris (a daunting Midwestern hostess), Yuris-ich's wild Amonasro and Johannsson's stiff, upstanding Radames trying in turn to get some dramatic response from her, all in vain.

The Zajick mezzo has too sharp an edge for the crucial Act 2 scene with Aida - which I have not seen more crudely played: where was Mosh-insky? - but came into its own with the Act 4 showdown. Johannsson's Italian-schooled tenor has bright metal and force (he must be a stirring Manrico in Trovatore), but not much grace. "Celeste Aida" was brittle, and he kept rushing his fences - again and again Downes made considerate room for him to

breathe in, but he refused to take it. Otherwise, Downes himself sounded un-tender with the score, though of course efficient: grand, noisy ensembles, but no magic in the quieter music. As usual Moshinsky has built a clean, thrifty production, designed to last; I thought that recycling Michael Yeargan's Nile act set, with its tall array of Anubis-heads, for the Act 4 trial looked too much like parsimony. And why Aida and her father should belong to a genetically deviant tribe of Ethiopians (none of them was remotely black) remained a mystery: could this be a perverse example of

In repertory with a variety of singers until July 22

Popular music/Antony Thorncroft Cash and Costello

The big man in black does not always gel with Johnwith the voice of a Fisherman's Friend Johnny Cash", It is a joke, of course. The Godfather of country music has been on stage for around half an hour already at the Shepherds Bush Empire, and no one this side of senility is going to mistake him for for Garth Brooks, Dwight Yoakam or any of the new generation of stetson super-stars.

After 40 years in the game, a Cash concert is inevitably a series of myths and rituals. The biggest one of all is that the hero is a touchstone of survival, a man who popped a million pills, dratned ten million bottles, played around with women and the law, only to stumble on God at the last chance saloon and win through.

We like the legend, even if we know that Cash's criminal act was no more dastardly than plucking a few off-limits flowers, and that he has spent almost 30 years safely married into Country Music's Royal Family, the Carters. And it helps us to enjoy more a reflechis fantasy life in songs about shootings, prison, moving on, and bumming through. The fact is that Cash's brood-

ing bulk and hickory tinged voice make the songs ring true. They might be the short, superficial, 1950s Family Favourites but in his hands they become life. He starts with "Folsom Prison Blues" and you are there in a cell listening to the freight train whistle past. "Sunday morning coming down" is the sadd commentary on a no-hoper's weekend drinking spree.

And just when the child-like superficiality of "Ghostriders in the Sky" and "Walk the Line" start to cloy Cash changes tack, going genuinely confessional with a solo set of fresh material, of heart-baring songs written by that other successful outsider. Leonard Cohen, and the supremely oddball Loudon Wainright III.

With the new album plugged June Carter Cash, as buxom and leggy as any Southern matron, casually let drop two knock out family facts. Not only is Mrs Cash's mother a direct descendant of a British Prime Minister (OK, it was the totally forgotten Lord Addington) but that she is currently appearing on the new 20 cent US stamp. June's strident Carter voice

ny's resounding bass on duets like "It Ain't Me Babe" but they are a touching sight, and make the concert as uplifting and redemptive as the revivalist gathering underway across the road. The Seventh Day Adventists had one advantage: they were not subjected to the most embarrassing song ever performed by a great artist, "A boy named Sue". Only Cash could sing it and survive.

nother more newly

minted pop icon with L Lin town this week: Elvis Costello. He held a mini residency at the Royal Albert Hall, a suitably establishment venue for the man who raised the intellectual profile of punk. Little has changed in the decade since he last took on London: the flirtation with country music, and the US. seems well over. He was even reunited with his original band, the Attractions, a trio of barnstorming thumpers. Costello's new songs may be crypto-punk in style but they run into the difficulty faced by all established stars: an exhaustion of ideas. Happily protected from emotional turmoil, Costello lacks the map to return to the political and social abuses "London's Brilliant Parade" is hardly going to start the revo lution.

The fluency of his playing. guitar still pointed resolutely earthwards, voice as challengingly bitter as ever, is subverted by the incessant speed and noise. The lyrics are swaled, which is a pity on son like "Shipbuilding", Costello's slant on the Falklands War. A strangely positioned sound system did not help the audience seated at the sides. But if the overall effect was like cowering before a hurricane of unstructured indignation. there was also the pleasure of an invigorating shock. And Costello relents near the

end. "Alison" is an enjoyably lucid relief, with its chilling, put down, lyrics, and "Accidents will happen" still tumbles over itself towards genius. But Costello, nudging 40, was too much the frantic scatter gun, desperate to prove a point. The arena had been cleared of seats for the Proms but the audience was slow to pogo: a blistering indictment of his performance. This was somehow the great occasion that failed to happen.

audience were vociferously delighted. the singers successively contracted for this Aida - Eiliah Moshinsky's new production - have been dropping like flies. Somebody at the RO has INTERNATIONAL

Proms Centenary

The 100th season of the Henry Wood Promenade Concerts opens next Friday and runs till September 10.

The temptation to look back over a century at Britain's largest music festival has proved irresistible: this year's programme comprises a survey of the people and ideals that have made the Proms so successful. Among the great figures of Prom history included are John Barbirotii (Aug 5), William Glock (Aug 7), Malcolm Sargent (Aug 10), Henry Wood (Aug 19), Adrian Boult (Sep 3) and Pierre Boulez (Sep 5). The programme of September 6, 1900, is repeated (July 16), with music ranging from Dvorak to

Sousa and Florian Pascal. The work of the Proms in encouraging new music is recognised by recalling past premieres of works by Maw, Bliss, Schoenberg and Britten. Among this year's premieres are

(Aug 9) and Tavener's The Apocalypse (Aug 14). There will be a concert performance of Ethel Smyth's opera The Wreckers (July 31), a Wagner night starring Anne Evans (Aug 3) and a semi-staged performance of Glyndebourne's new production of Don Giovanni

Visiting orchestras include the

Berlin Philharmonic, the Cleveland Orchestra, the Dresden Staatskapelle, the Los Angeles Philharmonic and Pittsburgh Symphony. Among the conductors are Claudio Abbado, Bernard Haitink, Kent Nagano, Simon Rattle, Günter Wand, Klaus Tennstedt and John Eliot Gardiner, Andrew Davis conducts the BBC Symphony Orchestra and Chorus in the opening performance of Schoenberg's Gurrelieder and in the traditional Last Night of the Proms (Promenade Concerts Ticket Shop, Royal Albert Hall, London SW7 2AP, Tel 071-589 8212)

■ EXHIBITIONS GUIDE

AMSTERDAM Van Gogh Museum Van Gogh's Self-Portraits: 20 paintings and two drawings dating from his stay in Paris 1886-7. Ends Oct 9. Daily Rijksmuseum Flowers and Plants: flora and fauna in five centuries of prints and drawings. Ends July 31. Closed Mon Royal Palace The Fountain of Palias: this impressive marble statue, made in 1660 by the Amsterdam sculptor Artus Quellien,

is on show together with related

paintings, drawings and terracotta models. Ends Aug 28. Daily

Altes Museum The Last Days of Humanity: 600 photos, posters. paintings and drawings illustrating artists' responses to the first world war, and including work by Beckmann, Kokoschka, Dix,

Picasso, Chagali and Wyndham Lewis, Ends Aug 28. Closed Mon Haus der Kulturen der Welt Tanzania - masterworks of African sculpture: 400 works from the 19th and 20th centuries. Ends Aug 7. BONN

Kunsthalle The Century of the Avant-Garde in Central and Eastern Europe: 700 works by 200 painters and sculptors, offering a thematic guide to the main artistic developments of the past century. Ends Oct 16. Closed Mon

CHICAGO Art Institute Odilon Redon: 180 works by the late 19th-century French painter-poet. Ends Sep 18. Italian Sculpture from the Gilgore Collection. Ends Aug 14. Daily

Waliraf-Richartz-Museum impressionist Masterworks from Geneva: 40 paintings from the period 1880-1900. Ends Sep 4. Closed Mon

Josef-Haubrich-Kunsthalle Heaven and Hell in the Middle Ages: 200 paintings, documents and artefacts illustrating the medieval view of death and the afterlife. Ends Aug 28. Daily

Villa Hügel Paris - Belle Epoque: an evocation of the period from 1880 to 1910 with paintings, drawings, posters, photographs,

glass and furniture. Ends Nov 13. Daily FRANKFURT

Schirn Kunsthalle Goethe and Art: 300 paintings, drawings and sculptures ranging from antiquity till Goethe's death in 1832, and including work by David, Schinkel, Caspar David Friedrich, Claude Lorrain, Constable and Turner. Ends Aug 7. Daily HAMBURG

Kunsthalle Masterworks from the Guggenheim Collection: 60 aintings by Picasso, Braque, Dubuffet, Bacon, Chagall, Kandinsky and Miró. Ends Sep 25. Closed Mon LAUSANNE

Musée d'Art Contemporain Contemporary Picasso: 80 works 1946-1971, including 30 paintings and a dozen sculptures. Ends Sep Musée Olympique Miró: 41

sculptures covering his entire career, plus 13 prints from the 1960s and 1970s. Ends Sep 4. Fondation de l'Hermitage

Zborowski's Painters - Modigliani, Utrillo and Soutine: 100 works conjuring the aesthetic favoured by the early 20th-century Parisian art dealer. Ends Oct 23. Closed

Hayward Gallery Bonnard at Le Bosquet: 80 works by the French painter who bought the Villa du Bosquet on the Côte d'Azur in 1926 and painted many of his greatest works there. Ends Aug 29, Daily (advance booking 071-928 8800) Tate Gallery R.B. Kitaj (b1932): retrospective of the American-born figurative painter who has lived

in Britain since the 1950s. Ends Sep 4. Daily Marlborough Fine Art R.B. Kitaj: recent pictures and graphics. Ends Aug 20. Closed Sun Victoria and Albert Museum Pugin

A Gothic Passion: retrospective of the 19th-century British designer, Ends Sep 11. Daily National Gallery From Caspar David Friedrich to Ferdinand Hodler, A Romantic Tradition – Paintings and Drawings from the Oskar Reinhart Foundation. Ends

Sep 4, Daily Royal Academy of Arts Impressionism to Symbolism - The Belgian Avant-Garde 1880-1900: around 60 paintings, sculptures and reliefs illustrating the remarkable artistic revolution which occurred in Belgium between 1880 and the turn of the century. Ends Oct 2. Daily (advance booking 071-240 7200) British Museum Indian Paintings

and Drawings from the Collection of Howard Hodgkin, Ends Aug 21. German Printmaking in the Age of Goethe. Ends Sep 11. Daily MUNICH Haus der Kunst Elan Vital: 400

works exploring the links between Kandinsky, Klee, Arp, Miró and Calder, Ends Aug 14. Closed Mon Stadtmuseum Paul Strand: the first important European exhibition devoted to the celebrated American photographer, who died in 1976. Ends Aug 7. Closed Mon **NEW YORK**

Metropolitan Museum of Art Petrus Christus: 22 paintings by the 15th-century Netherlandish master, renowned for the jewel-like luminosity of his work. Ends July

Women: 80 paintings and works on paper from the 1930s and 1940s. Ends Sep 4. The Annenberg Collection of Impressionist and Post-Impressionist Masterpieces: 53 paintings, drawings and watercolours. Ends Nov 27. Dali

- The Early Years: 59 paintings and 66 drawings, exploring the journey from his native Catalonia to his student years in Madrid. Ends Sep 18. Closed Mon Museum of Modern Art From Manet to Picasso - Masterpieces from the David and Peggy Rockefeller Collection, Ends Sep. 6. British Drawings 1890-1990: the exhibition highlights the work of early modernists such as Vanessa Bell and Jacob Epstein and examines the influence of surrealism on such artists as Henry Moore and Edward Burra during the 1930s and 1940s. The postwar section includes work by Lucian Freud and David Hockney. Ends Sep 13. Closed Wed

PARIS Grand Palais The Origins of Impressionism 1859-69. Ends Aug 8. Closed Tues

Musée d'Orsay Nadar, Photographs 1854-65: Nadar was a friend of writers and painters, whose portraits raised photography to a creative art. Ends Sep 11. Closed Man

Centre Georges Pompidou Joseph Beuys: retrospective of the gentle revolutionary, a politically engaged artist whose piano draped in grey felt belongs to the museum's permanent collection. Ends Oct 3. Closed Tues

Musée d'Art Moderne de la Ville de Paris Dutch Art of the 20th Century: the first part traces

developments from Van Gogh to Mondrian, while the second focuses on 10 contemporary artists. Ends July 17. Closed Mon (11 ave du President Wilson)

Jūdisches Museum Max Oppenheimer (1885-1954): retrospective of one of the most neglected figures in early 20th-century Austrian art. Ends Sep 18. Closed Sat Kunstlerhaus Art and Dictatorship: an exhibition comparing Hitler's, Stalin's and Mussolini's ideas of degenerate art in paintings and VENICE

Antichi granai della repubblica China in 220 BC - The Warriors of Xi'an: 10 of the 7,000 lifesize terracotta soldiers who guarded the tomb of Emperor Qin Shihuanodi in central China, along with copies of war chariots and weapons discovered in one of this century's most dramatic digs. Ends Sep 11. Daily (the old granary on the tip of the Giudecca) Palazzo Grassi Renaissance Architecture from Brunelleschi to Michelangelo: 250 works from European and American public collections. Ends Nov 6.

WASHINGTON National Gallery of Art Willem de Kooning's Paintings: 75 works by the influential US abstract expressionist. Ends Sep 5. From Minimal to Conceptual Art - Works from the Vogel Collection: 90 drawings, photographs, paintings and sculpture by contemporary artists, including LeWitt, Christo, Ryman, Beuys and Flavin. Ends

Nov 27, Daily

YEARS

When Bretton Woods conferees concluded their deliberations of 50 years ago, they thought they had created a new

international monetary system to replace the monetary anarchy of the 1930s, and a new bank that would replace the international capital market which had been killed off by the defaults induced by the Great Depression. The Bretton Woods monetary system died in the early 1970s. The international capital market confounded the conferees' expectations. It revived to a point where it at least matches its golden age before the first world war. The contribution of the World Bank to international lending is now marginal. The remaining legacy of the Bretton Woods conference is

the two large bureaucracies known as the International Monetary Fund and World Bank. Since the original remit of both institutions has vanished, and bureaucracies are inherently unlovable, it is not too surprising that there are suggestions to abolish them.

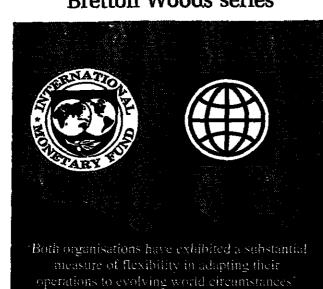
But the "50 years is enough" campaign is orchestrated by those who are not necessarily dedicated to the objectives that both organisations are now pursuing helping poor countries catch up with rich ones and assisting former centrally planned economies to make the transition to a market economy. Both have, in fact, exhibited a substantial measure of flexibility in adapting their operations to evolving circumstances. The task of development, or of making the transition from communism to the market economy, would be even harder without the technical expertise and financial support the Bretton Woods stitutions provide.

Since the 1970s, however, both the fund and the bank have been providing increasingly similar support to the same group of countries. Given the overlap, thoughts of merging them inevitably arose. They are less easy to dismiss than calls to abolish them.

The only convincing answer to those subversive thoughts would be a return by the IMF to the monetary vocation for which it was created. Its current role of fostering macroeconomic discipline in non-industrial countries would then revert to being a by-product of its central task of overseeing the international monetary

Rules needed for new age

John Williamson continues the **Bretton Woods series**



and end-all of its existence. There are reasons for believing such a return could improve world economic performance. The heyday of the Bretton Woods system, from the end of the postwar recovery in the late 1950s until the late 1960s, was the best decade the world economy has experienced. It was a golden age in terms of the speed and wide distribution of growth, with low inflation and payments imbalances that caused concern but, because of that, did not build up large debt overhangs threatening prosperity.

This impressive performance was aided by the opportunities of catch-up growth in Europe and Japan, the scope for exploiting the first, easy stage of import substitution in developing countries, the inheritance of low inflation, and the absence of big economic shocks. Nevertheless, the Bretton Woods system, with its dedication to balance-of-payments discipline and equilib rium exchange rates, alongside

full employment, helped. While the years since 1971 have not yielded disasters comparable with the 1930s, the cup is no more than half full. A massive overvaluation of sterling in the early 1980s destroyed far too much of British manufacturing. In the mid-

1980s, there was an equally

large overvaluation of the dol-lar, the reaction to which

threatened the international

trading system Happy-go-lucky attitudes toward payments imbalances led directly to the international debt crisis, which cost much of the developing world a decade of progress. The attempt to freeze European exchange rates prematurely led to a far deeper recession than would otherwise have occurred. These ills were not unavoidable; they were not avoided because there were no rules of the game as appropriate to their era as the Bretton Woods rules were to the 1960s.

retton Woods rules cannot be resurrected primarily because capital mobility has made it very difficult to manage exchange rates with narrow bands and occasional jumps in central rates. But that is no reason for failing to design rules that would be equally appropriate to our age. Such rules should provide for a system of "target zones" for exchange rates, with cen-tral rates set for consistency

with satisfactory medium-run

macroeconomic outcomes and

regularly revised to prevent

their becoming outdated, Con-

certed intervention, backed up, when necessary, by changes in interest rates, could prevent rates leaving the zones even under the current situation of high capital mobility, provided intervention did not occur

until it was virtually certain that the market had overshot. Ideally, there would also be international pressure for responsible fiscal policies. meaning far smaller budget deficits over the cycle, combined with active anti-cyclical stabilisation. It is difficult to envisage this happening soon. But politicians are searching for institutional mechanisms that will the their hands with respect to fiscal policy. Why not offer them a way of com-mitting themselves to economically sensible rules, instead of to balanced budgets or the arbitrary Maastricht limits? In a recent speech at the Institute for International Eco-

nomics, the managing director of the IMF stated that he veamed for more currency stability. He also declared that, in many ways, circumstances were now propitious for move-ment in that direction. The obstacles, he implied, lay in the continuing resistance of many of the member countries. It would have been an ideal 50th birthday present for the

IMF if the most powerful and most resistant of those members, the Group of Seven leading industrial countries, had invited the managing director to their Naples summit this weekend specifically to explore ways of rebuilding an international monetary system worthy of the name, in whose management the IMF would once

again have a central role. The memory of Bretton Woods would be even better honoured if the summit asked what else needed to be done to update the international economic system. So far as the World Bank is concerned, there is nothing that could not be remedied by having a presilent who had spent a lifetime in economic development.

The Bretton Woods twins are about to be joined by their long-lost sibling, a World Trade Organisation, to ensure countries take account of the global interest in liberal trade. But the agenda has broadened since then. There is also a need to create a Global Environmental Organisation, to ensure that similar account is taken of environmental spillovers.

The author is a Senior Fellow at the Institute for International Economics, Washington DC. Previous articles in this series appeared on June 28 and 21

Joe Rogaly

Ride on the big gripper



not mishear what is to follow, it may sound like another replay of that many times discredited theme.

"Major rises; Tories resur gent." It is not. On present form the Conservatives are beaded for defeat at the general election of 1996 or 1997. Those of us who have twice or thrice made the mistake of writing up the prime minister or his party should have learnt the lesson by now. Mr John Major is still the least popular holder of his office in postwar memory. He is a weak leader of an unstable coalition of fundamentally opposed factions of the right and centre. He is, and may be doomed to remain, an object of national derision.

Got it? Fine. Then let it be acknowledged that the prime minister, in free fall until a few months ago, seems to have reached firmish ground. This is not saying much. There was hardly a great deal of down-wards direction in which to go. He is, however, a beneficiary of the first manifestation of progress, namely an absence of further deterioration. The government seems to have cured itself of the habit, so distressing to its practitioners, of knocking its head against a wall. One of its scathing internal critics, a senior minister who a few months ago expressed near-despair at the nrime minister's floundering and moaned aloud at his deficiencies as a leader, is saying

appears to be there. Grip is a magic word in Conservative circles. It means taking charge, making things happen, planning a strategy and sticking with it. Without it you are condemned to withdrawing everything you say, to a series

that Mr Major is showing signs

of "grip". Just a little, but it

of policy somersaults, to the ers of the populace and a persistent hall of bad luck. Grip is what Lady Thatcher had until 1988. She lost it and within a couple of years she was out. Mr Major, if he ever had it, mislaid it in September 1992. As chancellor, he had the then prime minister enrol Britain in the exchange rate mechanism. On Black Wednesday sterling was ejected from the ERM. Mr Major's strategy was blown to pieces. Bye bye

It would be depressing to recount the history of the government's subsequent misfortunes. Just let us say that rarely

tion inflicted on so deserving a collection of individuais, giving such perverse pleasure to so many. This week the catcalls appear to be dying down. Fewer rotten tomatoes are

such humilia-

being flung. It is no longer chic to barrack Mr Major and his government with quite the enthusiasm of the early spring. This change in the political mood needs some explanation, beyond the familiar list of reasons why each of the possible successors to the prime minis ter would be unsuitable or unlikely to challenge him.

The principal factor is the apparent general acceptance of a multi-speed Europe, a notion elaborated by Mr Douglas Hurd. Moderate Euro-sceptics appear to have acquiesced in his wheeze. Using the Hurd for mulation, sometimes called variable geometry, as a basis for anti-European rhetoric will not trigger a serious revolt by pro-Europeans so long as the foreign secretary himself, plus the chancellor, Mr Kenneth

Clarke, and the trade and industry secretary, Mr Michael Heseltine, remain paid-up signatories. The Hurd concordat allows Mr Clarke to say that he favours monetary union, while Mr Michael Portillo asserts that he does not. Thus fortified, the cabinet (or nearly all of it) followed Mr Major into the streets to campaign in the elections to the European Parliament. The Conservatives lost hadly, but not so horribly as forecast. The prime minister

No 10 Downing Street. It was an easy act to follow. Mr Major's loud rejection of the Franco-German candidate _ for presidency

took his hows in the garden of

pean Commis-The catcalls are dying down. Fewer sion enhanced the impression rotten tomatoes that he was are being flung. It taking control, is no longer chic to barrack Major Thatcher's approval. At last with quite as of backbenchmuch enthusiasm ers he exuded

> dence. Some say that he has passed through unendurably bad times and emerged the stronger for it. I'll believe this when he has kept it up for a year. He might. He may not have been born with grip, but grip is being thrust mon him

night's meeting

His next trick will be to reshuffle his cabinet. It was dotty to announce in the rose garden that all his ministers' jobs would be in danger for a few weeks, but that period is now drawing to a close. The long advance notice created an expectation that the changes will be substantial. They had better be, although it is hard to see in what way. If Mr Hurd postpones his retirement for another year, the great offices foreign secretary, home secretary and chancellor - may well remain untouched, while

dislodge from industry. If only lesser individuals are to be moved, Mr Major will have to demonstrate grip by shifting as many of them as possible. I have no idea what he will

do. Some say that Mr David Hunt remains front-runner to replace Sir Norman Fowler as party chairman. That would release the Department of Employment, a cabinet newcomer's post that could suit Mr Stephen Dorrell. Mr Major needs to promote more Tory women. My favourite for education secretary is Mrs Gillian Shephard, who has a good track record in local education. She would be well placed to win both teachers' and parents' support for the national curriculum, testing and league tables, and unlikely to press for further opting-out. Her chair at agriculture could go to Mr Michael Portillo, who might enjoy debating the Common Agricultural Policy with his continental cousins. Baroness Blatch could take on the Department of Heritage in the Lords. Mrs Emma Nicholson could become minister for the disabled, and the Angelas Knight and Browning might profitably be moved up the lower slopes

Assuming that his rechuffle is successful, the prime minister may arrange for a summer pjanned sequential departmental announcements of good news. The party conference in October will be Euro-sceptic and right-leaning, even if Mr Hunt is maestro. The Queen's speech is likely to contain few if any surprises. "Consolidation" is the current demand. The November Budget will doubtless be bailed as "steady as she goes". If fate allows all this to proceed according to plan. Mr Major's precipitate descent into the abyss will truly have come to an end. But do note the health warning

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Spread of nuclear weapons

From Ms Megan Ryan and

Mr Nicholas Lenssen. Sir, Bronwen Maddox raises some excellent points in her critique of the International Atomic Energy Agency ("Soft bark and a weak bite", July 4). However, even if her call for the watchdog to "be more alert than in the past" were heeded, it would do little to stop the spread of nuclear weapons.

Given the conflicting nature of the IAEA's charter, in which it is specifically called upon to promote peaceful uses of nuclear power, regulate nuclear safety and control proliferation of nuclear weapons, it is doubtful that increased vigilance will do the trick. It is impossible to promote civilian nuclear technology without increasing the risk of nuclear

weapons proliferation.
As the 1946 Acheson-Lilenthal report to President Truman stated: "The development of atomic energy for peaceful purposes and the development of atomic energy for bombs are in much of their course interchangeable and interdependent." This connection continues today, as illustrated by Bronwen Maddox's example that new technology makes it increasingly easy to convert uranium and plutonium from commercial grade to weapons

The IAEA's current position is analogous to the fox guard-ing the hen house. To resolve the dilemma, the IAEA will need to abandon its role of promoting nuclear technologies which would require amending its charter. It is not simply a question of waking up the fox, as Maddox suggests. Megan Ryan, research associate,

Nicholas Lenssen, senior researcher Worldwatch Institute 1776 Massachusetts Åve NW, Washington, DC 20036-1904, US | non-executive directors are less

Devaluation merely debilitates

equivalent of steroids: it can

From Mr Doug Hempood. Sir. While it was cheering to read an honest diagnosis of the US economy - rare in these days of celebration of the American way of life - it is disappointing that Wynne Godley and William Milberg (Personal View, July 6) concluded that a cheaper dollar is "just destruction, and does it in a what is needed". Yes, the US suffers from a chronic trade deficit and is again sinking deeper into cross-border hock. And for the first time since before the first world war, the US is no longer a net earner on foreign investments. (I point this out not to celebrate the virtues of overseas assets, only to note a profound shift in

international relations.) But will depreciating the currency solve the problem? Devaluation is the economic

bulk you up for a little while, but it is debilitating over the long term. As Keynes famously noted, admittedly before he was really a Keynesian, debauching a currency "engages all the hidden forces manner which not one man in a million is able to diagnose". It impoverishes a country on a world scale, and diverts attention from serious underlying problems like chronically low investment levels, political drift, and social decay. Among the countries with chronically depreciating currencies are the UK and Argentina; with appreciating ones, Japan and Ger-many. Which club would you rather belong to?

depress real investment and further worsen the trade picture, which is the last thine the IIS needs. Instead of reviving one of the less fortunate aspects of the Keynesian legacy, devaluation, we might revive some of the more intriguing aspects, namely the repression of finance and the "somewhat comprehensive socialisation of investment". Of course, these are deeply unfashionable things to say. but who wants to be a slave of

Volcker II, a dramatic tighten-

ing by the Federal Reserve;

while that might boost the dol-

lar for a while, it would

Dong Henwood, editor/publisher, Left Business Observer, 250W 85 Street The answer is not some | New York, NY 10024, US

pany to retain large profits as long as it passes on a propor-

tion of its economies to its cus-

tomers; profits would be inexo-

rahly reduced if the company tried to swell them at the

expense of customers. The

whole process is automatic, so

vene to keep the company on

the regulator need not inter-

A way round the vagaries of regulators

The answer is that it could if

the regulator would only tear himself away from the two

well-known methods of regula-

tion, known as "rate of return regulation" and "price cap-ping", both of which have failed so lamentably in the

past. The formula needed is for

consumers on the other?

From Mr David Rudd. Sir, Some shareholders of

privatised companies whose profits are subject to the vagaries of the regulators ("Power companies await the crunch", July 2/3) may wonder whether their interests and those of consumers are really so inevitably opposed, as is generally

Could not a formula be found which would allow the benefits of modernisation, rationalisation and investment to be shared equitably between the parties, without stifling the companies' incentives to economise on the one hand or enabling them to rip off the

two years ago in the July 1992 Political Quarterly.

This would enable the com-

profits to be limited, not by rate of return nor by prices per se, but by reference to the benefit the company brings to its customers by way of price reductions from year to year. Such a formula was published

And the company need not look over its shoulder all the

time to try to guess how severe the regulator will be after the next review.

David Rudd. 14 Colcokes Road. Surrey SM7 2EW

Institutions and the search for non-executives effective than expected ("City

From Mr Nigel Wilkins. Sir. It is understandable that questions should be raised over the quality of non-executive directors, with 84 per cent of institutional investors surveyed taking the view that

slams 'low calibre' non-executive directors", July 4). What is more difficult to understand is why these institutional investors make such little use of their considerable voting strength as sharehold-

ers to remove lightweight nonexecutive directors and replace them with individuals of sufficient calibre. Nigel Wilkins 8 Petersham House,

savings over a 10-year period.

Privatisation, not efficiency, the real government objective ments' own teams".

From Mr John Sheldon. Sir, The leaked details of the ment's forthcoming civil service white paper ("Cabinet plan to reform Whitehall pay bargaining", July 5) are noteworthy not for the references to delegated pay bargaining so much as the predicted move from market testing to straight

privatisation. It is claimed that there will be "a reduced emphasis" on market testing and "increasing encouragement for privatisation"; apparently because market testing is costly and pri-vate sector bidders are

The government's own statistics make interesting reading. Of the first £1.1hn-worth of work market tested, the private sector was awarded £855m-worth. Of this, £768m was directly contracted out. with no in-house bid permitted. Where an in-house bid was allowed, six out of seven of the market tests were won by the in-house team. So much for the exhilarating effects of exposing

In the foreword to the 1991 "reluctant to bid because most white paper, Competing for less, the figures having been contracts are won by depart- Quality, the then chancellor, calculated on anticipated

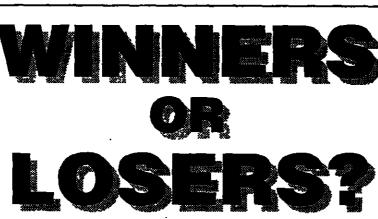
civil servants to the chill winds

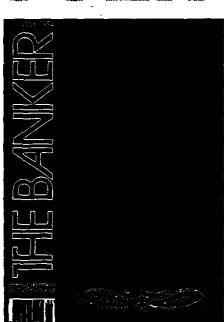
of competition with the private

Norman Lamont, said: "Services may be bought either from the private sector or within the public sector; we have no dogmatic preference for either one over the other . . . we believe that public sector managers and staff will welcome the opportunity to compare the services they provide in fair and open competition with the best of the pri-Vate sector."

An examination of the more recent Citizen's Charter second report revealed government claims for annual savings of £100m to be virtually meaningEven then a note warned that the calculation of any net savings figure should be treated with caution and regarded as illustrative only". So, on two counts the government stands exposed as having as its real objective not efficient public services but

rather privatised services regardless of the quality. Public servants and public service users are entitled to better John Sheldon, general secretary. NUCPS 124/130 Southoork Bridge, Lundon SEI OTU





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Friday July 8 1994

Bretton Woods and the G7

Just a photo opportunity: that is how one knowledgeable observer has already dismissed the summit of the group of seven leading industrial countries, due to start in Naples tonight. It could well prove to be an accurate forecast. Fortunately, President Clinton comes armed with a number of ideas, some of which, notably the call for an official review of the International Monetary Fund and World Bank, deserve support.

It is, in any case, wrong to overdo the cynicism. At the least G7 summits help leaders know one another better. Summits can also push global decision-making forward. The Uruguay round of multilateral trade negotiations might never have been finished if successive summits had not reminded more recalcitrant leaders of its importance. Now they can remind one another of the need to ratify the outcome. But summits are not the right place for day-to-day economic management. On exchange rates, the question leaders should ask themselves is not whether the ailing dollar needs support, but whether the system needs modification.

Not all the topics on the agenda are likely to prove equally produc-tive. But now is the right time for the G7 to pay attention to the Bretton Woods institutions. This is appropriate, not just because of the 50th anniversary of the initial conference, but also because the world has changed so much in

Global co-operation

Communism has collapsed, largely because of the success of postwar economic reconstruction. Russia's presence at the summit bears witness to this change. With the passing of the strategic threat it posed, the international economic system is both the heart of global co-operation and a potentially potent source of conflict. Also important is the rapid economic growth of populous east Asia, which may soon deprive the present G7 of the capacity to determine the shape of the international economic system. In addition, the agreement to create the World Trade Organisation, reached since the last summit, means that now is the appropriate time to return

The Bretton Woods commission, under the leadership of Mr Paul Volcker, has helped define the issues. It calls for the major industrial governments, first, to strengthen macroeconomic policies and convergence and, second, to establish a more formal system of co-ordination, including target bands for exchange rates. Managing this would become the IMF's central role, leaving development assistance to a reformed World Bank Group. The latter should have a greater orientation towards the private sector, largely through an expanded role for the International Finance Corporation.

Fiscal deficits

These ideas deserve consideration, above all in the G7, which alone can ensure any conclusions are put into effect. But they are not all equally persuasive. Those on the World Bank and the relationship between it and the IMF seem cogent. Also convincing is the call for better fiscal policy, the greatest need being smaller fiscal deficits over the cycle.

The most controversial question is whether, now that inflation has converged at low levels, greater exchange rate stability can also be achieved. It is easy to accept that floating rates have not behaved as well as people once hoped. It is more difficult to agree that this has been one of the main reasons for the slowdown in growth since the 1960s. Nor, particularly after the ERM's melt-down last summer, is it obvious that there exists a workable alternative. The tighter any exchange rate bands, the more demanding the system, in terms not just of knowledge about where limits should be set but also of the willingness of the members to subordinate domestic

goals to international obligations. Nevertheless, it makes sense for the G7 to confront the question of reform. To do so, it should set up high-level task forces, to make recommendations on how to achieve the goals of the Bretton Woods conference, 50 years on. Attempting this task is both timely and important. It would also pay suitable homage to those wise leaders of 50 years ago, whose achievement can be seen in the fact that the G7's second, third to the topics of international mac-roeconomic co-operation and then enemy powers.

ull employment is back at the top of the policy agenda. At a conference on Tuesday organised by the UK Trades Union Congress, Mr David Hunt, the Conservative employment secretary. business and union leaders committed themselves to cutting jobless

queues to the minimum. Mr Hunt was candid enough to point out that there remains disagreement over how full employ-ment is to be achieved. There is a gulf between those who see low inflation and deregulation as the way forward and those who want reliationary policies.

But there is a growing consensus

that, if full employment is to be realised, reforms to the social security system are needed. "A welfare state created 50 years ago needs modernising if it is to encourage the labour market flexibility that is widely seen as essential to competitiveness in the global economy," says Mr Andrew Dilnot, director of the Institute for Fiscal Studies.

The need for social security reform arises from the changing nature of work. As last month's jobs study from the Organisation for Economic Co-operation and Devel-opment pointed out, many of the new jobs emerging in the advanced economies are low-productivity, low-wage jobs. The gap between the better paid and the worst paid is widening in most countries, according to a recent IFS study. In the UK, hourly wages of the lowest-paid men have fallen in real terms since 1976, while in the US below median wages have been falling for the past

In many countries, welfare systems discourage the unemployed from accepting new jobs which offer wages close to – or even below – the level of benefits paid to the unemployed. The OECD study recommended that social security systems should pay benefits to people who take up low-paid jobs to ensure that they are better off in work than on the dole.

The UK is the only large European country to have attempted to go down that path with Family Credit, a benefit for low-paid workers with children. More than 500,000 families receive this means-tested benefit, getting an average of £42 a week tax free, to top up their

To get Family Credit, the breadwinner must work for 16 hours or more a week and be responsible for at least one child. The amount of benefit depends on the number and age of children and the family income - based on earnings net of tax, national insurance and pension contributions

If family income is £71.70 a week (or less), the family receives the full amount of benefit. For a family with two children under 10, this would be £66.70. Such a family would also receive £18.45 a week in child benefit, so Family Credit creates an effective floor for their income of £156.85 (£71.70 + £66.70 + £18.45). So long as they claim their benefits and stay in work, they are unlikely to sink below this level According to a recent survey by

Search for a way to stay afloat

John Willman explains why social security reforms could cut unemployment



Studies Institute, Family Credit leaves couples on average about £18 a week better off in work than if they gave up their jobs and took unemployment benefits. Single parents are about £30 a week better off.

The majority of families with experience both of unemployment and working on Family Credit said they preferred being in work on Family Credit to a life on the dole." says Mr Alan Marsh of the PSI.

There have been difficulties in persuading many of the people who ought to be getting Family Credit to make a claim. However, a prolonged publicity campaign has raised take-up to about two-thirds of those ligible. Of those that don't claim, many would have been entitled to only small amounts and may have chosen not to claim.

Ministers certainly regard Family Credit as having encouraged people to take low-paid jobs. Mr Kenneth Clarke, the chancellor, is considering extending it to cover childless couples and single people. That would add another £1hn a year to the £1.2bn already spent. Mr Howard Davies, director-gen-

Industry, has proposed a more fundamental overbaul of benefits both for those in work and the unemployed, to cater for the demand for greater flexibility in labour markets. Most UK benefits' were designed for a world of full-time, regular work in which a male breadwinner brings home the family income. Increasingly, employers are looking for less rigid work patterns and want workers prepared to work on a part-time, casual or sea-

sonal basis Even with Family Credit, the benefits system still discourages unemployed people - and their partners - from accepting such flexible work. "With benefits, we enter a kind of crystal maze of traps, tapers, withdrawals and disregards," says Mr Davies. "It is a maze from which many unemployed people find it hard to escape."

Unemployed people, who are enti-tled to Income Support, for example, can earn only small amounts each week ("disregards") without losing benefit. Any part-time income over £5 a week (£15 a week for long-term unemployed) reduces the amount of benefit pound for

ing part-time or casual jobs could leave them worse off after travel and other work expenses. Their partners' income is simi-

larly treated, providing an equally strong disincentive for them to seek work. A recent study found that only 12 per cent of wives of unemployed men were working more than eight hours a week, although more than half wanted to work. The result is to create "work-poor" households reliant on benefits.

The wife (it is almost always the wife) in a couple on Family Credit has a similar problem if she accepts low-paid work. Her wage will reduce - perhaps extinguish alto-gether - the husband's Family Credit, leaving them little or no better off. If the work is insecure, she may decide to stick with the assurance of a weekly benefit cheque.

In a world where wages for the unskilled are falling, creating "work-rich" households with both partners in work is the key to reducing dependency. Rules which make it harder for wives to take whatever work is on offer leave families trapped on a single low income and reliant on the state.

the disregards, which have remained at current levels for years. A disregard of £30 might

years. A disregard of 150 hight allow someone to work a day a week without losing any benefit. A second option would be to allow unemployed people to accu-mulate their disregards across sev-eral weeks, so that they could take an occasional temporary job without coming off benefit altogether. A third option would be to reduce

the rate at which benefit is cut when income is higher than the dis-regards. If the withdrawal rate was reduced below 100 per cent, there would be an incentive to accept casuai work.

More radically, separate disre-gards could be introduced for hus-band and wife. This would provide an incentive for wives to accept part-time and low-paid jobs. If it encouraged both partners into jobs, it would help parrow the gap between work-rich and work-poor

further deterrent to entering insecure forms of work is the difficulty recipients face in movthe unemployed and in-work bene-

"Life inside the henefits maze. while not exactly a life of Riley, can seem more predictable and in some ways secure than the uncertain job market," says the CBI's Mr Davies. Taking a job means leaving Income Support and claiming Family Credit and - for tenants - Housing Bene-fit. Despite streamlining the system for claiming Family Credit, it can still take several weeks to receive payments. Housing Benefit can take much longer.

Although benefits payments are backdated, the delay leaves a nasty gap in the finances of people who normally have little or no savings to live off. This sudden loss of income comes at a time when returning to work may involve oneoff expenses, to buy tools, work clothing or transport. Some sort of return-to-work payment - perhaps set against future Family Credit payments - would bridge the gap. Alternatively, unused disregards might be rolled up to continue paying Income Support.

Creating a one-stop benefits shop for the unemployed would also be a step forward. The aim would be to provide a seamless flow of benefit income for those returning to work and for those moving back from jobs that peter out.

"People don't only look at the level of income they will get by re-entering work," says Ms Eithne McLaughlin, of Queen's University. Belfast. "They give weight to the sources of income, including their reliability."

The good news for policymakers is that the majority of unemployed people - including the long-term unemployed - are seeking work and would prefer paid work to unemployment. The trick is to give them the confidence to make the leap from the security of the dole in an increasingly insecure labour mar-ket, confident that they will not be digging themselves into debt.

The G8 and a plan for Bosnia

On the face of it, the world leaders assembled in Naples do not need to do anything about Bosnia. Their foreign ministers have already worked out a peace plan and the ball is now in the court of the warring parties, which have been given until July 19 to decide

Yet Bosnia certainly will be on the summit agenda, if only because the Italian hosts have placed it there. As a close neighbour of the former Yugoslavia, with an obvious interest in the outcome of the war there, Italy is understandably irritated at its exclusion from the "contact group", in which the EU is repre-sented by Britain, France and Germany. Beyond that, the inclusion of Russia for the first time in the political part of a G7 summit offers a timely opportunity for the leaders of Europe, America and Russia to emphasise, and to cement, their new-found unity on the conflict.

It is indeed this unity of spon-

sorship which constitutes the main novelty in the plan, and the only element which gives it any better chance of success than its predecessors. Otherwise the content is broadly familiar, and has not changed significantly since last November, when France and Germany produced their "action plan" and persuaded the EU to back it. Indeed, the basic principle of a de facto partition within a de jure union was agreed as long ago as last summer. The EU merely adjusted the percentages somewhat in favour of the Moslems, while offering Serbia the carrot of lifting sanctions. In March this year the US negotiated an agreement between Moslems and Croats, so that since then the main focus has been on the share of territory allotted to the Serbs, namely 49 per cent, as opposed to the roughly 70 per cent that they bold at present.

Arms embargo

To the carrot is now added a stick, in the shape of a warning that if the Serbs reject the plan, the UN security council will lift the arms embargo, enabling the Moslems and Croats to pursue the war more effectively. At the same time the Moslems and Croats are warned that, if they reject the action to b plan, sanctions on Serbia will be co-operate.

tection force (Unprofor) would almost certainly be withdrawn. But if both sides accept the plan it would be strengthened, notably with a large US contingent.

The question now, therefore, is whether the unity of the contact group is strong and credible enough for both sides to take it seriously. Unhappily, there is still much room for doubt on that point. The Moslems know that the US is far from enthusiastic about deploying troops to support a plan which, with good reason, it regards as morally tainted: a plan that would partially ratify Serb "ethnic cleansing" by leaving in Serb hands several towns which had Moslem majorities before the war. The US has consistently advertised its preference for lifting the arms embargo; and last week in the Senate a resolution which would have forced the administration to pursue this option unilaterally failed by only one vote.

Desperately familiar

Similarly the Russians, and indeed the British and French, have so often voiced opposition to lifting the embargo that the Serbs will not easily be convinced that they are willing to agree to it, even if the peace plan fails. Both sides will see the next phase not as one in which they have to accept the plan and implement it in good faith, making the best of a bad job, but rather as one in which each manoeuvres to avoid implementing it while letting the other take the blame. Indeed, President Izetbegovic has admitted this with disarming frankness: "We will be saying yes, since the Serbs will be rejecting it." All this is desperately familiar

from the time of the Vance-Owen plan, and the danger is that the contact group will be unable to agree either on which side is responsible for the plan's failure. or on how much extra time to give them to come round. It is therefore vital that the leaders of the countries concerned take advantage of being together in Naples to make clear their personal commitment, not only to the plan as such but to specific criteria by which the co-operation of the parties will be judged, and specific courses of action to be taken if they do not

or John, a supervisor with a small company making wooden kitchen and Gateshead, the £28 a week he receives in Family Credit is a lifeline in the struggle to make

ends meet. "It's very tight." he says. "I'm not talking of the last £10 or £15, I'm talking down to the last penny. We do without all sorts, luxuries, food, going out, Holidays? No

His weekly wage of £150 gross for a 39-hour week has to support him, his wife and two children aged 5 and 2. He has no

opportunity for overtime earnings. On the industrial estate where he works, there are lots of lads. single men, on £120 a week, says John. He knows of 16 and

17-year-olds on only £50 a week. Now 25, John left school at 16 with CSEs but no O Levels. He went on Youth Training schemes and Employment Training before

Life at the sharp end

Chris Tighe on a working man caught in the poverty trap

landing his cherished job, initially at £135 a week.

He and the workmate he supervises are proud of their work wood machinists. They have told the boss of other job offers they have had and he has promised to raise John's wage soon to £180, to make sure he stays.

"I enjoy my work here; I've got a good reputation for the work I do," says John. "It's being out of the house, working, and knowing things will get better." But he admits: "When I get down, I occasionally work out how much I would get on the dole.

There's not much difference." Last Christmas, his wife had a temporary job in a supermarket. "She was getting more than me."

She is now training as a creche worker. "She'll be on £4.75 a hour that's more than I'm getting. He says his wife and her fellow trainees, who expect to be employed at a creche near their homes, have been told they will not be allowed to work more than 15 hours a week, to keep below

the national insurance threshold. John expects his promised wage rise will wipe out his entitlement to Family Credit, making the family almost no better off. In this he is probably wrong - although many people on Family Credit believe pay rises reduce benefit pound for pound. The withdrawal rate depends on a number of factors, but never reaches 100 per cent. While he remains a low-wage

earner his family's income can rise markedly only if his wife can get out to work too, he says. Her earnings as a creche worker would more than outweigh the loss of Family Credit.

The weekly rent on their house is £29. He says things have been better financially since he and his wife got on top of the heavy hire purchase outgoings for the television, video and the car.

The latter is no luxury: the C-reg Vanxhall Cavalier is the vital connection between his Sunderland home and his Gateshead workplace. Keeping it going is a big commitment, made no easier by vandalism on the estate where

he lives. Regularly replacing smashed car windows is an additional drain on resources. "The car's out on the road. It's always getting broken into. I pay the damage - there's no point claiming."

Some on the estate are not bothered about the lack of work, he says. They make up their income from crime: "They can go out and pinch six videos and get more than I earn in a week. But one day they'll get their

ome-uppance. Informing the police is not the streetwise thing to do. "If you report them, they don't think twice of putting your windows out; they don't care who's in the house." John says he and his wife keep to themselves. His full name has not been used in this article at

his request out of concern for his family's safety. He hopes in future years to fix up a job for his son at the same factory. "It's who you know, not what you know," he says. "It's

all through the grapevine."

DBSERVER

Chairmen of all battles

■ The girls of St Trinians could not have thought up a better plot. The fate of Felixstowe College, a boarding school in Suffolk, has been thrown into the unlikely hands of Andrew Buxton, chairman of Barclays Bank, and Saddam Hussein, the president of Iraq. The mind boggles at the possibilities.
It all started when Februstowe announced a couple of weeks ago that it would close at the end of this term because it had run un sizeable debts. However, this week's sale of the former dartboard in

chairman Andrew Buxton. It seems the schools have a policy of guaranteeing each other's debts. There is therefore a possibility - albeit remote - that part of Canford's windfall could be used to bail out the distressed gentlewomen of Felixstowe. Buxton was in a huddle with Allied Schools' governors at Barclays' head office in London yesterday.

However, any rescue plan might still have to be passed by Saddam whose spokesman has described the action of selling the frieze as "obnoxious". Iraq said it would use all legal means to recover the carving and the country's

Canford School's tuckshop - a £7m

Assyrian frieze - has offered a

possible lifeline for Felixstowe,

loosely-grouped Allied Schools -

a fellow member of the

Revolutionary Command Council has also sentenced "smugglers of the stakes a little higher. But for the parents and teachers of Felixstowe College, if not the gels, it is already a matter of life

Hole in one

■ Should any readers happen to insure their boats with Eagle Star, here's a piece of inside information Don't be too shame faced about any little bumps and claims this season. Earlier this week a crew from the giant insurer was competing in the T & N Industry Sailing challenge. Eagle Star is hot stuff on the water and until early Tuesday looked likely to win again. However, with just 10 miles to go, it bumped into a crew from Mars (confectioners not planet), and emerged with a sizeable hole in the yacht's port quarter. It's not clear how it will affect its No Claims Bonus.

Craven A and B

■ John Craven, chairman of Morgan Grenfell and member of the board of Deutsche Bank, is used to playing in the big league. So the sight of his name as the contact for a small deal done yesterday by P&P, a computer software company, caused a few raised

There's interactive TV with

Business at Morgan Grenfell must be pretty slack when the chairman gets involved in a deal for a . company with a market capitalisation of \$45m. However, it seems that there are now two John Cravens working for the same outfit. How long will it be before Craven junior gets the Deutsche bank board minutes?

Under fire

Hard luck, Tony, Young Blair is going to have to wait until the autumn before he gets his first go at outshining Britain's prime

The government has decided that MPs will start their modest 12-week summer break at hunchtime on July 21 - just hours after Blair's expected coronation as Labour leader. Normal service at the despatch box won't be resumed until October 18. That gives John Major plenty of time to work on his Blair-bashing technique. However, the parliamentary timetablers have not been able to

delay one long-overdue showdown. Next Thursday sees Health Secretary Virginia Bottomley being grilled by an all-party group on parenting. Peter Bottomley will lead the questioning. If anyone knows just how far he can go with Virginia, it should be her husband.

Rough landings?

As Jacques Delors' regime in Brussels draws to a close, loyalists of the European Commission president are scrambling for their survival kits. Known as "parachuting", the idea is to avoid being purged or moved sideways when Delors' successor arrives. Insiders report that François

Lamoureux, the philosopher-type who was a key player in the Maastricht treaty negotiations. has quietly moved to a senior management job at DG3, the Commission's industry directorate. Jean-Michel Baer, who headed the Commission's Paris office, has taken charge of the audio-visual

section of DG10. Jean-François Pons, formerly working on monetary affairs, has been promoted to deputy director general of DG4 Commission officials say Delors

has not been as active as some of his predecessors in fixing up top jobs for his acolytes. Bruno DeThomas, his spokesman, remains uncertain about where his next move will be, though he says he is not interested in going back to his old journalism job at Le Monde. Other members of the Delors entourage are worried about reprisals when the next president of the Commission takes over and huilds his own network. They may have a point, assuming

of course that EU leaders can make up their mind on a successor at next week's EU summit in Brussels.

Brought to account

■ Red faces all round. The publisher of Capital Account, the magazine of the London Society of Chartered Accountants, has gone into receivership. Its unpaid bills include money owed to the Society itself. Worse still one of Capital Account's directors is David Haigh author of a book called Marketing your practice published by the Institute of Chartered Accountants in England and Wales.

It describes him as having extensive experience in marketing and communications - but not presumably in adding up.



FINANCIAL TIMES

Friday July 8 1994



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Officials and businessmen hopeful of policy change

UK optimism grows for end to Malaysian ban

There appeared to be growing optimism in UK trade and banking circles last night that the Malaysian ban on government contracts with British companies would soon be lifted. Mr Mohamad Mahathir, the

Malaysian prime minister, said in Paris yesterday that the ban would continue for the foreseeable future but only selectively. "Trade goes on as usual, but we will not give any more gov-ernment contracts to British firms," he said at the start of a

three-day visit to France. However, a growing number of Malaysian officials and businessmen are talking to British companies behind the scenes on the expectation that the ban will be lifted soon. This is despite a strong minority of nationalist opinion in Kuala Lumpur against resuming any links with the UK.

"There is no longer the same degree of nervousness as there was before", said one UK banker.

The Malaysian cabinet is known to have agreed two weeks ago that the ban on government contracts with British companies could be lifted, but that the precise timing would be left to the orime minister.

Given the unpredictability of Malaysian government decisions in the past, some trade sources were cautioning against any firm bets. British officials appear to be marking time, drawing back from making any provocative statements that might endanger the prospect of a rapprochement.

At Britain's Department of Trade and Industry, officials had no immediate comment on Mr Mahathir's latest statement. They confirmed, however, the growing optimism about an improvement in relations.

Mr Richard Needham, trade minister, told the British Overseas Trade Board earlier this week that British business in Malaysia was "returning to normal". He said relations of UK companies with the Malaysian

In spite of the ban on govern-ment contracts, two British companies have announced Malaysian deals this week. Wilton Group yesterday unveiled a joint venture to build and operate a chain of multi-screen cinemas in Malaysia. On Wednesday, Trinity

Holdings announced a deal to supply and build buses. The continuing vulnerability of some British companies because of the partial ban was underlined last month when a planned joint venture between Rolls-Royce and Malaysia's EPB Power Corpora-

The ban on Malaysia govern-ment contracts with British firms was announced in February because of Mr Mahathir's anger over UK press reports alleging

Since then a succession of visits to Kuala Lumpur by UK officials and business at repairing the damage.

Cinema joint venture, Page 19

Yemeni civil war appears over as north takes Aden

By Mark Nicholson in Cairo

The North Yemeni forces of President Ali Abdullah Saleh appeared to have secured victory in the two-month-old Yemeni civil war yesterday, after capturing Aden, the last main southern redoubt, and apparently forcing top southern leaders to flee. North Yemeni officials said their forces had wrested control of central Aden after several

days' fierce fighting in suburbs north of the city. The claim was backed by news agency reports from Aden saying northern troops had won control of the airport and taken the city's central suburbs of Crater, Tawahi and Maalla. The dispatches said fighting in Aden had subsided, and reported a captured Aden television centre

broadcasting scenes of northern troops in the city centre. most of south Yemen's strategic sites, Mr Saleh looks to have realised his apparent ambition to reimpose unity on the country by force, although western diplomats in the region said they

believed pockets of guerrilla fighting and sabotage from residual southern forces may continue from south Yemen's hinterland. In New York, Mr Haidar Abu Bakr al-Attas, prime minister of the self-declared southern gov-

sage of "those who want to leave Aden" but denied this amounted Mr Abdul Karim el-Eryani, planning minister in the Sanaa government, who was also in New York for talks at the United

Nations, said he considered Mr al-Attas' plea for safe passage signified "the end of the war". Northern officials in Sanaa called on southern "rebels" to stop fighting and take advantage of an amnesty

Aden's fall crowned a series of telling military blows against the secessionist south. In the past few days northern troops captured Mukallah, the south's second city, its airport and the south's sole commercial cilfield at Masilah.

Telephone lines into Aden were disrupted yesterday and there was no word from leaders in

The German industry has claimed repeatedly that the US unfairly subsidises its industry

by the research and development

large aircraft were concerned, the

south Yemen, many of whom were believed to have fled the city and perhaps the country. The whereabouts of Mr Ali Salem al-Beidh, head of the southern government and former vicepresident of unified Yemen, was ernment, called for the safe pasonknown.

The four-year-old Yemeni unification had disintegrated into an increasingly bitter estrangement between Mr Saleh and Mr al-Beidh after Yemen's first multi-party elections in April last year. Outright civil war began a year later.

The south's repeated call for recognition from powerful Arab friends and neighbours went umrequited, though Saudi Arabia and Kuwait, in particular, were believed to be sympathetic to the south's cause and, according to western diplomats in the region, may have supplied Aden's leadership with arms.

The six Gulf Co-operation Council states, along with Egypt and Syria, on Wednesday condemned the fighting, reiterating calls for a ceasefire but falling short of according the south rec

important area of technological

of new materials such as carbon

current levels.

FT WEATHER GUIDE

Subsidy for German aerospace

The case is expected to come to trial early next year. Meanwhile, the cantonal government has introduced new regulations gov-erning restaurant and bar licences. Applicants no longer have to prove a need for their

Eight face trial in **Zurich's** restaurant bribe case

By ian Rodger in Zürich

Switzerland's biggest-ever corruption scandal drew closer to resolution as formal charges were laid against eight people, including a prominent magazine oublisher.

The scandal centres on Mr Raphael Huber, the canton of Zürich's former restaurant and bar inspector, who is alleged to have taken some SFr2.4m (\$1.84m) in bribes from permit applicants during a 10-year period to 1991.

Mr Huber was charged on Wednesday night with 25 counts of receiving bribes and abuse of

Three well-known Zürich restaurateurs, Mr Rudolf Bindella, Mr Hugo Holenstein, and Mr Alfred Tschanz have been charged with bribing him.

Mr Beat Curti, publisher of the espected weekly news magazine Weltwoche, was also charged with bribing Mr Huber.

Mr Curti, who owns a super-market chain, acknowledged hav-ing paid SFr110,000 to Mr Huber between 1986 and 1989 but insisted this involved legitimate payments for business advice. Lawyers for Mr Curti said that

he denied all the charges. Mr Emil Frei, the prosecutor, said 30 other people were under investigation in the case. When the story of Mr Huber's alleged large-scale bribe-taking came to light in late 1991, it shocked a country where the honesty of public officials has always been taken for granted.

Until then, no one seemed concerned that the cantonal regulations gave the restaurant and bar inspectors immense discretionary power to decide whether permits should be issued.

Among other things, these regulations said that an applicant had to prove to the inspector that there was "a need" for the estab-

According to Mr Frei, Mr Huber established a reign of fear in the Zürich restaurant and bar trade during the booming 1980s. Sometimes, it is alleged, he took payments in the form of loans and that on other occasions supplicants were encouraged to buy, at excessive prices, pictures painted by his deceased father.

Although he was earning only a modest salary, Mr Huber managed to maintain two flats in Zürich and to build up a 90-hectare estate in Chianti in Italy, complete with vineyard and an artifi-

If convicted, Mr Huber would face a sentence of up to five years in urison.

fibres. For motors, the emphasis would be on developing technolobudgets earmarked for defence and space exploration. gies to reduce nitrogen oxide pol-Mr Göhner said that, as far as lution to about 15 per cent of

Europe today

"Given the brutal competition,

and the huge state support which the US aerospace industry has

received for years, the support of

German aerospace research is

more urgent than ever," he said.

Continued from Page 1

Much of western Europe will be changeable with average temperatures, Northern Germany, Poland and the northern Balkan states will be cloudy with outbreaks of rain. North-west Russia will have patchy cloud with showers. The Low Countries, the British Isles and northern France will have sunny spells and showers. Further to the south it will be more settled. Central Spain will have temperatures of up to 35C and the heatwave in Italy and Greece will continue with readings between 30C-35C. There will be thunderstorms in northern Italy and the Alps.

Five-day forecast

Southern Europe's heatwave will continue and western Europe will become warmer. It will be more humid In Germany and France early in the week. In contrast, a westerly air flow in northern Europe will cause temperatures to fall in central regions of Norway and Sweden and the Balkans and Turkey will become showery.

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THE LEX COLUMN

BT's Asian connection

BT's shares are back in favour. The 4 per cent rise over the past two days, building on a modest rally since May, has gone some way to reverse the terrible performance over the previous half year. The company has regained its position as the UK's most highly capitalised group.

Yesterday's accord with Nippon information and Communication has little to do with the rally. This is not the big Asian deal Sir Iain Vallance, BT's chairman, has been working for years to pull off. NI&C is a small relatively unknown company and, anyway, the marketing accord is non-ex-clusive. The deal may, of course, foreshadow a closer relationship with Nippon Telegraph and Telephone, NI&C's half-owner. A far-reaching alli-ance with the Japanese giant would help fold! BT's international dreams. But such a deal has yet to be clinched. Even if it is, investors will be sceptical about BT's international strategy so long as it depends heavily on paying "control" premiums for non-control-

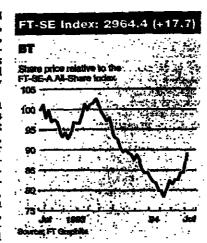
ling stakes in foreign operators.

Still, the bounce in the share price looks right. BT had been oversold. Back in May, its yield was 50 per cent higher than the market's. That was only justified on the assumption that BT faced tough competition and no growth. Competition it certainly faces. But the UK telecoms market has potential to grow. BT's attempts to persuade people to use their phones more produced its first truit in the quarter to end-March. Not surprisingly, the yield premium has shrunk to 30 per cent. A further modest reduction could be justified on the hope that there is more growth to come. But a substantial regating would have to wait for hard evidence.

Schroders

Schroders has dropped so many hints of its intention to buy the rest of Wertheim that the actual deal scarcely comes as a surprise. The price it is paying looks reasonable, too, especially after last year's exceptional charge of \$19m for the Ames department lawsuit is factored out of Wertheim's 1994 earnings. But there is a nagging question of what is to be gained by moving to full control when Schroders has already co-operated closely with Wertheim for eight years. Schroders would argue that the

acquisition will make group strategic planning more coherent. There will be one organisation instead of two parallel ones. Full ownership of Wertheim



will enhance its ability to distribute foreign issues in the US. It will create interesting prospects for corporate finance, for example advising US cor-porations on acquisitions in the far east. As a result Schroders may eventually succeed in moving Wertheim up several notches in the ranks of US

investment banks. Sceptics might see these as nebulous advantages for a total price, including assumption of debt, of over \$150m. The suspicion is that Schroders has simply found the first convenient home for its surplus capital. But in that case it has at least bought something familiar, and Schroders' strategic track record suggests a more substantial motive. As it expands, Wertheim will need extra capital which Schroders is now in a position to provide. If it can move Wertheim into the major league, Schroders will have made a productive

Media sector

The advertising recovery has come earlier and stronger than even the optimists expected. The Advertising Association now expects spending to grow by 13 per cent this year and 10 per cent next. The question for investors is how best to lock into the upswing. Advertising agencies are the obvious places to look because almost all their income is linked to spending by their clients. Yesterday's results and cut dividend from Gold Greenlees Trott are a reminder that the spoils will not be spread evenly.

There are similar arguments for selectivity among media owners. National newspaper companies seem intent on reinvesting higher advertis-

ing revenue in lower cover prices, although it is doubtful whether they will make a decent return on this investment. Regional newspapers could be caught in the crossive it will be difficult to raise the cover prices of leading regional titles while national alternatives are cheaper. The better opportonities may lie in radio – which has been gaining market share - and magazine publishers.

Even though radio shares have raced shead over the last year, not all the good news may yet be in the price. Recent takeovers - including Renters buying the new London radio company even before it started broadcast ing - shows the appetite of industry insiders. Despite the impressive swing out of recession this year, advertising spend may not grow much faster than the wider economy in the 1990s. If that happens, the best investment opportunities will lie in sectors which are taking a larger slice of the cake.

Crédit Lyonnais is grappling with some gargantuan challenges. But the bank still has time for the lesser things in life as its recent attempts to reclaim Mr Bernard Tapie's antique furniture show. The mooted sale of its 65 per cent holding in the books and records retailer, Fnac, could provide a more conventional means of raising some much-needed cash in a hurry. But the likely FFr2bn proceeds will

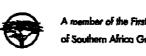
not make much of a dent in its debt. Fnac has had a chequered history of ownership which has hindered its progress. It has also suffered in recession from fierce competition from Virgin and the hypermarket chains. Frac's trading history has been undistinguished; its net margin remains less than 2 per cent. But that owes much to the costs of its uneven opening programme. The retailer certainly has its attractions as a seller of intel- ** '7' * 424. ** lectual software in the dawning multimedia age. The application of committed management should enable Francto push volumes higher in a recovering economy and widen margins, too.

Frac could easily be embraced by the rapidly-expanding Pinault-Printemps-Redoute retailing empire. But it is not necessarily a done deal given that Générale des Eaux has pre-emption rights. Bertlesmann and Kingfisher have been rumoured to be interested and may be tempted to offer and the state of the more. At a third of sales, the implied FFr3bn valuation for the whole of Fnac does not seem excessive.

HENRY ANSBACHER

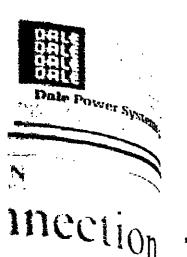
We are pleased to announce that Henry Ansbacher & Co. Limited has been admitted as a full member of the London Stock Exchange.

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FINANCIAL TIMES

COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1994

Friday July 8 1994



IN BRIEF

Crédit Lyonnais buys Fnac stake

Crédit Lyonnais, the French state-owned bank is set to sell a controlling stake in Fnac, France's leading books and music retailer which has a stock market capitalisation of about FFr3bn (\$557m). Page 16

Bright sparks from Italy It will take a while for Italian fund managers

to achieve the same worldwide recognition as Italian soccer players or opera singers, but certain bright sparks in the fast-growing sector are at least trying. Page 16

Rémy Cointreau ahead and optimistic Rémy Cointreau, the French wines and spirits group, announced a 24.5 per cent increase in net profits, to FF1252m (\$46.8m). It also forecast a further improvement this year as European economies recover and as the US sees further expansion.

Bell Atlantic wins a first Bell Atlantic, the Baby Bell telephone company. has become the first US telecommunications group to win regulatory approval to provide an interactive television service over its wires in competition with local cable television monopolies.

Eni, Italy's state-owned energy and chemicals holding company, could increase net profit this year to more than L1,000bn (\$541m) if the recovery of the first five months is maintained.

Moison loses its lead

The collective wisdom of analysts and investors for several years was that Canadian brewer Molson was powering ahead, leaving its rival John Labatt drifting rather simlessly. However, the balance of opinion has shifted in recent months. Page

Pension funds set to travel European pension funds intend to reduce their reliance on domestic markets and increase investment overseas, according to a report. Page 18

Greene King hurt by recession Greene King, the UK regional brewer, blamed the lingering recession in East Anglia for a flat performance during the 12 months to May 1 with underlying pre-tax profits rising just 1 per cent.

The public offer for 3i, the UK venture capital group, has been fully subscribed. But the response to the £178m (\$270m) share offer was subdued by comparison with the 385,000 individual registrations for its prospectus. Page 20

Everton shareholders have doubts Shares in Everton, the English football club, could be bought yesterday at £2,750 each - well short of the £4,000-a-share rights issue which the club will launch at a special general meeting on July 26. "Anyone who takes up their rights at £4,000 when they can buy on the open market at £2,750 will be absolutely bonkers," said one shareholder.

3i	20	Leeds Perm Build So
Allied-Lyons	20	Lincoln House
BT	15	Lonrho
Bell Atlantic	17	Malayan Utd Inds
Bridge Oil	17	Medaliion Uphoistery
Brit Bloodstock Agcy	10	Metaligesellschaft
British Bloodstock	19	Molson
Burtonwood Brewery	20	Motorola.
Ciga	16	NTT
Credit Lyonnais	16	Nippon Shiripan
Daimler-Benz	15	P&P
Eni	17	Pinault-Printemps
Eurotunnei	16	Prestwick
Everton	20	Remy Cointreau
Farepak	19	Royal Oak Mines
Fnac	16	Schroders
Gold Greenlees Trott	20, 10	Smith New Court

Jurys Hotel

Learmonth & Burchett **Market Statistics**

17 Wang Labs 15 Wertheim Schrode 19 Wilton Foreign exchange London tradi options Back Page Menaged funds service 26-30

17 Utd Saudi Comm Bank

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Bond prices and yields Commodities prices Dividends announced, UK ENS currency rates Europone parameters indices
FT-A World Indices
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16 UAP

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■ Metallgesellschaft changes board ■ Ulrich Wöhr joins as finance director

Neukirchen sets seal on his power

By Michael Lindemann in Bonn

Mr Kajo Neukirchen, chief executive of Metallgesellschaft. yesterday announced a boardroom change which seals his takeover at the troubled Frankfurt-based metals and trading group seven months after it almost collapsed.
Mr Neukirchen, who was

drafted in last December to relaunch the group, said the management board would be scaled down to five people from seven. A new holding company, which would oversee the group's divi-sions, meant a seven-man man-

By Bernard Simon in Toronto

Royal Oak Mines, the Vancouver-based gold producer formed in 1991 from five penny

stocks, has made a US\$1.4bn hos-

tile bid for Lac Minerals, one of

North America's oldest mining

groups. The combined company

would produce more than 1.3m

ounces of gold this year, making it the biggest gold producer in

Royal Oak, which has gained a

agement board was now superfluous, the company said.

Mr Ulrich Wöhr, the chief executive of the car parts supplier VDO Adolf Schindling, will join the board as finance director on August 1, while Mr Hans-Ulrich Plaul, the chief executive of Buderus, until recently a Metallgesellschaft engineering subsidiary, will step down. Mr Neukirchen will take over the personnel division on top of exist-

Metaligesellschaft almost collapsed earlier this year when it lost DM2.3bn (\$1.4bn) through

ing duties.

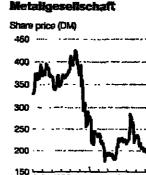
executive assumed the reins at MG Corp, the US subsidiary which is still tied up in loss-making oil contracts with Castle Energy, a refinery 40 per cent owned by MG Corp.

The New York-based company, which Mr Neukirchen recently described as a "machine for los-ing money," has been trimmed since the beginning of the year and will focus on delivering oil, petrol and other products to US

Mr Karl von der Heyden, the outgoing chief executive, said the

company's debt would be halved Metaligesellschaft by the end of September. Debts in March totalled DM9.2bn. The group last month announced it would sell its pres-tigious Frankfurt headquarters which it said could raise DM750m. However, the group will not receive all the proceeds as the site is jointly owned by

Mr Heinrich Götz, 63, left the supervisory board two years ago but was recalled last December to oversee the personnel division and become Mr Neukirchen's deputy during the group's over-



Chairman of UK merchant bank sees further US investment Move to after \$92m purchase, write Norma Cohen and Patrick Harverson create Schroders builds Canadian up its position gold leader

on Wall Street

reputation for hard-nosed manlinckrodt, Schroders chairman. agement, is expected to rely on the generous terms of its offer and Lac's lacklustre performance to win over Lac shareholders. Royal Oak said one of its financial advisers told Lac's senior management of the bid shortly before it was announced yesterday morning. The meeting was described as "brief". Lac said later that it would evaluate the bid in its shareholders' best Royal Oak, which has built up a 2.5 per cent stake in Lac, has

offered C\$3.75 in cash and 1.75 of its shares for each outstanding Lac share. Alternatively, Lac shareholders can opt for 2.416 Royal Oak shares for each Lac share. Based on Wednesday's represents a 20 per cent premium over Lac's market price. The offer is conditional, among other things, on the gold price remaining above \$360. It is cur-

rently around \$388 an ounce. Lac produced 1.1m ounces of gold last year as well as copper and zinc from mines in Canada, the US and Chile. By contrast. Royal Oak's output was 276,000 onnces of gold from four mines in Canada. But Royal Oak posted a C\$15.1m (US\$10.8m) profit, compared with Lac's US\$63.5m

Royal Oak's chief executive Ms Peggy Witte is one of the few women to head a large mining company. She has gained a reputation as a pugnacious manager and a ferocious cost-cutter. Ms Witte said yesterday that Royal Oak had identified savings that could cut Lac's annual operating costs by more than \$40m in 1995 and nearly \$50m in 1996. "Our offer allows Lac share

holders to participate in the significant growth and increased efficiency we plan for the combined companies," she said. The US\$400m cash portion of the offer will be financed by three US and Canadian banks.

Schroders yesterday announced a deal giving it one of the largest presences on Wall Street of a UK merchant bank. The \$92m pur-chase for the half of US-based investment bank Wertheim Schroders it does not already control would allow Schroders to make further investment in a US arm, according to Mr George Mal-

Schroders already has a presence in the US through its asset management arm, which was the largest non-US manager of international investments as of March 31, 1994, according to the trade publication Pensions and Investments. Of the £6.5bn (\$9.9bn) in net new cash it attracted last year, nearly £4bn was from accounts outside the UK, with much coming from the US. The increasing interest among US investors for non-US securities was a key factor in Wertheim's decision to sell full control of the firm to Schroders, Mr Mallinckrodt said. "Two or three years ago, this was not really a factor. That's what persuaded them to future we can target ourselves to introduce more foreign securities into the IIS."

To this end, Mr Mallinckrodt said, Schroders hoped to expand Wertheim's securities distribution capabilities in the US, as well as its corporate base.

The acquisition of total control

of Wertheim allows Schroders to draw the firm into areas its manent might have been reluctant to participate in, such as expansion of its derivatives activ-

Mr Mallinckrodt said that Schroders might seek to raise Wertheim's capital base to \$250m from \$177m in the next five years

Schroders has owned 42.5 per cent of Wertheim's equity since 1986, a stake which carries 50 per cent of the voting rights. Yester-day's deal will pay \$68m for the shares held by Wertheim's management and a further \$24m for the 15 per cent non-voting interest held by institutional shareholders.

The acquisition price, which includes the assumption of some \$65m in Wertheim debt securities, values the company at about \$310m. Wertheim had net tangi1994, and for the year ended December 31, 1993, pre-tax profits after exceptional items of \$35m. Wertheim last year paid roughly \$20m to cover compensa-

tion and legal fees to Ames, the US department store chain, over advice Ames received when it made the \$1.3bn purchase of the discount store division of Zayre According to Securities Data in

New York, Wertheim ranks 15th among worldwide M&A advisers so far this year, having worked on completed transactions valued at \$5.56bn. In 1993 the firm ranked 10th, advising on \$16.8bn in deals. However, in league tables showing number of M&A stands higher - 12th in the yearto-date, and 4th in 1993 - an indication that its corporate clients are smaller in size than those advised by Wall Street's biggest banks such as Goldman Sachs, Merrill Lynch and Morgan Stan-

Mr James Harmon, Wertheim's to label the firm as serving the medium-sized corporate market. as it had particular strengths in some sectors such as the chemicals industry.

The buy-out of Wertheim comes a time when other UK firms have been actively developing US operations, with mixed success. Lazard has long had a presence in US investment banking via Lazard Freres, while SG Warburg and NatWest Securities have begun to establish themselves in various corners of the domestic securities markets. In contrast. Barclays de Zoete Wedd has been unsuccessful in its attempt to build a US stock brokerage business, while the 1991 partial merger between Baring Brothers and Dillon Read has yet to pay significant dividends.

Mr Philip Gibbs, merchant banking analyst at BZW, said the deal offers benefits for Schroders even though, at 1.7 times net worth, it had paid a premium over the going rate for US mer-chant banks. "The fact that they have worked together as partner for eight years augers well." If there is a disadvantage, it

may be that the senior manage-



the incentive of sharing the profits as owners.

Wall Street's top earners receive compensation packages in the millions of dollars, whereas London pay rates are much lower. Mr Harmon said: We are well aware of this matter. Clearly, you have to pay com-

petitively, and we will continue to pay competitively." A Schroders banker in London said: "It is acknowledged that the pay differentials are there. The reality is that New York pays more, and you have to pay local market

Lex, Page 14

Daimler considers **US-style** dividends

By David Waller in Frankfurt

Daimler-Benz is considering changing its dividend policy to come into line with what the group's finance director described as "Anglo-American"

practice.

Speaking as Daimler an nonnced the successful comple-tion of its DM3bn (\$1.8bn) rights issue, Mr Gerhard Liener said that in the long-term Daimler was considering making sure that its dividend was more closely related to the group's

German companies are reluctant to vary dividends in line with earnings, although Daimler did cut its dividend last year. from DM13 to DM8, reflecting the group's fall into a loss of DM1.8bn under US accounting

Mr Liener described the rights issue, the first from a German company to incorporate a "global offering" to international investors, as a great suc-cess, although he conceded that Daimler had not managed to increase the percentage of shares owned by US investors to 10 per

cent as planned.

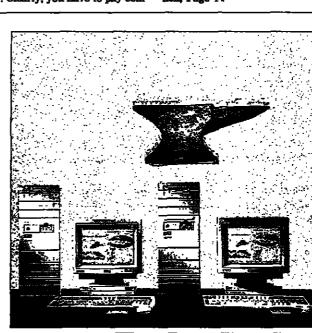
Demand from US shareholders was very high, Mr Liener said and 53 per cent of all new shares not taken up by existing shareholders were placed in North America, raising approximately DM200m. This took the US shareholding to more than 8 per cent, from about 6.5 to 7 per cent before the issue

The rights issue followed Daimler's move last year to become the first German company to obtain a full listing for its shares on the New York Stock Exchange.

The move had proved fully justified, Mr Liener said. Daimler remains the only German company to have a full listing in the US and therefore direct access to the world's largest capital market. The rights issue was launched

in late June just ahead of a severe downturn in the German stock market. The shares were offered at DM640, a 20 per cent discount to the then share price. tightly, it might have been forced to follow Mediobanca, the Italian merchant bank, and cancel, Mr Liener said. He said that Daimler's turn

over was likely to exceed DM100bn this year, representing a slowdown in turnover growth from the 19 per cent advance in the first quarter of 1994.



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Technology you can Trust

BT's move into Asia-Pacific boosted by deal with NTT

By Andrew Adonis

A joint venture of Nippon Telegraph and Telephone, the largest Japanese telecommunications operator, has agreed to distribute international services for British Telecommunications and MCI, the second-largest US long-distance carrier.

BT hailed the deal as an advance for Concert, its \$1bn (2600m) joint venture with MCI launched last month, which is geared to providing multinationals with a one-stop service global telecom networks from a

single supplier. However, regulatory barriers will restrict the range of services Concert can offer in Japan, and the arrangement with Nippon Information and Communication, a small joint venture between NTT and IBM Japan, is far short of the tie-up with NTT which analysts were seeking to give BT credibility in Asia-Pacific. "It is not the deal with NTT although it appears moderately encouraging for BT," said Mr Laurence Heyworth, telecoms analyst at Robert Fleming. The arrangement is non-exclu-

sive, and involves no equity exchange or joint investment. NTT indicated that it did not preclude agreements with BT's rivals. "We are not aligning ourselves with BT against AT&T or the French and Germans," said one NTT executive. Concert also announced what

it claimed was the first one-stop international corporate telephone service for multinationals, giving it an edge over the other two international telecoms alliances formed in the last year - led by AT&T and by Deutsche Telekom. the German state operator.

Mr Alfred Mockett, BT's international director, said the deal reinforced BT's head start on its international competitors, claiming that Concert was six months ahead of its two rival alliances in terms of technology and 12 that people were looking for, months ahead in terms of mar-

keting and regulatory approvals. The Japanese deal marks Concert's first notable entry into the Asia-Pacific market, which is critical to its ability to sell itself as a one-stop provider to multinationals. About 20 per cent of the 2,000 multinationals targetted by Concert have facilities in Japan.

AT&T's Worldsource venture launched at the same time as Concert, has partnerships with KDD, Japan's international operator, Singapore Telecom and Telstra, the Australian national

The third of the alliances between Deutsche Telekom France Telecom and Sprint, the third-largest US long-distance operator - has no formal links with Asian operators.

Concert said its one-stop international "voice" service would be available immediately in Australia and the larger EU states, and in the US and Canada later this year. It will be followed this year by a Concert calling card.

17.43

Pinault set to buy Crédit Lyonnais' stake in Fnac

Crédit Lyonnais, the French state-owned bank, is set to sell a controlling stake in Fuac, France's leading books and music retailer which has a stock market capitalisation of about FFr3bn (\$557m).

The buyer is expected to be Mr François Pinault, who controls Pinault-Printemps-Redoute, the distribution and retailing group. Crédit Lyon-nais confirmed that Artemis, the holding company, through which the Pinault family controls Pinault-Printemps-Redoute, is involved in negotiaannouncement should be made shortly.

The sale of Fnac represents part of the recovery strategy at Crédit Lyonnais, which suffered net losses of FF16.9bn

Mr Jean Peyrelevade, chairman, has said he is seeking to dispose of about FFr20bn worth of assets over the next

solidate the bank's activities and raise capital. The sale of the 64.6 per cent stake in Fnac. which is held through its Altus Finance subsidiary, could raise up to FFrl.9bn, according to

industry analysts. Crédit Lyonnais's decision to sell control of Fnac is also the latest step in the turbulent history of the books and music chain, which was founded in 1954 and has grown into one of France's largest retail groups with armual sales of just under FFr9bn and about 50 stores. Last year, GMF, the troubled insurance group, sold control of Fnac to a consortium comprising subsidiaries of Crédit

Lyonnais and Compagnie Générale des Eaux, the communications, utilities and construction group. At the time, Mr Pinault and several of Europe's largest retail groups - includ-ing Kingfisher of the UK, Bertelsmann of Germany, and Havas of France - expressed an interest in acquiring Fnac. The disposal planned by Credit Lyonnais is complicated

holds 34 per cent of the shares in Fnac through its subsidiary, Compagnie Immobilière du

Générale des Eaux has one month to decide whether to seek to acquire Fnac itself. keep its shares or sell to the successful bidder. The sale of Fnac may also be referred to the French privatisation com-

Mr Pinault, who has long sought to acquire Fnac, has this year been engaged in con-troversy surrounding an offer to buy out minority shareholders in La Redoute, the group mail order subsidiary. Some minority shareholders rejected the terms of the offer, which was finally approved in May.

The attraction of Fnac has increased following its return to profits growth in the first half of 1993-94. In the six months ended February, it recorded net profits of FFr60.6m. compared with

the international market.

Sales generated by liqueurs, wines and spirits rose 5 per cent to FFr1.74km, while the champagne division rose just 2 per cent to FFr668bn. The small increase in champagne sales was blamed on the continued strength of competition in the market, and on pricing

The company's sales under

Rémy Cointreau, the French wines and spirits group, yes-terday announced a 24.5 per cent increase in net profits, to FFr252m (\$46.8m), for the year ended March.

off weakness

in principal

markets

By John Ridding in Paris

It also forecast a further improvement this year as European economies recover and as the US sees further

The company, which owns the Rémy Martin cognac brand and Krug and Piper Heidseck champagnes, said the rise in profits was achieved on sales of FFr6.38bn, an increase of 9 per cent over 1992. Sales have continued to expand this year, growing by about 10 per cent in the three months to the end of June.

The group said last year's results were achieved in spite of weak demand in some of its principal markets. In particular, continental Europe and apan suffered from the effects

In spite of these constraints, sales of Rémy Martin cognac grew by 13 per cent in value terms, to FFr2.82bn, consolidating its position as the world's biggest-selling quality cognac with about one-third of

licence rose 13 per cent, with Highland Distilleries whisky brands up 57 per cent. There was a strong rise in sales of The Macallan whisky brand in

Rémy Cointreau said it took a financial charge of FFr595m last year - compared with one of FFr577m in 1992-93 mainly reflecting payment to Grand Metropolitan of the UK for the buy-back of 20 per cent of Rémy shares.

It said it would pay a dividend of FFr4.60 per share, an increase of 4 per

Rémy shrugs | Quiet investors find their voice

Ciga's fund shareholders are flexing their muscle, writes Andrew Hill

T t will take a while for Ital- stake of more than 50 per cent ian fund managers to achieve the same worldwide recognition as Italian soccer players or opera singers, but certain bright sparks in the fast-growing sector are at least

At Wednesday's meeting of shareholders in Ciga, the Italian luxury hotels group, a group of fund managers indi-cated for the first time how they might begin to take back some of the power accumulated by what one observer described as "Italy's coterie of delinquent entrepreneurs". If it was a revolution, then it

was a quiet one. Ciga's dominant shareholder - Sheraton International, the hotels subsidiary of FTT of the US started by demonstrating that with its 17.4 per cent stake, it was likely to take effective control of the Italian group. A board meeting next Tuesday is expected to endorse a reshuffle of directors, bringing ITT representatives on to the board. So far, so Italian, In most UK or US companies, "control"

would only change hands if a

was accumulated. In Italy, it is possible to gain control at much lower levels.

At the Ciga meeting, however, a number of fund managers, together holding some 15 per cent of the shares, indicated their disapproval of Ciga's old directors, under whose aegis the group slipped heavily into debt when it was controlled by the Aga Khan's Fimper holding company. The same funds gave their backing to Sheraton, but abstained from a final vote on the 1993 balance sheet, showing they intended to keep a close eye on future management of the

r Gherardo Spinola, of Akros, a financial services group which holds 4.3 per cent of Ciga, said after the meeting the fund managers would act as guarantees of transparency - a concept much abused by Italy's public companies - and in the interests of fund-holders. "It isn't our objective to

Sanjours Trust Internation Azimut (Airres funds) Fondigest (Cariplo funds) Arca funda

we will be extremely diligent, added Mr Vittorio Cazzulani of Fondigest, the fund management arm of the Milan savings bank, Cariplo, owner of a 3.8 per cent stake. in the past, Italian funds have maintained a very low

profile. This is partly because most are owned by larger groups, some of which may have had an interest in pre-venting their fund managers interfering with the parent company's direct investment or credit interests.

However, the funds' poten-tial influence has been increasing, as ordinary investors have begun to put their savings into equities. In 1993, for example,

MMI.I.IIM equities managed by Fondigest funds increased to L6,536bn (\$4.2bn) from L1,953bn; the Fiat-controlled Prime mutual funds, also Ciga shareholders, increased assets under management by 36 per cent to L6,929bn, while the value of the seven Akros funds rose from LL874bn to L3,297bn.

Ciga is still an exceptional case. The environment is, how-ever, gradually changing. Privatisation provides one opening. Most objective analysts agree that the real problem is the lack of development in the Italian pension and mutual fund industry, representing ordinary investors.

some 80 per cent of the shares made available to Italian institutions in last week's L5,000bm privatisation of Ina, the stateowned insurer, went to pension funds, investment funds and insurance companies - but they have not yet thrown their weight around.

In that sense, the Ciga assembly could represent a first tentative flexing of Italian fund managers' muscle

Eurotunnel reveals 86.9% of rights issue taken up

By Simon Davies and Charles Batchelor in London

Underwriters to Eurotunnel's £858m rights issue received final confirmation yesterday that they got off lightly in spite of the dire stock market conditions and city cynicism that hampered the share price in the offer period.

The company announced that 93.4 per cent of the primarily French-owned bearer rights shares were taken up by investors, leaving the underwriters with around £42m out of the £640m new bearer

Only two-thirds of the UK portion was taken up. However, the excess, or rump, was successfully placed out to institutions, relieving the underwriters of their obligations. investors took up 86.9 per cent of the combined total.

The higher take-up of the French portion reflected the

different underwriting system, whereby investors can only benefit from the rights by either selling or converting

more than 98 per cent of acceptances, and some brokers suggested the result was slightly disappointing.

FFr22.5 rights price, and under-

writers should be able to secure buyers for the excess. In addition, underwriters have received more than £18m in commissions, excluding the substantial advisory and administration fees, so they have been well rewarded for their efforts.

The 1990 issue bad received

However, the underwriting syndicate, led by Banque Indosuez and Swiss Bank Corporation, is definitely off the hook. The share price closed FFr0.25 higher at FFr24 in Paris, comfortably above the

With the financing finally over, attention is returning to

all its freight and passenger services up and running.

The British, French and Belgian railways announced last month that they did not expect to start Eurostar services - the passenger-only trains which will run between London, Paris and Brussels - before September at the earliest.

Eurotunnel, which is claiming up to £1hn (\$1.5bn) in com-

pensation from the railways for their failure to provide ade quate links to the tunnel, said it may seek compensation for any additional loss of reve-The company still hopes to obtain its operating licence for

an invitation-only car shuttle

A paying service should com-

service by the end of July.

mence in October, when investors can start evaluating the revenue projections put forward by the company, and get a sense of the shares' worth.

By John Ridding

By Andrew Hill

AlliedSignal,

Jacques Friedmann, chairman of Union des Assurances de Paris, France's largest insurance group, yesterday confirmed his interest in acquiring a UK non-life insurance operation. He said he hoped to reach a decision by the end of the year.

"We are looking, but we are only interested in buying a good company which doesn't need restructuring," said Mr Friedmann. He said the investment would not be on the scale of UAP's previous ruled out a hostile bid for a UK

UAP chief confirms UK plans

Over the past 10 years, UAP has undergone substantial expansion in Europe, bringing Royal Belge, Sun Life of the UK and Colonia of Germany under its control. The UK nonlife sector is now "the only hole in our network", according to Mr Friedmann.

He expressed concern about the possible impact of depressed French and international share and bond markets on this year's earnings. How-

AlliedSignal, Sogefi in joint venture

spare parts in Europe, Russia, Africa and the Middle East.

per cent stake, and Sogefi will own the remaining 35 per cent.

The venture will be registered

in the Netherlands, and will

trade as Allied Signal After-

AlliedSignal will hold a 65

European acquisitions, and a significant increase in net profits, compared with the FFrL42bn (\$263.9m) posted in

> The UAP chairman said the group was well-placed to benefit from the introduction of the single European insurance market: it is already offering two new products - Pan Euro Life and Pan Euro Risk -

> In the French market, Mr Friedmann said the introduction of a system of private pension funds would create an important, if competitive, new

> the venture would distribute

brake and friction components

and spark plugs on behalf of AlliedSignal subsidiaries, and

silencers and filters for Fiaam.

Filter, a company already

jointly-owned by Sogefi and

Riyadh bank posts 21.5% improvement

ggoes ahead United Saudi Commercial Bank, the Riyadh-based commercial bank controlled by Prince al-Waleed Bin Talal, who recently came to the financial rescue of Euro Disney, has reported a 21.5 per cent rise in first-half income for 1994, to SR157.7m (\$42m).

The bank's unaudited figures show an 11.5 per cent rise in assets over the period, to SR10.6bn at June 30 1994. Loans and advances rose 17 per cent, with the bank's total securities portfolio up by 33 per cent on the same period last year. Placements with other banks, meanwhile, fell by 24 per cent to SR2.08bn. Revenues from ancillary

businesses rose a nominal SR1.5m. Non-interest operating costs rose almost 10 per cent. USCB ascribed this to the launch of products such as MasterCard cards.

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high-technology group, and Sogefi, the Italian automotive

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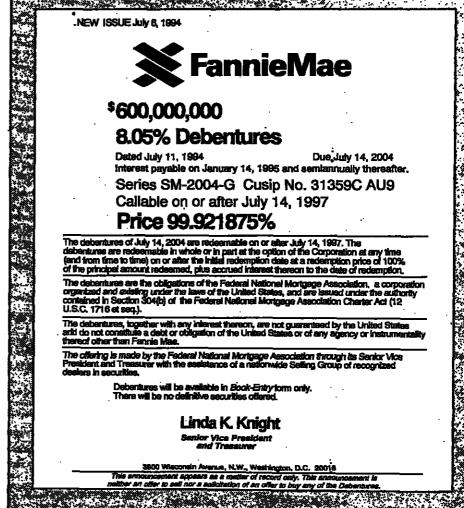
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INTERNATIONAL COMPANIES AND FINANCE

Eni's net profits this year may exceed L1,000bn

Eni, Italy's state-owned energy and chemicals holding company, could increase net profit this year to more than L1,000bn (\$641m) if the recovery of the first five months is

Sources at Eni yesterday confirmed reports that Mr Franco Bernabè, the group's chief executive, would present managers with an upbeat fore-cast for this year, when they meet later this month.

Last month Eni reported it had returned to profit of L419bn in 1993, compared with a loss of L815bn in the previous

Eni is underlining the improvement in its prospects partly because its oil and gas interests - Agip and Snam - are likely to be sold off by the state within the next 12

The improvement in the 1994 results will be built on the recovery at the loss-making Enichem chemicals subsidiary, which announced last month that it expected this year

Outokumpu, the Finnish

mining and metals group, yes-

terday went ahead with a

FM1.4bn (\$270m) share issue,

following Nokia, the tele-communications company

which this week completed a

FM2.5bn issue, the biggest

international offering by a

Finnish company.
Outokumpu fixed the price

for the offered units of one A

share and one warrant at

The company is issuing

13.5m units, while the Finnish

state, until now the majority

shareholder, is selling 4.5m.

Subscribers have the right to

trade six warrants for one A

share at a price of FM92 before

The pricing compared with a closing price for Outokumpu A

shares of FM88 on Wednesday.

the underwriters as an over-

allotment option. If these are

taken up, the issue will raise a

total of FM1.3bn for Outo-

credit company, plans to sell

securitised loans in the form of

bonds as early as August, an official said, Reuter reports

It is the first such sale by a

The company is planning

to issue Y20bn to Y30bn

(\$204m-\$306m) in eurobonds

backed by its automobile loans

through a special-purpose

Goldman Sachs will lead

The government has allowed

Japanese loans through credit

Motorola, the US electronics

group, has signed an agree-

ment to acquire International Business Machines' 50 per

cent interest in the Ardis

wireless data network, Reuter

reports from Schaumburg, III-

but as a result of the agree-

of the four-year-old venture,

Terms were not disclosed.

from Tokyo.

Japanese firm.

manaee the bonds.

Outokumpu said a further 8.3m units had been granted to

By Hugh Carnegy in Stockholm

FMR2.50.

June 28 1996.

issue goes ahead

loss recorded in 1998. The forecast also provides a

timely riposte to reported criticism by Italy's vice-premier, Mr Giuseppe Tatarella of the neo-fascist National Alliance. On Wednesday, Mr Tatarella called for the resignation of Mr Bernabè and attacked "the level of mediocrity" at the com-

Eni managers yesterday hit back angrily at the declarations, and warned the govern-ment against trying to inter-fere with the final stages of Eni's difficult restructuring. "We are convinced that the

future of a group of this importance ought to be built on co-operation with the govern-ment and on the basis of programmes shared with the management," the managers said in a statement.

"But we are also absolutely certain that better results can be obtained by leaving each [to carry out] his own responsibilities, and evaluating managers, as happens in all modern economies, on the basis of results obtained according to objectives established by the shareholder, who-

Outokumpu, as there had been

some nervousness that the

weakness of worldwide stock

markets and a heavy flow of issues from Finland in recent

months would dampen enthu-

to strengthen Outokumpu's

balance sheet and to reduce

If the over-allotment option

is fully taken up, the state's

holding in Outokumpu, which

strengthened profits strongly

in the first four months, will

fall from 50.1 per cent to 38.2

per cent, the latest in a series

The Outokumpu issue foi-

Nokia, the star of the Finnish

New York Stock Exchange.

mobile telephones business.

from being securitised.

Nippon Shinpan's ass

tors, the company said.

Japan's Ministry of Finance

et-backed

Trade and industry permitted

The company said it was tak-

Nippon Shinpan added that

ing this step in order to vary its means of fund-raising.

it also planned to securitise

parts of its credit-card loan and

Ardis provides radio data

communications to more than

400 metropolitan areas, the

Ardis is expected to operate

The transaction is subject to

a definitive agreement and reg-

as a separate, independent entity and a wholly owned sub-

companies said.

sidiary of Motorola.

industry.

Nippon Shinpan plans to

Nippon Shinpan, the consumer cards and leases to be sold on a

Motorola to acquire IBM's

stake in Ardis data network

sell securitised loans

The proceeds are to be used

Outokumpu FM1.4bn Bell Atlantic has therefore Strong demand from both overseas and Finnish investors will have come as a relief to

Bell Atlantic said that in addition to traditional video entertainment products, such as movies-on-demand, its New Jersey service would potentially allow hundreds of information providers to use

These providers could include schools, newspapers and hospitals.

However, the National Cable Television Association said that it intended to fight the FCC's decision in court.

Amax executive as president Metallgesellschaft Corp, main

stock exchange which last week became the first Finnish US subsidiary of Metallgesell-schaft, the troubled German company to be listed on the metals and mining company, has named Mr Thomas Nokia's original offer of 5m shares was eventually raised to McKeever, a US energy indus-6m, raising a total of FM2.5bn try executive, as president and Richard Tomkins in New York. He will replace Mr Karl von der Heyden who was brought in last December on a short-term basis to restructure the company after it and its German parent were hit by more than \$1bn-worth of US oil trading losses. retail basis since June last year, but had prohibited them

Mr McKeever, 50, comes from Amax, the US metals and energy group, where he headed the Amax Energy divi-

and Ministry of International Amax Energy's oil and gas assets were sold to Union Pacific earlier this year after securities on condition that they be sold to overseas inves-Amaz merged with Cyprus Minerals to form Cyprus Amax

Caine to be Wang finance director

Wang Laboratories, the US computer group, has named Mr Franklyn Caine, chief financial officer and executive vice president, Reuter reports. The company said Mr Caine

most recently served as senior vice-president for planning and corporate development at United Technologies of the US. He will assume his responsibilities in mid-August. Mr Caine succeeds Mr Mich-

ael Mee, who resigned from Wang last year and is currently chief financial officer and senior vice-president at Bristol-Myers Squibb, the

Bell Atlantic | Labatt's sizzle leaves Molson a little flat compete with

By Martin Dickson

cable TV

cleared to

Bell Atlantic, the Baby Bell telephone company, has become the first US telecommunications group to win regulatory approval to provide an interactive television service over its wires in competition with local cable television monopolies.

The Federal Communications Commission, which regulates both industries, approved an application by Bell Atlantic to provide the so-called "video dialtone" service to 38,000 households in a New Jersey

The move is a significant recedent, since many other telephone companies have similar applications pending before the FCC, which now seem likely to be approved.

Mr Reed Hundt, the FCC
chairman, said: "The telephone companies are knocking on the cable door and we want

to let them in." However, while the FCC action allows Bell Atlantic to transmit television programming, telephone companies are still forbidden in general from owning the content of those programmes or packaging

teamed up with an independent programmer called Futur-eVision of America, which will provide the television service in New Jersey. It plans to undercut significantly the prices charged by local cable

the network as a platform for their products and services.

MG Corp names of similar moves to reduce state ownership in Finnish lowed a successful issue by

stake in Bridge.

Until yesterday, Gantry had

offer of 95 cents a share would

P&P described Gantry's "alleged wish to make a 95 cent a share highly-conditional offer" as "a mirage".

It said it would not accept

accused P&P of using delaying tactics to prevent shareholders from obtaining a

Gantry is the bid vehicle being used by an investment partnership owned jointly by the California Public Employees' Retirement System and Enron, the US natural gas

company.
Unlike P&P, which has said

higher at A\$0.92 yesterday.

Philippine acquisition by MUI

By Christine Hill in Kusia Lumpur

Malayan United Industries, (MUI), a Malaysian-based con-glomerate with holdings in hotels, trading, property and newspaper concerns, is continuing its regional buying spree by purchasing a "signifi-cant stake" in Shangri-La Properties (SLPI), a loss-making Philippine property company.
The acquisition, worth at least M\$30.4m (US\$11.7m), marks the fourth overseas venture by MUI since selling its Malaysian banking and financial concerns to the Malaysian-

SLPI owns 8.7 hectares of prime business land in Manila, including the Shangri-La hotel and shopping mail. MUI has agreed to purchase at least 55 per cent of SLPI's proposed Peso 1.12bn (\$41m) rights issue, as well as any remaining shares not taken up by inves-tors, leaving MUI with a stake of between 21.67 and 39.41 per

Proceeds from the rights issue will be used to retire debt, paving the way for fur-ther office building and condominium development. MUI said the SLPI purchase would pro-vide it with a vehicle for the group's expansion plans in the Philippines.

MUI is controlled by Tan Sri Khoo Kay Peng, a reclusive Malaysian-Chinese businessman and close business associate of Mr Robert Kuok, another Malaysian Chinese regarded as one of south-east Asia's richest businessmen and who controls about one-quarter of SLPI.

Since last December Mr Khoo has made substantial investments in two Knok-controlled companies - the South China Morning Post (Holdings), the Hong Kong publisher, and Kerry Financial Services, a Hong Kong finance company. The other major shareholder of SLPI is Philippine tycoon Mr Alfredo Ramos, who controls 39.1 per cent.

The balance of power between Canada's two brewers is shifting, writes Bernard Simon

institutional investors and financial analysts to find out their views on the companies'

The collective wisdom for several years was that Molson Breweries was powering ahead, leaving John Labatt drifting rather aimlessly. However, the balance of opinion has shifted in recent

months. Molson's earnings have been dragged down by the troubled US division of Diversey, its cleaning-services subsidiary. Labatt, on the other hand.

has gained favour with a flurry of initiatives which began about two years ago. These range from greater financial disclosure and aggressive cost-cutting, to a rising share of the domestic beer market and a sharper focus on brewing and broadcasting, which have emerged as its two core busi-

Ms Irene Nattel, analyst at Barclays de Zoete Wedd Caneral analysts with her impres-sion that Labatt has more sizzle than Molson. The difference was apparent

in Labatt's announcement on Wednesday that it was joining Femsa, Mexico's biggest bever-age group, in a North Ameri-can beer alliance. Labatt unveiled its plans just 90 minutes before Molson's annual meeting. In contrast to Labatt's upbeat message, Mr

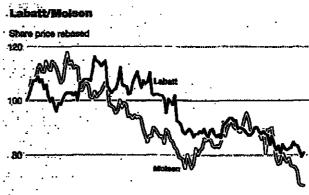
he two groups which dominate Canada's beer market regularly poll could not quarrel with their "somewhat hesitant" view about Molson's prospects.

Labatt will pay US\$510m for a 22 per cent stake of Femsa's brewing subsidiary, with an option to buy a further 8 per cent over the next three years. The partnership will include the creation of a jointly-owned company to distribute premium, high-margin beers in Labatt has extensive inter-

ests outside Canada, where beer consumption is gradually falling. It has bought almost 600 pubs in the UK and owns Birra Moretti, which has a 9 per cent share of the Italian beer market. Latrobe, a US subsidiary, brews Rolling Rock, whose sales volumes climbed by an impressive 15 per cent in 1992 and 9 per cent last year.

The Canadian company is signing up foreign markets for its pioneering and popular Labatt Ice beer, which is passed over ice crystals as part of the brewing process. Labatt Ice's most recent markets include Japan and Denmark, and it is being launched in the UK by Carlsberg, the Danish

However, the Femsa deal will take time to digest. Labatt has also halted UK pub acquisitions while it assesses the fast-changing UK beer market. But it has not stopped searching for international alliances and acquisitions.



"What we're trying to do is to find opportunities outside Canada which give us an opportunity to leverage our know-how in the industry and our marketing know-how." says Mr George Taylor, Labatt chief executive. division.

ome analysts link Labatt's new vigour partly to its emergence early last year as a widely-held company following the dis-posal of a controlling block held by the Toronto branch of

1992

Source: FT Graphite

the Bronfman family.
"Before, it was basically run by Brascan [a holding company of the Toronto Bronfman family], presumably for Bras-can," says Mr Michael Palmer. analyst at Equity Research in Toronto. "Now, these guys are flexing their muscles.'

had established what we wanted to do before the Brascan disposition". In the year before the divestiture, Labatt sold a diverse group of foodprocessing businesses, and laid off its US and Canadian dairy

The latest move, announced last month, is a plan to offer the public a large slice of its sports and entertainment businesses. These include a 90 per cent stake in the Toronto Blue Jays baseball team (which has won the World Series championship for the past two years in a row, but is faring miserably this season), and BCL Entertainment, a leading liveevent promoter whose clients include the rock groups the Rolling Stones and Pink Floyd.

The Canadian broadcast Mr Taylor retorts that "we interests, which Labatt has potential growth, consist mainly of cable TV channels. including one which is all-

However, the company's future will be determined largely by the performance of the beer division, which accounted for 77 per cent of Labatt's C\$2.3bn (US\$1.6bn) sales in the year to April 30. Beer contributed almost 90 per cent of pre-tax profits of

The Femsa alliance gives Labatt access to the fast-growing Mexican beer market, where per capita consumption is much lower than North America, but is growing by 5

per cent to 7 per cent a year. Mr Taylor predicts that Femsa Cerveza will be highly profitable, with operating income rising at double-digit annual rates. He sees the alliance as a springboard for expansion into other parts of Latin America.

challenges, however. Femsa Cerveza's market share has slipped in recent years to about 48 per cent. Its main rival, Grupo Modelo, has the backing of Anheuser Busch, the largest US brewer. Ironically, Labatt distributes AB's Budweiser beers in Canada.

Mr Taylor sees the looming encounter. "We're going to be more fleet of foot, and do the types of things that we've demonstrated we can do in Canada

Murdoch's stake in Fairfax said to be over 2%

By Nikki Talt in Sydney

John Fairfax, the Australian publishing group, said yesterday that it believed that Mr Rupert Murdoch's News Limited, the Australian arm of News Corporation, had increased its stake and now held more than 2 per cent of Fairfax's

On Monday, News revealed that it bought a 1.7 per cent shareholding in Fairfax, which publishes three of Australia's leading daily newspapers, in mid-June. It made the disclosure after Fairfax had formally requested details

of share trading around that date. Yesterday, Fairfax said that it had since received confirmation that additional purchases made "in the last week or two had gone into five nominee ther shares lifted News' stake in Fairfax - which publishes the Sydney Morning Herald. Melbourne Age and Australian Financial Review newspapers - to 2.05

In addition, Fairfax said that it knew of a further block of shares bought at the end of June into an account which had previously been identified with

However, Fairfax said it had not yet received any official confirmation that News was interested in this latest parcel of stock. If these shares do prove to be connected to News, Mr Murdoch's group would have a 2.3 per cent interest

The disclosures sent Fairfax shares 10 cents higher yesterday, to A\$2.80, in a term Ten would still participate in the

generally falling market, as speculation over Mr Murdoch's motives and talk of a bid play starting at Fairfax continued

Mr Conrad Black, the Canadian media magnate who is currently embroiled in newspaper price war with Mr Murdoch in the UK, owns almost 25 per cent of Fairfax, while Mr Kerry Packer, the Australian businessman, has almost 15 per cent. • Australian Pay Television, the con-

sortium of media interests which was formed to pursue opportunities in the pay-TV field, announced yesterday that Network Ten, one of the country's commercial TV networks, had withdrawn from the grouping.

It said that in the short to medium

pay-TV industry by making programming available to the consortium. The consortium includes Mr Kerry Packer's leading Nine Network, Mr Rupert Murdoch's News group, and

Seven Network, another commercial network, as well as Telecom, the stateowned telecommunications body. The consortium, better known as PMT after its three most powerful members, is thought to have faced

internal strains recently, as its members have developed differing interests in the evolving pay-TV sector in Australia. However, it said yesterday that

plans to established the best and most attractive pay television service ... will not be affected by Ten's withdrawal as

Gantry lifts Bridge Oil stake By Nikki Tait It asked for elaboration on reported comments from P&P. The battle for Bridge Oil, the about "having different plans "P&P's 90 cents a share offer,"

threatened to reach stalemate last night. Gantry Acquisition, one of the two rival US-based hidders, raised its stake in the target company to just under 10 per cent by buying shares at prices ranging up to 95 cents. Gantry said it wished to proceed with a full takeover offer

at 95 cents a share, but required further information before it would do so. In particular, it wanted to

know whether its Texan rival, Parker & Parsley, would accept a higher Gantry offer in respect of its own 21 per cent

been offering 85 cents a share for Bridge, while P&P was offering 90 cents a share. An value Bridge at about A\$399m

such an offer in respect of its own Bridge shares, and dis-missed its rival's initiative as an effort to confuse Bridge

higher offer.

it is interested in developing Bridge's US and Australian assets, Gantry has said it is primarily interest in the US properties. Bridge shares closed 2 cents

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Junior debt-holders take Trizec restructuring to court

By Robert Globens

The future of the C\$1.9bn (US\$1.36bn) restructuring of Trizec, the North American property group, will probably be decided by the Alberta

Court of Queen's Bench at a hearing in Calgary on July 19. Trizec's senior debt-holders and preferred and common shareholders have voted to accept the restructuring terms, but the junior debt-holders. owed C\$310m, rejected it and were expected to take further legal action seeking an additional C\$25m compensation. "We're not fighting senior

Orzy, their lawyer. "We have new evidence to show that we are being short-changed," he

The senior creditors, who stand to receive C\$917m cash and Trizec shares in the settlement, were expected to lodge a technical motion in court yestarday, enabling them to seize their collateral.

"Ultimately, the court of Queen's Bench must decide on the restructuring," said Mr Derrick Tay, lawyer for the senior creditors. "But there is ample evidence already filed to show that the restructuring terms are fair."

The senior creditors were

declined to elaborate. Trizec, formerly controlled by the Toronto branch of the Bronfman family, stands to get a C\$1bn cash infusion from Horsham, a holding company of Toronto financier Mr Peter Munk, and the US O'Connor

Property Group. Mr Munk would be chairman, and Horsham and O'Connor would have majority control of the reconstituted Trizec.

• The Quebec government has sold its Sidbec-Dosco Steelmaker to Ispat Mexicana, part of the Indonesian-based Ispat steel group, for C\$45m cash, the assumption of C\$280m debt also considering several other and a commitment to inject our day in court," said Mr Rick options, Mr Tay added, but he C\$30m of working capital,

The government has been trying to privatise Sidbec and early this year hired Goldman Sachs of New York to find a buyer. Ispat Mexicana's bid was the

based Hong Leong group last

January for MS1.1bn

best of three received, the government said. ispat will also invest C\$100m in Sidbec over the next five

ity in the first quarter this year with higher North American steel prices. In 1993 its sales were nearly C\$500m and it lost C\$98m. Steel shipments were just over 1m tonnes. Sidbec's plant near Montreal

is modern, using the Midrex

pre-reduction system, but the

Sidbec returned to profitabil-

adjacent rolling mills require • Nova, the Canadian energy

group, said a consortium led by its wholly owned subsidiary, Novacorp International, has been named as the preferred purchaser of a 49 per cent interest in the 1,300km Moomba-Sydney natural gas pipeline in Australia, Reuter reports from Calgary.

Nova said Novacorp's partner in the consortium was Petroliam Nasional Berhad of Malaysia. It said Novacorp will hold about 25 per cent of the investment, and Petroliam will about 24 per cent; the remaining 51 per cent interest will be held by Australian Gas Light

In addition the group the group said its Nova Gas Trans-mission unit planned to boost spending in north east Alberta in 1994-95. The company said the original spending plans for the

region were about C\$20m for the 1994-95 year. But they now expected to spend more than C\$240m to accelerate deliveries from the area. Nova said the additional

spending in north-east Alberta did not represent new capital investment, but rather an acceleration of capital spending previously planned for 1995 and 1996.

Nova Gas has said it planned to spend C\$2bn on construction over the next three years.

plane to publish a Survey on Britain's Ethnic Businesses

The survey will report on the important contribution made to the 60 by ethelo intently businesses in the United Kingdom. It will stoumbt their intume prospects will be affected by competition at home am abroad, and how they are responding to the challenge of economic re-

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European government bonds ended a choppy session on a firmer tone, supported by a successful auction of longdated French government

However, investors continued to keep a low profile, put

GOVERNMENT BONDS

off by this week's high concentration of potentially market-moving events: Tuesday and Wednesday's meeting of the Federal Reserve's open market committee, yesterday's Bundesbank council meeting, today's US jobs data for June and the weekend summit of

Riksbank sees

limited risk in

Stockholm.

debt derivatives

survey shows that interest

rate derivatives have the larg-

est market share, measured by amounts. The exposures stem-

ming from derivatives lead to

relatively limited credit risks

for the major Swedish market

To monitor the market more

efficiently, the Riksbank said

it was considering collecting

statistical information on a

regular basis. The Riksbank

said the derivatives market

was characterised by trading

primarily through leading

Swedish banks and through

derivatives exchanges.

the Group of Seven industrial nations in Naples.

 After outperforming the rest of Europe on Wednesday, the German bond market was overtaken by most of its neighbours yesterday and ended little changed. The September bund future on Liffe rose 0.05 point to 92.00.

The bund market's allure as a safe haven in times of turmoil had prompted heavy switching into bunds out of other markets earlier this week, causing yield spreads over Germany to widen dramatically.

However, that was partially reversed yesterday, with some spreads narrowing back

■ The main beneficiary of the this trend was France, where a and institutional buying in the

well-received auction of 10-year morning. However, traders and 30-year bonds gave the market a lift. The French 10-year yield spread over bunds narrowed to 52 basis points, from 63 on Wednesday.

The Treasury sold a total of FFr19.337bn in bonds, at the lower end of the government's FFr19bn to FFr21bn preannounced range. The bulk of paper was allo-

cated in the 6.75 per cent bonds due 2004, which saw a bid-to-cover ratio of 2A times. The cover on the 6 per cent bond due 2025 was even higher at 8.3 times. Most of the paper was said to have been taken by primary dealers, with investors

UK glits ended another trendless day firmer, supported by the French market's strength

said cash volume remained thin as many investors remained sidelined, awaiting today's US data and the G7 summit. The September long gilt future on Liffe rose # to

■ Danish bonds rallied sharply after the central bank cut its two-week repurchase rate by 10

The 10-year benchmark bond rose nearly a point, causing the yield spread over Germany to narrow to around 130 basis points, from 142 at Wednes-

■ US Treasury prices barely moved across the maturity range yesterday morning amid trading subdued by the unwill-ingness of participants to commit funds to the market ahead

Dealers prepare for flurry of issues next week

ures. By midday, the benchmark 30-year government bond was up just & at 84%, yielding 7.582 per cent, and the two-year note was down & at 99th, to

carry a yield of 6.084 per cent. After this week's meeting of the Federal Reserve's policymaking open market commit-tee ended without any sign of a move in interest rates, the attention of investors and traders switched to the June employment report, which is

due this morning

Most analysis believed the monetary policy because it ranted to see what the June employment figures would indicate about economic condi-

Analysts said if the data reveal a further strengthening in the economy, then the Fed

of today's important jobs fig- may choose to raise rates again. to slow the pace of economic activity.

If the figures come in at or below the consensus forecast of a 284,000 rise in non-farm payrolls, then the Fed is likely to leave monetary policy

unchanged.
Either way, uncertainty about the outlook for interes rates persuaded many participants yesterday that they were better off staying out of the market until after the June employment report was

 The French economics minister, Mr Edmond Alphandéry, told a conference that a plan to make it easier for private investors to buy French government bonds would not affect the government's borrowing requirement, AP-DJ

Pension funds lift Overseas investment By Greham Bowley Curropean pension

European pension funds intend to reduce their reliance on domestic markets and increase investment overseas, according to a report on the industry.

Global Research, a division of Euromoney Publications, surveyed 181 of the largest pen-sion funds in Europe between April and June. With the exception of the

UK, where fund managers expect to reduce the proportion of their US investments over the year, funds are increasing their investments in all areas of the world. The survey found that managers were diversitying their portfolios away from fixed-income instruments towards equities.

Phillips and Drew Fund Management was the most preferred external fund manager for UK pension funds, followed by Mercury Asset Management, Schroder Asset Manage ment, Henderson Pension Fund Management and Gartmore Investment Management

Non-UK pension funds pre ferred BBL, Kredietbank, AIB and Bank of Ireland.

The survey reported a difference in management styles between UK and other European pension funds, with 36 per cent of UK managers using indexing as part of their non-UK European funds. However, there is an increas ing trend towards indexing across Europe, with the tren most prominent in the UK.
Almost 27 per cent of domestic

portfolios are indexed, com-

pared with 19 per cent two

years ago.
Non-UK pension funds
intended to follow UK pension funds and increase their use of external, specialist fund managers, largely for efficiency reasons and a more individual approach. Across Europe, about 62 per cent of funds employ external investment

market presence was given as the most important reason for using an external manager, with efficiency and expertise Bio concen also important factors. More than half of respon-

dents saw an increasing role for trustees. About one-third of custodial services are still performed by fund managers, with global custodians proving almost as popular.

Derivative instruments were

used by more than half of those managers surveyed, but UK pension funds were slightly more reluctant than non-IIK funds to use derivatives. Risk was cited as the main reason for not using derivatives.

NEW INTERNATIONAL BOND ISSUES other sovereign borrowers Dealers are bracing themselves were looking at the market.

By Tracy Corrigan

for a potential slew of issues The Riksbank, Sweden's central bank, said the expo-sure of leading Swedish partic-ipants to debt derivatives led next week, including global fixed-rate offerings for Finland and Freddie Mac, and \$4hn equivalent of floating-rate to relatively limited credit notes for Italy, split between yen, dollars and D-Marks. risks, Reuter reports from In its first derivatives Preddie Mac's \$1.5bn fivereport, the bank said: "The

INTERNATIONAL **BONDS**

vear global issue, for which an

investor roadshow is being

held in London today, is due to be priced early next week, at an expected yield spread of 15-18 basis points over the five-Finland's 10-year deal,

year US Treasury yield. arranged by Merrill Lynch and Morgan Stanley, is also likely to be launched early next week at a spread of about 50 basis points over the comparable US Treasury yield.

dealers said. "You can still get global deals away, even though it's a difficult market," said one

But he added that market sentiment remained fragile, and strong employment data on Friday or disappointment with the Group of Seven sum-

mit of industrial nations in Naples at the weekend could spark further weakness Several more offerings emerged yesterday in the yen sector, where activity has been lifted by strong demand for

yen assets in Japan. Japanese investors are cashrich, having liquidated dollar assets due to the weakness of the US currency. Deutsche Bank launched a

Y50bn issue of five-year notes,

with a spread of 40 basis points

over the comparable Japanese

government bond yield.

m.	%	PINCE	Matter Ny	%	pb	Book temper
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50bn 30bn 10bn	4.125 8.50 4.10	100.20R 100.30R 100.25	Nov.1999 Nov.1997 Nov.1999	0.25R 0.30R 0.30	+\$8 (No.119)	Merril Lynch international IBJ international IBJ international
150	6.75	101.54	Jul.1999	200		CSFB-Effector/bunk
75 75	9.00 8.875	101.35 101.20	Dec.1997 Aug.1997	1.50 1.50	:	Hernitros Bank Barcieys de Zoete Wedd
	100 100 50bn 30bn 10bn	100 (a1) 100 (4-4)a 50bn 4.125 30bn 3.50 10bn 4.10 150 6.75	100 (a1) 100.00R 100 (4-4%) 100.00 50bn 4.125 100.20R 30bn 8.50 100.30R 10bn 4.10 100.25 150 6.75 101.54	100 (a1) 100.00R Jul 2004 50bn 4.125 100.20R Nov.1999 30bn 4.50 100.30R Nov.1999 10bn 4.10 100.25 Nov.1999 150 6.75 101.54 Jul 1939 75 9.00 101.55 Dec.1997	100 (a1) 100.00R Jul 2004 0.125R 100.00 2004 0.25R 2.50 100.20R Nov.1999 0.25R Nov.1990 0.30R 150 6.75 101.54 Jul 1999 2.00 150 0.50 101.55 Dec.1997 1.50	100 (a1) 100.00R Jul.2004 0.125R - 100 (4-490 100.00 Jul.2004 2.50 - 50bn 4.125 100.20R Nov.1999 0.25R +98 (No.119) 30bn 8.50 100.30R Nov.1999 0.30 - 150 6.75 101.54 Jul.1999 2.00 - 75 9.00 101.35 Dec.1987 1.50 -

However, dealers said that Japanese investors were focusing on the 4% per cent coupon, rather than the spread.

Because of the strong appeal of the Deutsche name, there was also some placement in Europe, lead manager Merrill Lynch said. Two other deals, aimed largely at the Japanese

market, were launched for Mitsubishi Corporation and NTT Data, via IBJ. ● In its first three months of

operation, the Central European Growth Fund, a \$200m investment trust set up in March by CS First Boston and Cazenove to invest in central European stocks and bonds,

FT-ACTUARIES FIXED INTEREST INDICES

121.25

139.70

156.35 176.97

128.35

1 Up to 5 years (24)

5 All stocks (61)

5-15 years (22) Over 15 years (9)

Up to 5 years (2) Over 6 years (11) All stocks (13)

9 Debs & Loans (76)

Day's change %

+0.11 +0.57

+0.82 +0.56 +0.47

+0.99

121,11

138.91

127,09

has become 42.4 per cent invested in the shares of central European companies and 16.8 per cent in bonds, Anthony Robinson adds

. 1.91 2.15 2.06 1.48 2.07

The remainder is in US money market instruments awaiting investment. Net asset value at June 30 is calculated at \$186.9m or \$93.43 per share.

5.82 5 yrs 6.71 15 yrs 6.57 20 yrs 7.36 irred.† 6.43

Vietnam to raise \$3bn

Yr. ago Jul 7 Jul 6 Yr. ago Jul 7

8.72 8.72

6,95 7,97 8.08

2.86

Vietnam plans to tap international capital markets for the first time to raise up to \$3bn by the end of the century, a senior finance ministry official said, Renter reports from

Vietnam is seeking to raise a total of \$50bn by the end of the century to upgrade infrastructure, hoping to double gross domestic product and achieve an annual growth rate of

6.79 7.87

Jul 7 Jul 6 Yr. ego

GILT EDGED ACTIVITY INDICES

9.75 8.09 9.57

At least half would be raised domestically and half would come from overseas sources eign aid and by tapping capital markets, said Ms Le Thi Bang Tam, director of the ministry of finance's state Treasury department. The Treasury has been charged with planning the issue and marketing government ernment bonds abroad.

8,60 8.68 6.70

Juli 7 Juli 6 Yr. ago

2.85 3.77

7 Jul 6 Yr. ago Jul 7 Jul 6 Yr. ago

9.66 8.93 9.48 9.61 9.11

gom Bristo

WORLD BOND PRICES BENCHMARK GOVERNMENT BONDS Dey's change III NOTIONAL ITALIAN GOVT, BOND ESTP: FUTURES (LIFFE)* Lira 200m 100ths of 100% +0.880 9.59 +0.130 8.23 +0.700 9.12 +0.800 8.37 +0.020 6.90 +0.210 7.58 +0.120 7.08 -0.080 10.58; 9,000 7,250 6,500 7,000 8,000 5,600 6,750 8,500 4,100 5,750 8,000 8,000 98.1900 93.5300 Open Sett price Change Low Est vol Open int. 7.81 103.46 101.92 83.1500 90.8500 103.3600 85.8900 97.8000 12/04 05/98 04/04 05/04 01/04 06/04 05/04 05/04 08/99 11/04 10/08 08/23 04/04 8.37 6.79 7.80 7.06 10.46 3.58 4.30 7.10 10.67 8.36 8.64 8.60 # ITALIAN GOVT, BOND 65TP) FUTURES OPTIONS (LIFFE) Lin200m 100ths of 100% CALLS PUTS 87.7600 105,0470 105.0470 98.3250 90.8800 82.2000 90-22 87-20 103-09 99-25 84-12 86.2400 4.35 7.10 11.04 8.28 8.57 8.59 7.28 7.59 8.08 +0.090 +0.350 +3/32 +12/32 +16/32 +8/32 +8/32 +0.590 6.750 9.000 7.250 6.250 6.000 London closing, "New York mid-day † Gross (including withholding tox at 12.5 per Prices: US, UK in 32nds, others in decimal M NOTIONAL SPANSH BOND FUTURES (MEFF) Low Est. vol. Open int. FT FIXED INTEREST INDICES Open Sett price Change High US INTEREST RATES Tressury Bills and Bond Yiekis 4.14 Two year 4.29 Three year 4.34 File year 4.36 10-year 5.42 30-year MI NOTIONAL UK GELT PUTURES (LIFFEY 950,000 \$2nds of 100%) Open Sett price Change 99-25 100-14 +0-20 99-00 99-14 +0-20 BOND FUTURES AND OPTIONS Strice Price 100 101 102 Est. vol. Open int. Sep 2-15 1-46 1-18 Dec Dec +0.74 +0.74 +0.74 113.94 113.24 112.40 114.98 114.00 112.80 215,582 562 111 129,892 12,755 1,723 Dec 82.82 82.38 +0.58 +0.58 Est, vol Open int. 144458 148324 299 8021 +0-07 +0-07 Oct E NOTIONAL LONG TERM JAPANESE GOVT, BOND FLITURES (LIFFE) Y100m 1000m of 100% UK GILTS PRICES 8.80 107 h 8.96 112 h 7.47 72 h 8.75 105 8.75 105 8.75 105 8.95 121 h 8.95 25 8.95 25 8.95 25 8.95 25 8.95 15 8.95 128 8 9.52 18.23 4.84 9.05 7.70 10.30 8.40 10.16 8.57 10.53 1.71 - 100 5.03 101 5.13 101 5.26 105 5.06 96 5.05 104 5.25 106 5.05 1105 6.05 11

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as investing Buoyant demand helps Reg Vardy jump 92%

By Tim Burt

Buoyant demand for new and used cars helped Reg Vardy, the multi-franchise motor retail group, to increase pre-tax profits by 92 per cent from £4.38m to £8.4m in the year to April 30

The company said yesterday resurgent sales of both volume and specialist vehicles had pushed turnover up from £305.2m to £298.2m

Mr Peter Vardy, chairman, said: "Customers have been a bit more frisky. After three years in the doldrums, buyers are returning because prices and interest rates are low."

per cent increase in total new Vehicle sales to 11,268, while sales of used cars rose 27 per cent to 22,966.

Forecasting a steady recovery in the motor retail trade, Mr Vardy pointed to increased gross profits of £9.3m (£5.95m) on new vehicles sales and £11.3m (£7.76m) on used

The figures were enhanced

by improved profits in the after-sales division and contributions from seven dealers acquired during the year at a cost of £9.54ml

Acquisitions injected £1.1m to operating profits ahead

The group also made an exceptional £1.07m profit on the sale of surplus land and Mr Vardy hinted at further disposals this year.

Increased profits from both vehicle and property sales would, he predicted, enable the group to expand from its network of 28 dealerships to 40 within two years.

"We've promised to outperform our rivals in this sector, and that's what we've set out Earnings per share advanced

to 12.9p (7.1p) and a final divi-dend of 3.2p makes a total of distribution last year.

Earnings per share

managing director, said the company was seeing good growth across the board. which would be enhanced by the acquisition of QA. "It will expand P&P's skill base and corporate client base, and

opportunities for the future." QA is the UK market leader with an estimated 20 per cent share, in the provision of technical training in desktop computing. It trains staff within companies who develop and support computer systems. It made an operating profit of £1.78m last year on

Mr Southworth said it would complement P&P's existing training operation, which has turnover of about £3m a year. The vendors of QA -

P&P on the deal and the rights issue has been fully underwritten by Panmure

P&P adds QA to its training operation

By David Wighton

P&P is consolidating its move away from computer distribution with the acquisition of QA Training, one of the UK's leading computer training companies for up to £18m. The purchase will be funded partly by a 1-for-4 rights issue at 60p to raise £8.6m.

P&P also released its interim figures, which showed continued recovery following its exit from volume computer

Pre-tax profits rose 35 per cent from £2m to £2.7m in the six months to end-May on turnover from continuing operations up 27 per cent from

increased from 2.1p to 3p and the interim dividend is raised from 0.8p to 0.95p.

Mr David Southworth, group

provides us with enhanced

turnover of £9.87m.

comprising its top

management, its employees, and IBM, which has a 10 per cent stake – will receive an initial £15m in cash, shares and loan notes. There will be an additional payment of up to £3m, equal to six times the amount by which QA's profits exceed £2m in the year to April 1995.

£38,000 loss previously, contin-Phoenix Securities advised ned the steady improvement in trading results which began in the second half of 1991. He attributed the recovery to a substantial reduction in fixed

Average number of agents up 10% and marketing investment £1.1m

Mail order helps Farepak to £6m

A 36 per cent rise in turnover at its core mail order business helped Farepak, which supplies about 1m Christmas hampers a year, to report a 22 per cent rise in

For the year to end April, pre-tax profits rose from £4.98m to £6.08m on sales of £81.6m (£70.5m).

The outcome was struck after extraordinary charges of £211,000 for the amortisation of interest on the deferred consideration for the Littlewoods hamper business acquired in April last year, and £136,000 of costs for joining the Official List.

from £5.24m to £5.93m on sales up from £1.57m to profits. £32.5m to £44.6m. The increased turnover included a contribution of £5.4m from the Littlewoods acquisition.

The average number of agents, which rose by 27 per cent to 70,000 in 1993-94, was 10 per cent up this year. The group had invested £1.1m in marketing and was looking for good growth in the current

The food processing division reported profits of £147,000 (£122,000) on turnover of £37m (£34.3m). Of the sales, £15.8m was made at no profit to associates, including Home Farm, the joint venture with Fine

Profits at the mail order division rose Art Developments, which contributed

A further £10m of sales were accounted for by Tranfood, the cooked meat supplier. which had cut losses but was still some £100,000 in the red.

Customers start paying for Christmas hampers months in advance, providing a strong cash flow. However, a fall in average interest rates from 9.3 per cent to 5.6 per cent cut net interest receivable from £828,000 to £567,000.

Earnings per share rose from 14.42p to 17.58p. A final dividend of 4.75p is proposed, taking the total for the year to 6.6p

Malaysian

Learmonth & Burchett plans to concentrate on US

Learmonth & Burchett Management Systems, the USMquoted computer services company, is switching its focus to the US. It is selling its UK gen-eral consulting division and increasing its US shareholdings, writes Nigel Clark.

The moves were announced at the same time as reporting losses of £746,000 for the year to April 30, against profits of £1.61m. Turnover was £26.4m. (£23.6m) including £3.81m (£4.26m) from discontinued activities.

The shares lost 40p to close

at 85p. The consulting division is being sold to Parity, which yesterday confirmed its change of name from Comac, for £1.35m cash plus £400,000 under a software licence agreement.

profits of £438,000 on turnover of £3.8m in the year to end-April Net assets at July 6 were valued at £27,000.

Learmonth is raising a net £2.3m through a 1-for-5 rights issue of 3.63m shares at 70p. Mr Rainer Burchett, chairman, and Mr Roger Learmonth, chief executive officer, with others. are not taking up their rights in favour of Bessemer Venture Partners III, which is acting on behalf of a US consortium.

Bessemer is also underwriting the issue. Following the rights the consortium will hold between 7.9 and 16.7 per cent of the enlarged capital. It may subsequently increase its hold-

ing to 29.9 per cent.

Over the last three years the focus of Learmonth has been

particularly in the US.

The new operational centre will be in Houston, although because of the UK quote Mr Burchett will be based in the UK. Mr Learmonth will travel between the UK and US and Mr John Bantleman, chief executive of the US company, becomes group chief operating officer. In due course the company may consider moving to a US stock market quote. Problems in the UK and continental Europe were blamed

for the fall into losses in 1993-94. Corrective action was taken towards the end of the year which will have an effect in the present year. Losses per share were 3.3p (earnings 7p) and the dividend is passed (0.75p).

The latest move will be financed through

ICI makes Malaysian disposal

British Bloodstock moves out

costs and the first increase in

turnover since 1990 - up 4 per

Despite the return to profits.

no dividend is recommended

Mr Philipson explained that he

believed reserves should be

strengthened following the

lossmaking years and that the

improvement in fortunes must

be sustained before payments

Earnings per share were 2.7p

could be recommenced.

(1.4p losses).

of the red with £124,000

By Daniel Green

By Gary Evens

£300,000.

After three years of losses,

British Bloodstock Agency

returned to the black in the 12

months to March 31 with a pre-

Shares in the USM-traded

company, however, fell 13p to

92p yesterday, as the result fell

Mr Christo Philipson, chair-

man, pointed out that the

result, which compared with a

short of some market estimates of between £250,000 and

tax profit of £124,000.

ICI is to sell its non-paint businesses in Malaysia to local managers for about £30m. The restructuring is part of ICI's strategy of concentrating on its core businesses and

involves two parallel deals.

ICI has a 50.1 per cent stake in the Chemical Company of Malaysia which has interests in industrial chemicals, fertilisers, agrochemicals and 50.1 per cent of ICI Paints Malaysia.

ICI is selling its CCM stake to a manage group for M\$206m (£51m). At the same time, it is paying M\$90m for 25.1 per cent of ICIPM, to add

to a 34.9 per cent stake it owns directly. Both ICIPM and ICI's Malaysian operation are profitable, although ICI would not provide fig-

The net effect is for ICI to have disposed of its

the local paints operation from 50.1 per cent to

ICI's other Malaysian business. Tioxide. whose products are largely used in paints, is unaffected by the deal.

Mr Iain Macfariane, chairman of ICI's Malay-stan operations, said the restructuring would allow his company and CCM to concentrate on their main business areas. "Both groups will be able to grow their operations in a more sharply

ICI said it hoped that CCM would continue to sell ICI products.

No decision had been taken on whether the roughly £30m cash generated would be repatriated or reinvested locally.

nrize money.

The transactions are subject to approval by Malaysian regulatory authorities

The chairman said greater

industry confidence reflected

the beneficial change in VAT

legislation in the spring 1993

Budget and an increase in

He expected the market to

benefit from further increases

in prize money, funded by the

evening opening of betting shops and Sunday racing, and

also in breeders' prizes, which

are set to top the £1m mark in

Mr Peter Bickmore, manag-

ing director, has decided to step down in order to concen-

trate on running BBA Insur-

ance Services and expanding

the group's insurance inter-

ests. He will however, remain

an executive director.

venture for Wilton By David Wighton

cinema joint

Wilton Group, the cinema and television concern, has formed a joint venture with Mr Robert Kuok, a Malaysian Chinese entrepreneur, to build and operate a chain of multi-screen cinemas in Malaysia.

Wilton and United Artists Theatre Circuit, which last year formed a joint venture to develop cinemas in south-east Asia, have joined forces with Cathay Cinemas to exploit the

Malaysian market. Cathay, a subsidiary of Mr Kuok's Perlis Plantations vehicle, operates 38 cinemas in Malaysia and Singapore. It will have a 50 per cent stake while Wilton and United Artists will each have 25 per cent.

It is thought that Wilton and United Artists are talking to Mr Knok's group about cinema joint ventures in other southeast Asian countries, including mainland China. Mr Michael Buckley, chair-

man of Wilton, said that the goal was to develop between 10 and 12 multiplex cinemas in Malaysia at a cost of between \$7m (£4.6m) and \$12m

He stressed that the cinemas would be very cash generative once opened.

The main shareholders in Wilton, which is shortly to change its name to Pacific Media, are Mr Buckley and Mr Clive Ng, the Malaysian entre-

Jurys' £6m Bristol acquisition

Jurys Hotel Group yesterday announced its third acquisition in the UK with the £6m purchase of the 245-bedroom Unicorn, in Bristol. The Ireland-based hotel operator also announced a 60 per cent rise in pre-tax profits for the year to end-April, from 152.32m to

I£3.72m (£3.67m). The Bristol deal follows the purchase of the Jurys Pond Hotel in Glasgow and the Jurys Kensington Hotel. The latter deal was funded

ОБСУЖДЕНИЯ

БИЗНЕСА

C 300 000

ВЛИЯТЕЛЬНЫХ

РУССКИХ

ЗВОНИТЬ

The Financial Times, in partnership with Izvestia, Russia's

leading quality daily, publishes "Financial Izvestia", an 8 page newspaper that accompanies Izvestia and is printed on

Financial Izvestia will feature the week's key Russian and

international business and economic news. To find out more

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+44 71 873 4263 or fax +44 71 873 3428 FINANCIAL TIMES

SUN LIFE GLOBAL PORTFOLIO (SICAV)

Registered Office: 14, rue Aldringen, Luxembourg R.C. Laxembourg B27526

DIVIDEND ANNOUNCEMENT

The Board of Directors announce that a dividend has been declared on the

Haven Portfolio at the rate of 0.87p per share which will be paid on 11th August 1994 to the respective Shareholders of record of that portfolio as

the FT's distinctive pink paper.

at the close of business on 30th June 1994.

Financial Times on

mainly by an IE7.59m rights issue at the end of 1998. The balance of the £9.8m consideration came from borrowings.

Sales in the 12 months increased by 28 per cent to 1233.6m (1226.3m). Operating profit rose to 1£5.13m (1£3.97m). Earnings were 11.1p (7.2p). A final dividend of 3.25p is proposed, making a total of 5.15p (5p).

> Notice to the holders of LKB BADEN-WÜRTTEMBERG FINANCE N.V.

LIT 150,000,000,000 11,625% 1992/1999

USD 1,000,000,000 FRN 1933/1998 YEN 40,000,000,000 3.500% 1994/2004 LIT 400,000,000,000 7.800% 1994/2004

USD 500.000.000 6.625% 1992/2002 USD 250,000,000 6.250% 1992/1997 USD 500,000,000 5.875% 1993/1998 LIT 200,000,000,000 10.750% 1993/2003 CAD 125,000,000 7.000% 1993/1997 LIT 150,000,000,000 10.875% 1998/2000 USD 500,000,000 6.250% 1993/2008

Notice is hereby given that LKB BADEN-WÜRTTEMBERG FINANCE N.V. has changed its corporate name into BADEN-WÜRTTEMBERG L-FINANCE N.V. as from February 28, 1994. The new corporate name will not be stamped on the Notes, nor will the Notes be exchanged against new ones. The Notes will continue to be listed on the Luxembourg Stock Exchange under the former name of LKB Baden-Württemberg Finance N.V. followed by the new name of Baden-Württemberg L-Finance N.V.

for and on behalf of Baden-Württemberg L-Finance N.V. Banque Paribas Luxembourg

Société Anonyme

Notice of Interest Rate
To the Holders of

Banco Central del Uruguay New Money Notes Due 2006 Debt Conversion Notes 2007

NOTICE IS HEREBY GIVEN that the interest rate covering the interest period rom July 2, 1994 to January 2, 1995 are detailed below: CITIBANK, N.A., Agent

MITSUI FUDOSAN CO., LTD YEN 30,000,000,000 FLOATING RATE NOTES DUE 1997

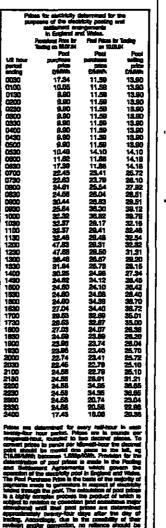
Notice is hereby given that for the interest period from 8th July 1994 to 9th January 1995, the rate of interest will be 3.80% per somum. The interest payable on the 9th January 1995 will be Yen 192,603 per each Yen 10,000,000 Note.

The Mitsui Trust and Banking Co., Ltd.

coupon amount:



11.58 11.58 11.59 11.59 11.59 11.50 11.50 11.50 11.50 11.50 11.50 11.50 20.50





Public Equity Offering PTE 5,220,000,000

> Rights Issue PTE 1,428,000,000

Banco Santander de Negócios Portugal

Dillon, Read Securities Limited

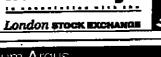


Santander Investment



The Board of Directors

Market-Eye 1 - - - - - 1 - 1 - - 1 - 1 - - - 1



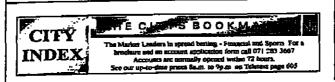
Weekly Petroleum Argus Petroleum Argus

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ARREY NATIONAL TREASURY SERVICES PLC (FORMERLY ABBEY NATIONAL BUILDING SOCIETY) 242,000,000 AMORTISING SUBORDINATED FLOATING RATE **SERIAL NOTES DUE 1997**

n accordance with the provisions of the Notes, notice is hereby given as follows: July 5th, 1994 to October 5th, 1994 October 5th, 1994 interest payment date: 5.71875% per annum (including the margin) 28,648.83 per Note of 2800,000





European Investment Bank Italian Lira 300 Billion

Capped Floating Rate Notes due September 1999 Notice to the Holders

Notice is hereby given that the Notes will carry an interest rate of 8.50 % per annum for the period 08.07.1994 to 15.09.1994. ITL 81,458 per ITL 5,000,000 nominal

 ITL 814,583 per ITL 50,000,000 nominal Luxembourg, July 8, 1994



New Zealand

US\$ 1,000,000,000 Floating Rate Notes due 1999

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from July 6, 1994 to October 6, 1994 the Notes will carry an Interest Rate of 4,8125 %

per annum. The Coupon Amount payable on the relevant Interest Payment

Date, October 6, 1994 will be US\$ 122.99 per US\$ 10,000 principal amount of Note and US\$ 1,229.96 per US\$ 100,000 principal



Krediethenk

Government asked to cut beer duty to combat cheap imports

Greene King static at £20.4m

By Tim Burt

Greene King, the regional brewer, yesterday blamed the lingering recession in East Anglia for a flat performance during the 12 months to May 1 with underlying pre-tax profits rising just 1 per cent to

The Suffolk-based company said it had endured one of the longest and deepest recessions in memory, and beer volumes in its home market had fallen 7 per cent

However, Mr Simon Redman, chairman, said the brewer had managed to restrict its own sales decline to 0.6 per cent and contributions from newlyacquired pubs in other areas helped group turnover increase 5 per cent to £146.1m (£139m).

He claimed this was a creditable result in a fragile market where many breweries were suffering from cheap European beer imports.

Calling on the government to help the UK industry by reducing beer duty rates from 30p a pint to less than 10p, he warned: "Failure to act merely exports jobs and passes tax revenue to our European



Simon Redman, left, and Tim Bridge, managing director, celebrating a "creditable result in a fragile market"

to £6.9m.

struggled with its brewing and

wholesaling business, where

profits fell sharply from £9.1m

The shortfall was offset by

slightly improved profits in the

tenanted trade - which over-

came intense price competition

and discounting to report prof-

its of £15.2m (£14.8m) - and a

Lincoln House, the USM-quoted home furnish-

ings group, yesterday announced the purchase of Medallion Upholstery, largely funded by a

Lincoln is paying up to £8.2m for Medallion, 50 per cent of whose turnover is represented by

exports to continental Europe.

Mr Anthony Robinson, Medallion's chairman

and 50 per cent shareholder, will receive £1m in

Lincoln shares at the placing price of 36p as part of the consideration for his stake. On comple-

tion, he will join Lincoln's board.

Allied-Lyons

Allied-Lyons, the drinks and

retailing group, said yesterday that further disposals of

its food manufacturing busi-

nesses were being actively

The group, which in March paid £739m for control of

Pedro Domeco Group, the Spanish drinks producer, wants to focus on its drinks

and retailing businesses.

The food manufacturing division, which last year had

sales of about £1bn, makes

Tetley teabags and also

includes a European bakery business and an ingredients

Yesterday's annual meeting received shareholders'

approval for a name change to

supplier in North America.

plans sales

By Andrew Bolger

explored,

placing and open offer to raise £7.4m net.

and the impact of continental imports meant prospects remained patchy, he added, even though pre-tax profits rose 18 per cent on an FRS 3

The figures were distorted by exceptional costs of £2.8m arising from the abortive 1993 bid for Morland, the Thames Valry-based brewer. 24 per cent upturn in profits in Trading profits were held at the retail trade to £10.5m ley-based brewer.

Difficult trading conditions £26.7m (£26.8m) as the group

uted to the performance.

Beer volumes in the tied

estate - now comprising 462

houses owned or leased against

424 at end-March 1993 -

increased by 5 per cent. The

ongoing withdrawal from low

margin free trade business, however, resulted in a 3 per

A revaluation of group prop-

erties undertaken during the

second half showed a small

increase on previous book val-

ues. When the review was

announced at the interim stage

the company said that a slight overall decline was likely.

(8.5p), or 11.6p (10.4p) excluding

the disposals. A final of 4.3p makes a total of 5p (4.68p).

ponding

0.75 2.2 0.8 3 2.9

Date of

Oct 1 Oct 3

Sept 30

Dividends shown pence per share net except where otherwise stated. †On increased capital. §USM stock. ‡Irish currency. \$\times\$Third interim making 8p to

Earnings emerged at 9.9p

Total for year

6.6 5.5 5.3 12.9

5.15

n# -

Total lest yeer

4.68

5.75

5 8.3 12.3 20 5 5.15 0.75 7.25 2

14.5

cent fall in overall volumes.

from Bass helped the managed pubs division improve margins with drink sales growing 12 per cent and food sales increasing The £17.5m Bass acquisition

took capital spending to £37.6m, while gearing rose from 34 per cent to 39 per cent. Adjusted earnings per share came out at 35.9p (35.6p) and a final dividend of 9.05p is proposed, making 12.9p (12.3p) for

COMMENT

Although the results were slightly below expectations, Greene King should emerge from its local difficulties in a stronger position. It has shifted its bias away from tenanted pubs, where price cutting has been fiercest, to develop its managed estate while also building a reputation outside East Anglia. That effort will be boosted shortly by the opening of its Camberley depot to serve southern England and restoring its in-house canning operations. These developments are expected to lift profits this year to £22.5m, putting the shares on a prospective multiple of 12 - below the mar-

Subdued response to 3i public offer

Northern Correspondent

By Simon Davies

The public offer for 3i, the venture capital group, has been fully subscribed. But the response to the £178m share offer was subdued by compari-son with the 385,000 individual registrations for its pro-

Baring Brothers, the issue's sponsor, said details of acceptance levels would be released today. But early indications suggest that it was only mar-ginally over-subscribed. The timing of the offer coin-

cided with a further slump in the equity market and a del-uge of flotations. The company said yesterday it was "delighted" with the take-up. Sir George Russell, chair-man, said: "To raise over £700m, including over £178m

from the public, in these market conditions is a very major Brokers were unwilling to forecast share price perfor-

However, the consensus was that with the £522m institutional placement 1.7 times subscribed, the shares should edge above the issue price in early trading, but would offer little for the stags.

The company, which is Europe's largest investor in unlisted companies, with stakes in more than 3,400 businesses, is not a natural target for retail investment support. However, it offers an unusual exposure to the unlisted smaller companies

With a market capitalisation of £1.58bm, it is likely to be propelled into the FT-SE 100 Index, which will require many institutions to buy it. Share allocations will be

Smith New Court holds

Bill Kenwright, the theatrical impresario, which hoped in vain to take over the club. agreed. "It has had to be done Shares in Everton, the English this way so Peter Johnson can football club, were on offer in Liverpool yesterday at £2,750 put nearly £10m into Everton and ensure the money goes to the club, not to shareholders." each - well short of the £4,000a

Some Everton holders get

the blues over rights issue

share rights issue which the club will launch at a special he said. Mr Johnson is chairman of general meeting on July 26. "Anyone who takes up their Park Food Group and the man rights at £4,000 when they can who rebuilt Tranmere Rovers Merseyside's third football club after Liverpool and Everbuy on the open market at \$2,750 will be absolutely bon-kers," said Mr Philip Oakell, a ton - both financially and on stockbroker with Tilney & Co the field of play. He has one in Liverpool, who owns two shares himself.
"I shall definitely not be tak-ing up my rights," he added. Everton share and will defi-nitely be taking up his right to

one more.

He also hopes to buy the other 2,499 new shares in the issue, which he is personally "You can count me out too," sald Mr Mike Dyble, co-founder of the BDH advertising agency underwriting to buy his way in Manchester, who has three. into the Everton chairmanship so he can play boardroom foot-ball on a bigger stage. He left "You get almost nothing for being a shareholder anyway." said Mr Tony Tighe, a Man-chester public relations consulfor a long weekend in the south of France yesterday to make himself unavailable. tant, who paid £300 each for There are 2,500 existing Ever-

his two shares in 1986. "I spent £208 on my season ticket yeston shares, although Professor Tom Cannon, former director of Manchester Business School, terday - a 5 per cent discount - but this club is so mean to true-blue Evertonian, and its shareholders you don't even get a cup of tea at the AGM." another member of Mr Kenwright's falled bid team, thinks Mr Brian McGain, Liverpool managing partner of Moore Stephens, the accountancy firm, is one of the more sub-stantial small shareholders, 200 are "dead" - untraceable after their owners died and failed to carry on a longstanding Scouse tradition of turning them into heirlooms.

He believes a few people will take up their rights to try to spite Mr Johnson by ensuring "I disagree with the way it is being done," he said sadly. "If the club wanted to raise money it could have pitched the rights he does not get more than 50 per cent of the club. "Some issue at below market price and pleased a lot of us. But cople will never forgive him for being a self-confessed Liverthis way will just squeeze out the little guys and dilute their pool supporter. They will see it rather like making a pact with Mr Dyble, who was part of consortium organised by Mr the devil," Prof Cannon said. Control of what will actually

> facility for these stockbrokers to request special settlement

at the point of execution if

Trade Date plus 10 is not suit-

able. They will not be charged

additional interest for a longer

Settlement is the process by

which shares are delivered to a buyer in exchange for deliv-

ery of payment.
From July 18, UK securities

bargains will settle 10 busi-

settlement period.

Moores family, the death of whose patriarch - Sir John Moores, founder of Littlewoods and the football pools - precipitated the struggle for control of Everton last year.

They own more than half the existing shares and have basically agreed to let Mr Johnson take control, although it is thought they are likely to manipulate their own take-up of rights to ensure they keep a 25.01 per cent blocking minority at any future

Mr Johnson plans to build bridges: Mr Kenwright will become deputy chairman and one of his allies, Mr Arthur Abercromby, will join the board. So will Mr John Suenson-Taylor, son of Sir John's daughter, Lady Grantchester, herself the Moores family's main negotiator with Mr John-son and Mr Kenwright.

What will happen to the share price after the rights issue fails and Mr Johnson sweeps in? "It will hold," says Mr Oakell, who is Tilney's expert on the football indus

"This offer values Everton at about £20m, which is half the market capitalisation of say. Arsenal, another unquoted club of similar pedigree. If Johnson can pick Everton up the way he did Tranmere Rovers, the value should eventually double. The shares could become very valuable indeed." Mr Oakell added.

Provided, of course, Everton eventually floats on the Stock Exchange - the Moores family's likely blocking minority will be the deciders of that.

two- or three-week settlement

are expected to make the

switch to 10-day roiling settle-

ment with ease, some private client stockbrokers fear it will

create difficulties for retail

Some fear they will not be

able to remit cash to their

stockbroker in time to pay for

shares within 10 business

days, nor may they be able to

deliver share certificates on

While institutional investors

from July 18 it would offer a trades settle as a block within

Higher costs cut Gold Greenlees to £3m

By Diane Summers, Marketing Correspondent

By Graham Deller

months to March 31.

chain now sold.

ne King .

St David's Trust.

ICC Benk

Burtonwood, the Cheshire-based real ale brewer, reported

an 11 per cent improvement in

pre-tax profits, from a restated

£2.77m to £3.07m, for the 12

The increase, struck after

losses of £353,000 (£399,000) on

asset disposals, was achieved

despite minimal growth in

(£50.3m), including £3m (£3.8m)

from the small off-licence

Mr John Dutton-Forshaw,

chairman, said retail profits

from managed houses "improved significantly" while

"selective expansion" in the

tenanted estate also contrib-

DIVIDENDS ANNOUNCED

Current

4.75†
3.3
2†
9.05
64
3.254
1.25
nill
2.2

0.95† 3♥ 3.2

r; sales totalled £50.6m

Gold Greenlees Trott, the advertising and marketing services group, reported pre-tax profits of £3.1m for the year to April 30, against £4.3m - a fall of 29 per cent.

The results were in line with a profits warning issued by the group in March, the second time in five months that GGT found itself acting to dampen City expecta-tions which had originally been forecasting profits of about £6m.

Turnover increased by 8 per cent from £275.4m to £298.2m, but administrative costs increased by 17 per cent, or 11 per

advance to top £3m

(£5.84m).

Earnings per share were down 44 per cent from 15.63p to 8.77p. A proposed final dividend of 2p makes a total for the year of

5.3p, compared with 8.3p.

Mr Michael Greenlees, chairman, said that much of the increase in revenue had come from new business, rather than higher levels of income from existing clients. This had led to the need for additional resources to service the business

before the receipt of the resulting income.
"The disappointing financial performance does not adequately reflect the

cent at constant exchange rates. Operating progress made during the year," he said, profits were down 29 per cent to £4.1m adding that he was "encouraged by the outlook for the current year"

The group announced that Mr Michael Gold, co-founder and joint chairman with Mr Greenlees, would be leaving at the end of July, having moved with his family to

Ms Jan Hall, until recently chairman and chief executive of Coley Porter Bell, the design consultancy, will join the board in the newly-created role of chief executive, GGT Europe. Mr Peter Quinnen has been appointed a non-executive director. The shares rose 5p yesterday to close at

Prestwick

seeks £4.5m

Prestwick Holdings, the

Scottish printed circuit board maker, is to raise £4.5m

through a 4-for-5 rights issue of

20.1m shares at 24p each. It is

also selling Electroconnect, its

electronic design subsidiary, to

Prestwick lost £3.9m in the year to July 31 1993 and a fur-ther £1.95m in the first six

In January Mr Archie Coul-

son of Postern, the corporate

rescue specialist, took over as

He said yesterday Prestwick

was now trading profitably. It

would incur a pre-tax loss of not more than £1.23m in the

current year. Operating profit

for continuing operations would be not less than £765,000, compared with a loss

of £96,000 in the first half.

its management for £1.65m.

months of the current year.

executive chairman.

back the tide for brokers By Norma Cohen.

announced tomorrow. Dealings will start on July 18.

Burtonwood shows 11% | Lincoln House buys Medallion

ted to resume on August 3.

share capital will almost double. Lincoln also said it intended to consolidate

every 150 ordinary shares of 10p into one new £15 share; each new share would be subdivided into 75 new ordinary shares of 20p each.

It is also proposed to change the company's name to Wyefield Group.

In view of the size of the deal, Lincoln intends to apply for a full listing. Yesterday, the shares were suspended at 37p, but dealings are expec-

Under the placing and offer, Lincoln is to issue 12.14m placing shares and 10.09m offer shares on a 2-for-5 basis at 36p. As a result, the

of the private client stockbrok-

ness days after they are ing order flow, to match the struck, a departure from the Smith New Court said that current position in which

Investments Correspondent

Smith New Court, the UK

securities house, announced

yesterday it would accommo-

date private client stockbro-kers "for a transitory period"

following the move to 10-day

The move is likely to prompt

other UK marketmakers, who

are keen to retain their share

rolling settlement on July 18.

with 17 shares,

Wilshaw ahead 53% to £3.25m

Wilshaw, the specialist metals and building products group, reported pre-tax profits up by 53 per cent from £2.13m to £3.25m on turnover ahead some £5m to £36.6m for the year to end-March.

Earnings came out at 2.4p (1.6p) per share and a final dividend of 0.4p makes 0.6p (0.5p) for the year.

ICC Bank shows 7% rise to I£5.5m

ICC Bank, the Irish stateowned bank, reported pre-tax profits of 125.5m (25.43m) for the six months to April 30, a 7 per cent improvement on

the I£5.14m recorded in the corresponding period last

The advance was achieved on reduced income of I£47.3m, against 1985.8m. The reduction was directly related to the fall in interest rates, directors

The interim dividend is maintained at 6p, more than five times covered by earnings of 31.6p (31.5p) per share.

Gibbon Lyons advances to £1.7m

Pre-tax profits of Gibbon Lyons Group, the USM-quoted maker of printing inks and related products, showed a 72 per cent advance from £990,050 to £1.7m in the year to end-March. Turnover rose by 11 per cent from £23.1m to £25.7m.

Last year's profit, however, was depressed by the writing off of the group's Dutch subsid-

iary. Stripping out exceptional charges the profits increase is reduced to 13.4 per cent - from £1.62m to £1.84m.

Earnings per share emerged at 10.9p (4.7p) and a recommended final dividend of 3.3p makes a total for the year of

5.5p (5p).
To better reflect current operations it is proposed that the company's name be changed to The Gibbon Group.

Microgen falls 9% to £3.44m

Microgen Holdings, the computer services group, yesterday reported pre-tax profits for the six months to April 30 down 9 per cent from £3.76m to

£3.44m.
Sales rose 11 per cent from £26.1m to £29.1m. The interim dividend is maintained at 2.2p on earnings per share of 5.5p

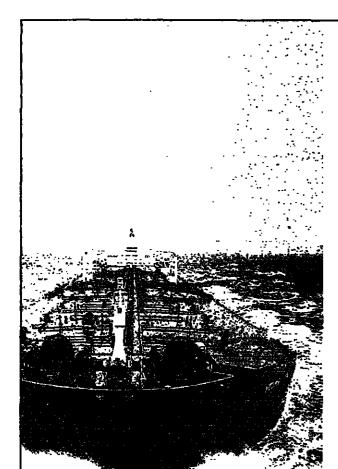
Rejected Regent offer to lapse

Regent Corporation, the housebuilder, is not proceeding with its share offer for First Choice Estates announced last month, which originally valued First Choice at £2.66m.

Instead, First Choice said that it had agreed an offer from Cardiff Properties.

St David's Trust net asset value rises

St David's Investment Trust reported net asset value per capital share up from 237p to 251p during the year to May 31. Net revenue for the six months to the end of May was £460,000 (£450,000) for earnings



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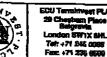
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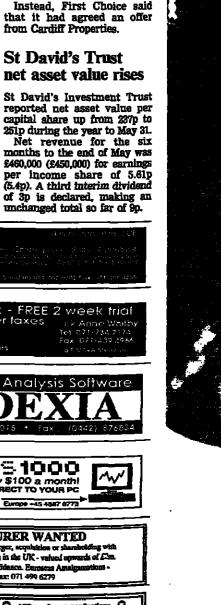




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PROPERTY

few years ago, the sight of a busy building site in Buenos Aires provoked in passers-by a look of mild curiosity. Their response was understandable: there had been little construction activity in the city over the previ-ous decade. Today, building sites are blossoming throughout the city. In fact, since 1991 the city centre, particularly its cramped business district, has become one big building site.

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April 14 State of the Control of the

Years of runaway inflation and economic decline had depressed construction to less than 100,000 square metres a year by the late 1980s. Today total new constructions have increased to 2m sq m a year.

This leap in building activity is the consequence of the freemarket reforms unveiled by President Carlos Menem in 1989. The market liberalisation boom, low inflation (from a peak of 200 per cent a month to 0.1 per cent a month today), privatisation and economic growth of 6 per cent a year.

Mr Eduardo Eleztain, presi dent of IRSA, Argentina's only quoted property developer. said: "Economic stability led to a rise in property values, and encouraged many Argentines to bring back their flight capital' from abroad to invest in property at home."

Initially, much of this renewed domestic investor demand was used to mop up the property surplus from the previous upswing, which petered out in 1980. But such has been the pace of demand since the early 1990s that there is already a shortage of prime

Mr Alberto Cardello of surveyors Inverted the local assotate of UK property company Richard Ellis, estimates that construction of offices, apartments and shops has risen 20fold since the low point in 1989. Seven office blocks are currently going up within a stone's throw of each other on one of the last vacant plots of land in the city's business district. When completed, the new buildings will increase Argentina's 2.5m sq m stock of office

space by one-fifth. As the market has become more liquid, more property deals are being concluded, including many with international companies attracted to the city as operators of privatised utilities. But rising values are also forcing some companies to think twice about Buenos Aires: a year ago, IBM

From domes to towers

John Barham reports on the changing face of Buenos Aires



National Congress building and modern offices in Buenos Aires courage and went ahead first

[with developments] will be

successful. I am not sure about

those who came later," said Mr

In any event, despite con-

cerns in the office sector,

developers remain bullish,

largely because of optimism

about the residential and retail

the property market for the

first time in a generation. For

years home ownership has

been the preserve of those able

to pay in cash.
To make housing more

four-year programme to build

166,000 homes. The properties,

costing between \$40,000 and

\$50,000, would be financed by

private financial institutions.

The government is assisting

with further dismantling of

he availability of rela-

tively cheap 15 per

cent mortgages - until

property sectors.

Buenos Aires headquarters after it refused to pay the high rent demanded by the prospective ranchasers.

While rents for new high-rise offices in Buenos Aires remain high, developers in the city say rents for old offices in the crowded financial district are falling. In addition, industry observers warn that too much uncontrolled development could soon lead to a surplus. Critics point, for instance, to the plans unveiled by the property arm of the Argentine food giant, Bunge y Born, as an example of constructions which may ultimately lie

Mr Juan Goni, general manager of the property division, said the company has a \$100m portfolio of empty land which it is trading to generate cash to reinvest in property. One project under way is a \$65m, 26floor office block in the city's business district, jointly funded by Bunge, the Aoki Corp of Japan and a local construction group. "We think that those who had the

French-owned Carrefour, Argentina's leading retailer, recently bought a \$20m plot in Buenos Aires on which to build its eighth hypermarket in Argentina. Wal-Mart of the US

planning regulations.
Investor interest has also honed in on shopping centres:

is to pay Bunge \$20m for a 100,000 so m former factory site where it will erect a hypermarket, its first in Argentina. IRSA has begun work on a project to convert Buenos Aires' central market into a shopping and housing complex. The company paid \$54.6m for the site in a run-down district of the city.

The past fours years of fre-

netic activity has inevitably provoked criticism from people who say the dash for high-rise structures is doing untold damage to the city's distinctive Parisian architectural character. The outcome has been a rapid disfigurement of Buenos Aires' skyline of cupolas and domes; today, the skyline is dominated by glass and steel towers. There are some notable exceptions. Argentine-born architect Cesar Pelli - who designed the Canary Wharf tower in London's docklands has created a widely-admired 29,000 sq m office block inspired by the smooth, curved lines of a ship's hull.

Opponents of government housing and inner-city policies have singled out for criticism the run-down Retiro railway station, which the authorities hope to turn into a vast shop ping/conference/exhibition complex. Mr Antonio Cartana the city's ombudsman, said: "Retiro is not a renovation project, but the clearest and most direct manifestation of the causes of urban and social collapse - profit-seeking interventions by those connected to

the government." Developers also point to an over-stretched transport and utility infrastructure and the absence of clear planning regulations as impediments to potential developments.

three years ago mort-gages were unavailable – are drawing the middle class into Buenos Aires' legislative council, for instance, often grants planning permission that runs counter to its own zoning regulations, which are designed to restrict property constructions in certain areas. widely available, President Menem last week unveiled a As a result, says Mr Roberto Salem, the city's urban planning and environment secretary, "you get a 50-storey building on a site that is meant for 10 storeys. These exceptions are the result of influence, politics and lobbying. It's sad to recognise it, but it is true."

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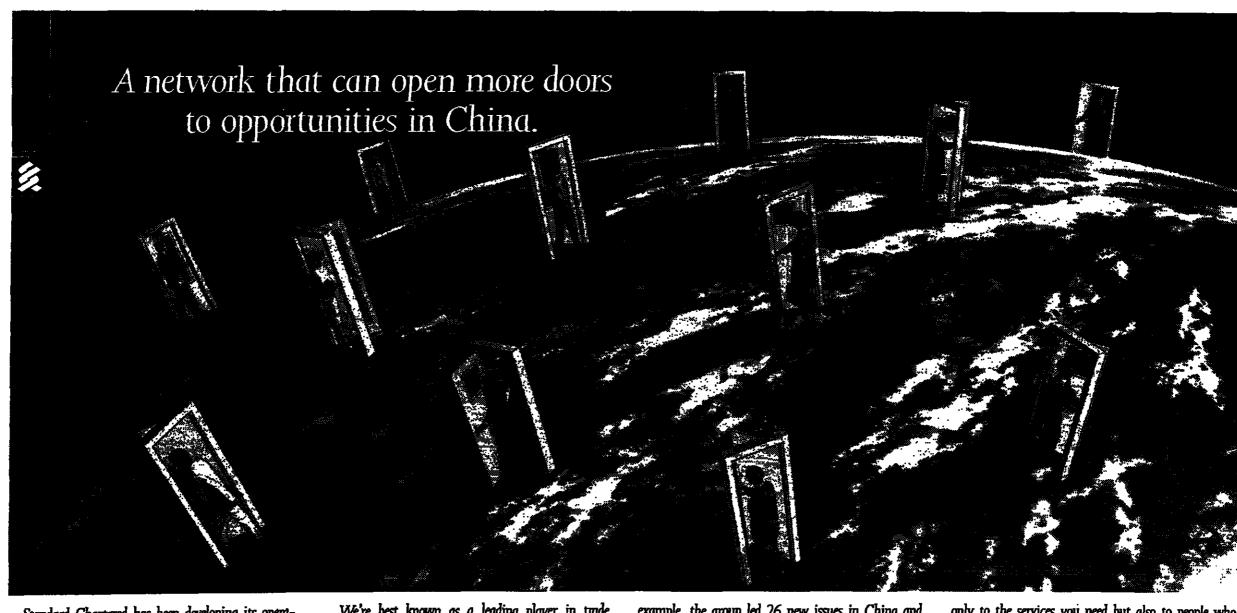
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INTERNATIONAL NETWORKING





Peru gets oil privatisation drive into gear | Diouf makes a vigorous

Privatisation of the core assets of Petroperu, Peru's state oil and gas company, has:finally got off the ground with the release this week of a preliminary information memoran-

The strategy, devised by Merrill Lynch after technical studies by Arthur D. Little and other industry experts, is to split the company into 11 business units. For most of these a 60 per cent stake will be offered to private sector operators, with the state retaining 40 per cent. Auctions, by sealed bids, will start in October.

Some analysts still question the decision to dismember the integrated company for sell-off. Its assets are very mixed, with the metream operations more attractive than the elderly refi-

Two major offields, known as Blocks 8 and X. have proven reserves of 100m and 45m barrels respectively. Current output from the former, located in the northern jungle's Maranon basin, is 33,000 barrels a day. Block X, in the northern coastal basin of Talara, produces some 15,000 b/d.

For sale separately are four refineries: La Pampilla, the largest, which serves Lima and

MARKET REPORT

the coast; medium-sized Talara the Callao terminal. on the north coast; the small refinery and terminal at Iquitos on the Amazon River, and Conchan, just south of the capital, which is the sole asphalt producer for the Lima market. Conchan twice failed to find a buyer when offered at auction

Most important of the remaining five business units is the Japanese-built pipeline, the only means of transporting crude from the northern jungle fields to the Talara terminal. It now operates at about 40 per cent of its 200,000 b/d capacity and will be offered as a renewable concession for 10 years at a time.

Other Petroperu assets up for sale are a gas gathering system, with storage facilitie and pipeline; marine terminals and airport fuel plants: the liquefied petroleum gas storage facility in Lima's port of Callao; a lubricants blending plant; and electric power gen-erating facilities in the Talara

In line with the govern-ment's objective of creating competition in the local market, bidders will be subject to certain restrictions: the future operator of La Pampilla, for example, will be barred from purchasing Talara, Conchan or

Petroperu was created in 1969 when General Velasco's left-wing military regime nationalised the assets of International Petroleum Corporation (a subsidiary of Exxon), Chevron and Belco. The company was charged with all Peru's oil-related activities, from exploration through refin-

ing to sales and distribution.
In the early years, the state
made big investments and some major finds. The 200,000 b/d northern pipeline was built with Japanese financing and the refineries at Talara and La Pampilla were expanded. Decline set in, however

when the international oil price slumped in the early 1980s. The state proved a poor r, swelling Petroperu's payroll with political appoin-tees and pursuing incoherent pricing policies that left the company badly decapitalised. Foreign investment flows dwindled, then disappeared altogether in the mid-1980s.

Peru's crude oil production slumped from 1982's peak of 195,000 b/d to 115.000 b/d in 1991. From being an oil exporter, the country became a net importer. Exploration came to a virtual standstill and reserves shrank to 360m barrels at the end of 1993.

New all legislation passed in August 1993 was designed to attract foreign investors back and, to a certain extent, is doing so. Perupetro, a small state agency, now promotes, negotiates and administers contracts for exploration and production, while Petroperu ust compete on equal terms

with the private sector.

Since 1993, 11 contracts have been negotiated by private off es - including Petrotech and Maple Gas of the US and China's Sapet, a subaldiary of China National Petroleum. Perupetro has a similar number of further contracts in the pipeline with, among others, Arco of the US. Elf Aquitaine of France and Spain's Repsol. Occidental Petroleum, Peru's old-established and biggest producer, has also embarked on new exploration and develop-

nt ventures. Modest investments by private operators - and by a now financially-viable Petroperu are starting to have an impact on output. This year's First quarter production, at 130,000 b/d, was 5 per cent higher than 1993's. But the oil trade deficit for the quarter still cost the country almost \$18m.

Perupetro's new president Mr Alberto Bruce is upbeat

flocking in," he says, attributing fresh interest to increased confidence in Peruvian economic management, the attract tive legal framework and the decline of terrorism. "At this rate, we'll have to buy bits of Brazil and Argentina to satisfy all of them?

But Peruvian production costs are high and, so far, the promising geology has failed to throw up any major strikes comparable with Colombia and Ecuador's. By far Peru's biggest prospect so far is the large Camisea gas fields, discovered in 1986 by Royal Dutch Shell. The company is currently updating feasibility studies and could sign a development contract, perhaps worth \$2bn, late next year.

Peru's immediate future looks to be in the hands of the smaller international and national operator. Nut that is not necessarily a disadvantage, according to Mr. Roger Alderson, chief executive of Great Western Resources, a mediumsized company prepared to invest \$80m in Peru over the

"As in Colombia, we smaller firms come in, take the risks and attract the big fish once we start showing results." he says. "Peru continues to be the great unexplored."

US\$230m; and a rights issue by

Elsewhere in the world, a

ale of shares in Outokumpu of

Finland is to raise \$276m; Metallgesellschaft is expected

to sell its controlling interest in Metall Mining of Canada,

which might raise US\$300m;

while in the UK the Landon-

listed Bakyrchik Gold will be

next five years.

Comalco.

start to FAO reform

John Madeley talks to the new director-general of the United Nations' food and agriculture agency

r Jacques Diouf of Senegal, the first African to lead the United Nations Food and Agriculture Organisation, is planning the most radical shake up of the agency since it was formed in 1945.

The FAO is both the largest UN agency and largest interna-tional organisation dealing with food and agricultural issues. Six months after taking over as its director-general, Mr Diouf called for urgent action to tackle the serious food problems in Africa and for FAO to be re-invigorated, "making it more effective in a renewed war on hunger and malnutri-

tion*

With a two-year budget of \$673m, the agency has come in for criticism for its bureaucracy and for basing professional staff mostly at its Rome headquarters. But after years of little change, staff are heading out of Rome, meetings are being cut and some \$40m of the budget has been re-allocated to field-orientated programmes for "food security and preventive measures against pests and diseases", says the new director-general.

He wants more of the FAO's money to be used to help increase the availability of food in areas where it is short, with the emphasis on sustainable production.

A "war on hunger" needs to waged, Mr Diouf stresses, especially in 78 low-income, fooddeficit countries, 45 of them African. "Governments of developing countries will have to adopt efficient policies and programmes to foster agricultural production. They need to re-allocate the means to invest in agriculture and rural develcoment." he says.

But production is only part of the problem, Mr Diouf points out, calling for "a frontal attack on poverty to be be launched to allow the rural

MEAT AND LIVESTOCK

poor to have the income needed to buy food". He has urged international financing institutions to redirect their funds in favour of the agricultural and rural sector in the form of investment for basic infrastructure. As part of the FAO shake up, a special programme to support

the problem of water manage. ment," he says. "In Africa, we have to ensure that the 5,100bs cubic metres of water from riv. ers that go to the sea every year are controlled and us for the benefit of the agricultural producer. Without water control, there is no produc-

pares closs

'Governments of developing countries. . . need to re-allocate the means to invest in agriculture and rural development'

food security in food-deficit countries has been launched, with a new department of sustainable development being set up, together and a technical co-operation department to enable FAO to be more responsive to the needs of its members", says Mr Diouf. A new division has been set up to deal with with the dvancement of women "who," the director-general points out,

produce well over 50 per cent of the developing world's food" In addition a new Agriculture and Economic Development Analysis Division has been established to improve the agency's analysis of macroand micro-economic issues.

Nearly 200 of FAO's 1,500 Rome-based experts are being relocated to Third World national offices, which are also being reinforced with local expertise - "a new approach to the problem", claims Mr Diouf. He warns that a food crisis is emerging in eastern Africa, with 34m people threatened by famine, and that "the situation is worsening dramatically in some parts of the sub-conti-

nent. "We should act in such a

way as to avoid the regular

occurrence of famine, due to

drought in particular, and

make sure that we deal with

FAO intends to launch projects, Mr Diouf says, that will show that even where there is drought "we are able to have

sdequate protection. We will prepare bankable projects for the infrastructure needed, and hope that through this process, and also by convincing governments of water management, etarpeba resources will be invested".

With global population projected to rise by 55 per cent in next 30 years, Mr Diouf points out that land availability per person is already declin and will decline further There is less land for more people, and a tendency for farmers to move to marginal lands. Some areas will be used more intensively. If there is no technological breakthrough that allows the population to produce more yet preserve the value of the land, there is no solution".

He believes that alongside policies to ensure that population growth rates are lowered through the improvement of the economic conditions, "we in agriculture have the responsibility to ensure that there are technologies which are more efficient, yet respect the environment. That is the only

8 Go round inflicting hart (6)
9 Show warm feelings and be
solicitous with some craft (6)

14 A foreign place - the cause of serious rows (10)
17 Venture that's left the French

21 "The devil's walking — on all four-footed things" (Chester

ton) (6) 22 Declines to give a sportsman

24 Taste a port in Tanzania (5)
26 The boss comes in at day-break, nobody else (4)

points (6)

Mining share 'indigestion' approaching Coffee tumbles on Brazil sales plan

London Commodity Exchange COFFEE futures tumbled in the afternoon on news that Brazil was ready to sell 5m bags (60kg each) on the internal market to calm prices. The September position ended \$50 down at \$3,095 a tonne after

earlier plunging \$100. At the London Metal Exchange COPPER prices were supported by commission house buying, and though they closed sharply lower on the day the overall uptrend nained intact, dealers said. ALUMINIUM initially buckled when copper came under pressure, but rallied after finding support below \$1,500 a tonne. Compiled from Reuter

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BASE METALS

(Prices from Amelia)

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By Kenneth Gooding. Mining Correspondent

Mining companies have raised at least US\$5.584bm from the issue of shares and convertibles so far this year, topping the \$4.84bn they collected in

the whole of 1993 Mr Nick Hatch, analyst at the Ord Minnett financial services group, who collated the statistics, says last year's total looked a pretty impressive number" but 1994's will put it in the shade.

There is at least another \$2bn of equity potentially to be offered to investors during the rest of this year, he says, and warns: "one can't help feeling that the gournet grazing on

Precious Metals continued

mining equities is rapidly approaching indigestion". He points out that shares in ome of the big new issues in the first half of 1994 - Ashanti Gold Fields (which raised

\$320m); Santa Fe Gold (\$252m)

and Falconbridge (\$1bn) are all trading below their issue prices. According to Mr Hatch, North American mining companies so far this year have raised \$2.441bn; Australian companies have raised US\$1.731bn; European companies \$631m; African companies \$511m; and \$270m was raised by mining companies based

elsewhere in the world.

He points out, moreover,

GRAINS AND OIL SEEDS

that he has tracked only sub-

stantial issues and there were certainly more, particularly in North America, that were not included

Included in the total raised so far by Australian mining companies is the US\$525m being asked for by Western Mining to help pay for its deal with Alcoa of the US, announced this week. Other capital-raising operations expected this year

include Royal Dutch/Shell's sale of some Australian mining assets for about US\$300m; the US\$450m flotation in Australia of a company with an interest in the proposed Lihir Island gold mine in Papua New Guinea; a share sale by Alcan Australia to net about

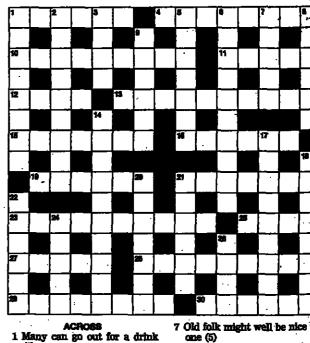
SOFTS

seeking about \$120m for expansion before the year-end. In North America nearly

every substantial mining company bas made a "shelf" registration - an indication to the authorities that it might soon. issue new shares. Zeigler Coal, the fourth-largest US coal company, recently announced it will raise about \$160m.

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1 Many can go out for a drink

(6)
4 Hoarding hostery? (8)
10 Outstanding swine coming to bad end, which is right (9)
11 Some youngsters cycle around unhindered (5) 12 Graduate in chief (4)

12 Graduate in chief (4)

13 Not ideal, so may lead to ruin

18 A fan may be there and going

(10)

wild (8) 15 Answers for laboratory work-ers (7) 20 About five hundred vote for this beast (7) 19 He'll have little alternative

after turning "green" (6)
21 Duck or fish served in a vegetable container (7) 23 Fighting servicemen about to turn out to make a racket (10) 25 Joy's in the charus (4) 27 Saw no catch brought back (5) 28 The order "Ride on" can cre-

ate confusion (9)
29 Inadequately provided with boxes, see? (8)
30 The aim of protest (6) 1 Cold remains - simple stuff (8) 2 The contestant involved in a

dog trial (9) 3 A pound's enough for ecclesi-astical attire (4)

5 Boring a man with acknowledgments of indebtedness (7)
6 A monster bird following by a

JOITER PAD

E LEAD (5 per tonne) Close Previous High/low AM Official 576-77 578-79 562-63 Kerb close 41.279 III NICKEL (\$ per tonne 6155-60 6230-40 9060-70 6135-45 High/low AM Official 6080-85 Karb close Open int. Yout deliy turnover TIN (5 per tonne 517S-85 5250-80 19,158 3,364 Open int. Total daily turnover # 2PIC, special high grade (\$ per tonne) Close Previous High/low AM Official Kerb close 949.5-50.5 973-74 979/906 977.5-78 El COPPER, grade A & per torn Close Previous High/low AM Official 2377-78 2388.5-89.5 234,576 83,733 Open int. Total delly fullnover IN LINE AM Official E/S rate: 1,5416 LINE Closing £/6 rate: 1,5402 Sept-1,5420 3 miles:1,5407 6 celtes:1,5401 9 miles:1,5363 III HIGH GRADE COPPER (COMEX) -1.25 10.10 107.40 3.311 483 -1.30 109.75 108.15 701 12 -1.15 111.15 107.90 36.012 5.736 -1.10 - 322 4 -1.10 - 245 -1 -1.05 109.80 108.80 8.101 712 PRECIOUS METALS THE LONDON BULLION MARKET (Prices supplied by N M Rothschild \$ price 2 equiv. 384.30-364.70 384.80-385.00 582.50-382.90 id Lending Rates (Vs US\$) 12 months . Silver Fix Spot 524.00 530.05 344.30 6 months 348.75 359.90 536.70 i year £ equiv. 252-255

	CÍOUS LLD COM					d		AINS BEAT LC	
	Sept	Day's	-		Opes			Set	De
Jul	384.6	+1.2			₩. • 440	YeL 401	Sop.	price 103,15	-0
Ang Sap	385.7 387.2	+1,1 +1,1			68,834	40,874 2	Mar Jan	103.90 105.90	-0
Oct Dec	388.8 392.0	+1.1			6,139 36,039	175 1,299	Har Hay	107.80	-0
Feb	395.5	+1.0		394.0	7,443	2	Total	,	
Tetal M. PL	ATTRIUM	NYMË	K (50 T)	uy oz.;	144,127 \$/troy c		= W	EAT CE	
J	406.5	+1.6		-	290	135	Sep	308/8 315/0	+
Oct	407.5 .410.7	+0.8 +0.8				6,1 89 8	Bec Mer	327/4 332/0	+
Apr Total	413.8	+0.9	-	-	1,433 23,270	151 6,471	Hey Jul	<u>3284)</u> 317/2	٠
	LLAD(U)	NYM	EX (100	Troy o			Total		
Sep Dec			147.50 148.80			333 79	74	240/9	6 ,
Mar		+1.55		-	129	5	Sap	230/2	
Tutel	VER CO	MEX (1	00 Troy	oz.; C	5,445 ;cyl/gaine	417 y cz.)	Dec Mar	226/2 235/0	-
	520.9	-23		517.0	, 700	366	May	241/2 245/4	4
Amg Sop	523.4 525.2	-23	529.0		79,817		Total Er Rå	RLEY LC	FÆ
Dec Jan	532.A 534.1	-25 -25		. 529. 0	22,606 33	1,953	San	100.65	
Mar Total	540.6	-2.5	544.0		6,471 121,765	49 24.000	Hái Jas	101.45 102.50	-0
					,-	_,	Her .	104.00 105.75	
							Slay Yutuf		
							_	YABEAN	
ENE	RGY						Jei Jeg	624/2, 617/4	+
E CR	UDE OIL			00 US		ретеі)	Sup Nov	588/4 582/4	+
		Day's		Lee	Open int	W	Jan Mar	586/4 596/4	+1
Aug	19.39	+0.15	19.48	19,22	86,001		Third	•	
Sep Oct	18.60 18.49	+0.13	18.54	18.46	35,199	7,521	#4 = 30	<u>YABEAN</u> 24.74	+0
jier Bec	18.31 18.23	+0.12 +0.15	18.25	18.11	29,286 33,983		/mg	24.66	+0.
Jac Total	18.14	+0.13	18.16		19,549 496,198 1	1,406 186,735	Dep Det	24.59 23.97	+0
E CR	UDE OIL	PE (S	(berrel)			<u>.</u>	Dec Jun	23.61 23.66	+0. -0.
		Cay's	High	Low		Yel	. Tetal	YABEAN	MĒ
Aug.	17,14	+0.08	17.32	17.10	82,710		24	184.9	+
Acq Sep Oct	16.95 16.90	+0.04	17.14 17.02	16.90	41,804 10,371	1,195	Ang Sep	184,4 185,1	4
Ner Dec	16.92 16.82	+0.12 +0.02	17.00 16.86	16.65 16.75	7,365 10,925	1,333 478	Oct. Doc	180.3 179.5	4
Jee Total	•	-	-	-	3,851 144,747	38 <u>2</u> 34,072	Jes Total	179.9	4
HE	ATING O	_	EX (42,00	20 US ga	AL; aUS	galle)		TATOES	LŒ
		Day's change	High.	Low	الباد الباد	Vot	Nov Mar	90.0 105.0	
	49.25 49.95	+0.18 +0.21	49,60 50,20		34,761 18,493	18,792 5,644	Apr May	179.5 200.8	-
Dest Salah	\$1.00 \$1.95	+0.31	51.10 62.05	50.20	12,440	2,366	Jed Todal	107.5	
Dec	53.00	+0.41	53.05	62.85	17,453	1,391 2,329		эснт 🕸	FFE
Jan Tutul	53.45	+0.36	63.50		11,637 123,988	7,304 31,981	Jel Jen	1368 1323	+
■ GA	B OIL IPE		<u> </u>				Ang Sap Oct	1362 1363	+
	Şelit price	Day's charge	High	Low	Oppus let	Vol	Jee	1396	+
jaj Jaj	147.50 151.00	-2.50 -2.25	151.75 158.00	147.25 151.00	19,594 24 304	6,482 8,906	Apr Total	1400	_ '
Sep Oct	154.25	-1,75		154.00	10,447	\$,631 1,522	16	Clean 1355	Pres 13
New	157,00 159,00	-2.25	162.00	158.75	6,826	1,133			
Dec Total	161.00	-225	164.00	161.00	14,435 94,578	2,422 24,630			
E HA	TURAL 6		MEX (10,	000 mm		m8to <u>.)</u>			
		Character Sara's	High	Low	Open let	Yel			
Ang		-0.049 -0.036	2.121 2.140		18,334 11,406	6,277			_
Sep Oct	2140	-0.028	2160	2.130	10,635	1,362 887	Woo	i ions ere i	n
Mov Doc		-0.025 -0.019	2.220 2.325		11,336 14,501	346 294	of t	nis moni	h ı
jan Yotel	2310	-0,019	2.325	2,305		470 19.218	2534	nisime am sp in rek	do
	JEADED					,-,-	ent	pect. No In the co	ntra
HYM	EX (42,000		t; cU6 (189.)	· ·		neut	dispossi	Ūφ:
	Latest price	cycate nelse	Heir	Low	Open ist	Val	at by	and Aug ast firm.	ΤŅ
Aug Sop	\$3.05 \$3.15	+0.08	53.40 53.45		49,034 18,377	14,686 6,932		pe not o	xży
Oct	\$3.15 51.90	+0.17	52.00		5,785	1,212	ago	on behali	ď

	price	عيشه	Hgh	ian.	ia.	Yel		price	برشك	High	LIM:	. i≡ :		·
lui .	. 384,5	+1.2	. -	-		401	Sop	103.15		103,15				, <u>, , , , , , , , , , , , , , , , , , </u>
	385.7 387.2	+1.1 +1.1	385.8	3023	68,834	40,874 2	Mar Jan	103.90 105.90		103.95 105.90			185 50	" Seg Dec
let .	358.8	+1.1	385.2		6,139	175		107.60	-0.10	-	-	483		
lec Tab	392.0 395.5	+1.1	302.2	390.0		1,29 9 2	May Total	108.90	-0.10	-	-	_ 439	271	ille Jej
	3603	+1.0	-	-	7,443 144,127			EAT CE	T E ON	en me		5,210 ************************************		Tet
	TRAUM	NYMEX	(50 Tn							_		_	<u> </u>	
M	496.5	+1.6			290	135	Jel Sep	306/0 315/0					\$,770 29,955	<u> </u>
lat	407.5	+0.6	408.0	402.0		6,189	Bec	327/4					31,445	5
_	.410.7	+0.8	410.7	407.0	1,858	8	Her	332/0		333/2				Dec
آباد آباد	413.8	+0.8	-	-	1,433 25,270	151 8.471	Hiry Jel	328/0 317/2	-1/2	3294 3180	3260		130 330	200 1000 1000
	LADIUN	NVM	X 4100	Trov or			Total	31112	-u2	3100		سبے 276,105		Œ
		+1.55				333	M MA	EZE CST	5,000	bu min	CONTS.	568b bu	ishel)	Tot
lep lec		+1.55			4,551 765	79	79	240/9	+1/6	248/6	237/2	66.295	\$1,775	· <u> </u>
ier -	144.90		-	•	129	Š	Sup Doc	230/2	-	232/0	2292	273,835	58,075	Je
أعادا					5,465	417	Dec	226/2					118,310	Dak
_		MEX (10	10 Troy	OZ.; Ce	inja/jto	/ OZ.)	May .	235/0 241/2		237/2 249/6			7,005 3,260	10
	520.9	-23	525.0	517.0	, 700	366		245/4					5,565	
ing iop ioc	523.4 525.2	-23 -23	- -	E91 E	- 79,817	97 989	Total					1.004	227,945	<u></u>
	532.A	-25		529.0		1,953	E BA	LEY LC	<u> </u>	torne)	<u> </u>			Sep
-	534.1	-25			33	-	Ship	100.65		-	-	203	-	No.
iter John	540.6	2.5	544.0	539.0	6,471 21,785	49 20	Her Jes	101.45 102.50	-0.20	-	-	405 26	:	سار مثار
_								104.00	_	_	-	38	-	
							Sley	105.75	-	-	-	1	. •	Tet
							Tietal					9 75	-	■.
								YABEAN						
	RGY						. Jel	624/2 617/4		626/0 821/0		45,880		Sep Dec
	NDE OF		1 140 N	MIRA			Jag Sep Herr	598/4	+3/0	803/0		54,225		
-			-	~ ~ ,			Her	582/4	+1/4		579/0:	967,855	144,475	Mag
	Latest, Coles	cheeds a fair	1Ech	Lee	Open int	W	Japa Mar	589/4 596/4		594/0 601/0				Jed Tota
	19.39	_	19.48		36,001			3507	T-14-7	9020		10,250 102,250		=
lep let		+0.15	18.57	18.85	69,630	25,384	S	YABEAN	OIL CE	T (80,0	00bs:	cente/it	a) .	
let ler		+0.13 +0.12	18.54 18.36		35,199 29,286		Jet.	24,74	+0.49	24.80	24.35	3,422	1,786	Con
lee.			18.25		33,983		Ang.	24.66	+0.36	24.80	24,40	19,747	6,551	15
	18.14	+0.13	18.16		19,549		Day Det	24.59 23.87	+0.32 +0.16	24.75	24.33 23.86		2,803 2,334	<u> </u>
				•	106,198 1	134	Dec	23.61	+0.03	23.88			9,437	Oct
Сн	IDE OIL		cerrel)				Jen	23.66	-0.01	23,90°	23,64	3,005	810	
	المراود) معادد	Day's change		Leve	<u> </u>	Yel	. Total	YABEAN	MEAN .	COT M	M	88,539 • CAnni		Tet
_	-	_	17.32		82,710									<u>=</u>
iap Jet Jet		+0.03	17.14		41,804	10,600	Jul . Mary	184,9 184,4	+0.3 -0.2	185.5 185.1		6,963 22,036	3,561 6,019	4
let		+0.04	17.02		10,371	1,195	Sep	165.1	-	183.6	182.3	16,120	2,089	Oct
ier lec		+0.12 +0.02	17.00 16.86	16.75	7,365 10,925	1,333 478	Oct. Doc	180.3 179.5	0.1	180.9 180.3	179.5	7,702 23,646	630	Dec Mar
		-	•	-	3,851	382	Jee Jee	179.9		180.7		1,860	8,067 197	<u>ا</u>
					44,747	-	Total					82,99 0		May Any Total
HES	TING O		X (42,00		L; CUS	gast)	PO	TATOES	LCE (2)	ionne)				4
	Latest	Change Day's	_	Lon	عبق	Vot	Nov Mar	90.0 105.0	-	-	-	-	-	
	-	+0.18	_		34,761		-	179.5	-1,0	180.5	176.0	862	145	Oct Mag Mag Jul Oct
	49.95	+0.21	50.20	49.90	18,498	5,644	Apr Viny Jaco	200.8	-	-	-	-	-	
ler Ier	\$1,00 \$1.05	+0.31	61.10 62.06	50.90 \$1.95	12,440	2,365 1,391	Tetal	107.5	•	•	-	862	145	Oct
les	53.00	+0.41	531.05	62.85	17,453	2,329		эснт (в	FFEX) L	CE (SI	O/Inde			like,
	\$3,45	+0.36	63.50		11,837		#	1968	+36	1389	1335	719	70	146
	OIL PE	-		1	23,988	41,551	Amg	1323	+23	1324	1304	516	117	문
-		1.	<u>'</u>				Sap Oct	1362 1383	+15 +15	1365	7355	44	24	بط. 0در
	Şelit Teritm	Day's charge) Both	Low	Opera let	Vol	Jee	1398	+18	1398	1385	451 235	26	Deg
اوا	147.50	_	_	147.25		6.4B2	Apr Total	1400	+2	1480	1400	109	11	بدان بدان
	151.00	-225	158.00	151.00	24,304	8,906	1905	Class	Prey			2,134	247	34
	184.25 187.00			154.00 157.00		5,631 1,522		1355	1366					Tels
	159.00	-2.25	162.00	158.75	6,826	1,133								1
lec	161.00			161.00	14,435	2,423								
istel 		40 W.	CV en a		94,576 	-								Sty
	URAL 6		Ex fint	ON GINE		ineur)								- 300
		change ony :	ظوالا	Low	Open let	Yel								Mar Mary
وما	-	-0.049	2.121	2.065		6,277								Total
ier ict		-0.036	2,140	2.105	11,406	1,362	Woo						- 1	
ict iov	2.140 2.215	-0.028 -0.025	2160	2.130 2.215		887 346	Aucti	ions ere i						
lee				2.300		294	of t	nis mont	h and	TEN 1	rool c	opta in	i iine	l v
		-0,019		2.305	10,201	470		ndime am Sien nies						l
				1	12,027	10,318	(prose	nerst. No	wiender	898 É	Annex	enfat	name i	Ø
	JEADED 21. (42,000			1 elle			ent.C	in the co	ncay, o jewi	भक्ती हो इंडिटी ४	ociquile Mark s	sales and the	agein Ger-	ď
HIM			, 000 9	 -	<u> </u>		nakat	dispossi	quota	: 616C	Deply 1	aken u	p for	L
	Latest	cpendo pilipi	-	. —	Open Jet			and Aug						
	53.05	+0.08	53.40	SO CO.	49,034		Euro	est firm. pe not c	ndy fo	stock	pie w	ool, bu	t for	IN
4 9	\$3.15	+0.17	53.45	53.10		6.932	stock	spiled top	s which	were i	combe	d same	time .	=
ct	51.90	+0.27	52.00	61.80	5,785	1,212	ago i	on beheli then in c	of the		wan Wk	IOI CON	DOTE-	=_
lov ·	50.70 55.45	+0.22	50.75	50.73	5,614 9,946	569		that com						
ec Bo	55.45 55.82	+6.17 -0.08	56.45	æ. ~ 0	3,346 1,499	333 222	ordes	s and th	are la lit	tte or n	o sleck	to be t	asken	
اعاد			_		N.825			neet s						_
								niped as					-	2

	DOA LOE	(E/ton	16)				ME CATTL	JE CIME	(40,000E)	s; cera	o/locj	
	Set	Day's			Open		Setz	Day's) Dem	
	ρά:: 0 (بوسط: دوسط:	194 986	104 976		ni 10 A ng			High . L 64.875 63			Yol 7 nsq
ep .	994	+5	1001	990	34,736 8	864 Det	68.825	+0.350	68.97 5 67.	<i>5</i> 50 18	602	3,196
	1004 1021	+6 +3	101Q 1028	996 1018	13,408 1, 7,433	692 Bee 166 Fab			69,500 68. 69,475 68.			1,312 833
	1024	-2	1035	1022	2,989	- Apr	70.350	+0.150	71.100 70	200 4	967	474
laj Gabaj	1091	-5	1040	1031	2,310 67,198 8,	- Jes 792. Total		+0.100	68,000 67		96 <u>2</u> 7,162 '	230 15,884
	OA CSC	# ON 3	onnee; (\$/tonne			VE HOGS	CME (4	0,000lbs;		-	
ď	1297	+15	1297	1297		68 🖼			45.700 45.			860
ing ing	1312 1354	0 +5			27,137 6, 11,763 1.	804 · Amp 027 Oct			43.800 43. 41.000 40.			2,422 1,421
	1385	+8	1396	1372	7,157	903 Dec .	40.450	+0.250	40.675 40.	200 3	,750	220
بط ا	1406 1431	+8 +8		-	1,148 290	70 Fab 26 Apr			40.450 30. 39.750 39.		1,031 673	319 82
istoj					47,96710,						L/882	
	COA (ICC	O) (SDI					ORK BELL		 _	_		
Mai 6 Mainy			Price 1080.71		7003.15				96.825 33. 95.000 33.			294 1,693
	eerage				M	Feb	42,700	+0.550	13.150 41.	250 .1	.984	686 23
	PEE LOS			٠.	-	<u> </u>	43,550	+0.550	42,725 41. 43,550 43.	.100	49	15
#	3065	-23	3145	3030	1,535		43,500	-0.700	44 <u>.200</u> 43.		29 1,972	1 250
iep ier	3093	-52 -60	3185 3180		20,802 4; 8,226 1;	385				. •	1000	 .
	3093		3180	3050		963 LO	NDON	TR/	VDED	OP	ПΟ	NS
	3055 3055	-70 -75	3162	3055	3,496	AG	o price \$					
			-	_	43,794 7,8						_	_
	#E *						%) LME			Dec : 99	Sep 49	Dec 66
	191.15 193.35		194.80 197.50		305 27,137 8,1	58 1525 1625			. <u>32</u>	87	61	78
.	195.20	+9.00	195.20	186.00	11,783 1,6		OPPER		42	7 5	76	91
ler lar	195.10 196.50	+8.00	195.10 195.50	187,00 188,50	7,157 (1,140	70 (Grac	lo A) LIME					Dec
			196.00	191.00	290	ne 2300			. 182 98		30 65	72 116
_) (US c	ents/oc		47,46710,					77	120	174
4 6		•	Price	1	Port, day		OFFEE LC				Sep 120	Nov 189
omp. d			171.80	1	166.75 140.48				. 0/0	756	185	206
No7	PREMILI	M RAY	r SUGA	VR LCE	(Cents/fbs	2500 H TEC	DCOA LCE				152 Seo :	227 Dec
		_		11.53	1118 :					96	38 .	67
	11,82 11,58	-	-		80	- 1000 - 1050			45 27		51 83	80 110
					1,176	112 E BI	REALT CHAN	DE IPE	Aug S	Seo /	Aug '	Sep .
	TE SUG					1850 1700		<u> </u>	73 30		2	35 47
	332,80 311,90				9,135 9 10,895 1,8	™ 4760∩			4		32	-
	309.70	-3.30	318.00	307.00	918	6 8 ·	NDON	epr	NT 14	NDV		
1 7	306.70 306.00	-8.10 -2.80	310.40		3,442 1 361		ADDE OF					or-
			-	_	343	. ===				_		
-	305.40	-8.76	-			778 Dades			ene ex	- C 00-		460
	302AU AR 41'(20,283 2,7			tect)	\$15.85 \$16.8	0-6.R2	0	150 110
SU 0	AR 41'(SCE (12,000	Éne; cer	25,283 2,7 45/60sj	- Brenz	Siend (de	_	\$16.8	0-6.R2	. 4	110
i sug et ler	AR 411' (11.28 11.07 11.03	SCE (12,000	Éne; cer	25,283 2,7 45/60sj	- Brenz	Siend (de	_	\$16.8	0-6.R2	. 4	110
SUG et ler ley ul	AR "11" (11.26 11.07 11.03 10.96	-0.41 -0.35 -0.31 -0.31	11.87 11.41 11.45 11.27	fis; cer 11,11 10,94 10,94 10,94	25,065 2,1 55,676 4,5 25,418 1,1 5,016 2 2,265	Brend Brend W.T.1 160 O 160 Premi	Bland (da Blend (Au (1pm est) L PRODUC	igi) CTS NW	\$16.8 \$17.1 \$19.1 Eprompt (0-6.82 0-7.12 5-8.16 tellvery 1-182	-0 -0 -0 -0	.110 .110 .165 onne)
E SUG Let Ler Ley Ley Let Ley Ley Ley Ley Ley Ley Ley Ley	AR 411' (11.28 11.07 11.03	-0.41 -0.35 -0.31	12,000 11,67 11,41 11,25	fa; cer 11,11 10,94 10,94 10,94 11,00	25,063 2,1 25,706) 56,676 4,5 25,618 1,1 5,016 2 2,265 654 91	Bress	Bland (da Ellend (Au (1pm est) L PRODUC ium Gescii Oil	igi) CTS NW	\$16.8 \$17.1 \$19.1 Eprompt (\$1.80 \$1.40	0-6.82 0-7.12 5-8.16 telway 1-182 1-149	-0 -0 -0 -0	.110 .110 .165 onne)
SUG ler ley ul st ler	AR "11" (11.25 11.07 11.03 10.95 10.95	-0.41 -0.35 -0.81 -0.31 -0.31 -0.31	11.67 11.41 11.35 11.27 11.23	17,11 10,94 10,94 10,94 11,00	25,762 2,7 55,675 4,6 25,618 1,1 5,016 2 2,265 654 91 63,129 6,7	Brenz Brenz 571 W.T.1 176 JII OI 60 Premz 57 Gast 0 40 Heavy 88 Naph	Elland (da Ellend (Au (fipm est) L PRODUC ium Gesch Oil y Fuel Oil the	igi) CTS NW	\$16.8 \$17.1 \$19.1 \$19.0 \$1.85 \$1.45 \$1.45 \$1.65	0-6.82 0-7.12 5-8.16 tellvery 1-182 1-149 1-85 1-166	-0 -0 -0 -0 -0	110 .110 .165 connej -3
sug et ier ier ier ier ier ier	AR "11" (11.26 11.07 11.03 10.96 10.93 10.95	-0.41 -0.35 -0.81 -0.31 -0.31 -0.31	11.67 11.41 11.35 11.27 11.23	fbe; cer 17,11 10,94 10,94 10,94 11,00	25,785 2,755/0sj 65,676 4,7 25,418 1,1 5,016 2 2,265 654 65,129 6,7 66)	Bress Bres	Bland (da : Ellend (Au . (1pm est) L. PRODUK ium Gescii Oli y Fuel Oi the mi	igi) CTS NW ine	\$16.8 \$17.1 \$19.1 \$19.0 \$1.85 \$1.45 \$1.45 \$1.65	0-6.82 0-7.12 5-9.16 telhesy 1-182 1-149 1-165 1-165	-0 -0 -0 -0 -0	.110 .110 .165 onnej
SUG et inv inv int int inv int int int int int int int int int int	AR "11" (11.28 11.07 11.03 10.96 10.93 10.95 TON NYO	-0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 +0.15 +1.00	11.27 11.41 11.55 11.27 11.23 70.20 70.20 71.25	fig. cer 17.11 10.94 10.94 11.00 1 cents/1	20,283 2,254/5aj 66,676 4,5 5,016 2 2,365 654 91 63,229 6,5 366 7,841 1,5	Brent Brent Brent F76 F76 F776 F776 F776 F776 F777 F777	Bland (da : Ellend (Au . (1pm est) L. PRODUK ium Gescii Oli y Fuel Oi the mi	igi) CTS NW ine	\$16.8 \$17.1 \$19.1 Eprompt of \$186 \$148 \$165 \$165 \$165	0-6.82 0-7.12 5-9.16 telhesy 1-182 1-149 1-165 1-165	-0 -0 -0 -0 -0	110 .110 .165 connej -3
SUG st lar lar st lar s lar st lar st lar st lar s lar s la s lar s la s la s la s l	AR "11" (11.26 11.07 11.09 10.96 10.95 10.95 TON NYO 88.40 71.20 70.95 72.15	-0.41 -0.45 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 +0.15 +1.00 +1.00 +1.00	11.67 11.65 11.27 11.23 11.23 70.20 70.25 71.10 72.30	17,11 10,94 10,94 11,94 11,00 1 1,00 7,10 68,90 71,30	25,263 2,7 25,456 4,5 25,418 1,1 5,016 2 2,255 854 91 03,129 6,5 359 7,841 1,6 30,091 4,5 6,794 4,5	8 Premi Bruni 17/16 W.T.1 17/1	Bland (da Ellend (Au (1pm est) L PRODUC LUM Gescli Oil y Fuel Oil the mi kem Argue S (per troy o	igi CTS NW ine admetes	\$16.8 \$17.1 \$19.1 \$prompt (\$1.46 \$1.46 \$1.62 \$1.62 \$1.62	0-6.82 0-7.12 5-9.16 telway 1-182 1-149 1-95 1-165 1-165	-0 -0 -0 -0	.110 .110 .165
SUG st lar lar st lar st lar st lar st st st st st st st st st st	11.26 11.27 11.03 10.93 10.93 10.95 TON NYO 89.40 71.20 71.25 72.15	-0.41 -0.41 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 +0.15 +1.00 +1.00 +1.00 +1.00 +0.83	11.57 11.41 11.25 11.27 11.23 70.25 71.20 71.20 71.20 71.20 71.30 72.30	foe; cer 17.11 10.94 10.94 11.00 11.00 70.10 68.90 71.10 68.90 71.30 72.10	25,862 2,7 55,676 4,5 28,618 1,7 5,616 2 2,265 854 91 60,220 6,7 369 4,4 6,794 1,6 6,794 1,4	8 cms	Bland (da Ellend (Au (1pm est) (1pm est) L PRODUK ium Gesoli Oil y Fuel Oil the sum Angue 5 (her troy o um (per troy o um (per troy o	CTS NW	\$16.8 \$17.1: \$19.1: Eprompt of \$1.45 \$162 \$162 \$162 \$163 \$163 \$163 \$164 \$164 \$164 \$164 \$164 \$164 \$164 \$164	0-6.82 0-7.12 5-8.16 telhery 1-182 1-149 1-95 1-165 1-165 1-165 1-165 1-20 2-25	-0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -	.110 .110 .165 .165 .0000
et ler ley di et ler di et et et et et et	11.26 11.27 11.07 10.95 10.95 10.95 10.95 10.95 10.95 77.20 77.20 77.20 77.20	-0.51 -0.51 -0.51 -0.51 -0.51 -0.51 +0.15 +1.00 +1.00 +1.00 +0.00	11.27 11.41 11.27 11.27 11.23 70.20 71.25 71.10 72.30 72.30 73.15	17.11 10.94 10.94 10.94 11.00 11.00 70.10 68.50 70.10 68.90 71.30 72.10 72.95	25,665 2,755/065 4,555 4	## Street ## Str	Bland (da Ellend (Au (1pm est) (1pm est) L PRODUK ium Gesoli Oli y Fuel Oi the mem Argue 5 (per troy o um (per troy o um (per troy o um (per troy o	colinative	\$76.8 \$17.1 \$19.1 \$19.1 \$1.46 \$126 \$163 \$163 \$163 \$163 \$163 \$163	0-6.82 0-7.12 5-8.16 felhery 1-182 1-185 1-165 1-165 1-20 2-25 3.00	-0. -0. -0. -0. -0. -0. -0. -0. -0. -0.	.110 .110 .165 onne) .3 .42 .41 1
SUG et lay int star int int int int int int int int int int	11.26 11.87 11.87 11.95 10.95 10.95 10.95 70.95 72.95 72.95 72.95 73.80	-0.41 -0.35 -0.31 -0.31 -0.31 -0.31 -0.31 +0.15 +1.00 +1.02 +1.02 +1.03 +0.72	11.2000 11.67 11.41 11.25 11.27 11.23 70.29 70.29 71.10 72.95 73.15	17.11 10.94 10.94 10.94 11.00 11.00 11.00 70.10 68.50 70.10 68.90 72.10 72.25	25,265 2,354 566 566 575 4,235 65 576 6 2 2,355 65 65 65 65 65 65 65 65 65 65 65 65 6	## Press ## Cold ## Co	Siant (da Siant (da Siant (hu (ipp es) L PRODUC L PRODUC L PRODUC L PRODUC Name (per toy o (per toy o (per toy o (per toy o (l S pro (l S pro	CTS NW ine administra cut in cut in c	\$76.8 \$17.1 \$19.1 \$19.1 \$1.6 \$1.6 \$1.6 \$1.6 \$1.6 \$1.6 \$1.6 \$1	0-6.82 0-7.12 5-8.16 telhery 1-182 1-149 1-95 1-165 1-165 1-165 1-165 1-20 2-25	-01 -01 -01 -01 -01 -01 -01 -01 -01 -01	.110 .110 .105 onne) .3 .3 .42 .41 1
SUG thereing and thereing the COT and the	11.26 11.07 11.07 11.09 10.96 10.93 10.95 TON NYO 71.20 71.20 72.15 72.15 72.82 73.80 NGE J.M	-0.51 -0.51 -0.51 -0.51 -0.51 -0.51 +0.55 +1.00 +1.00 +0.05 +1.00 +0.05 +1.00 +0.05 +1.00 +0.05 +1.00 +0.05 +1.00 +0.05 +1.00 +0.05 +1.00 +0.05 +1.00	112,000 11.67 11.41 11.27 11.23 11.23 70.00 bs; 70.20 72.30 72.30 72.30 72.35 73.45	17.11 10.94 10.94 10.94 11.00 11.00 70.10 68.50 70.10 68.90 71.30 72.10 72.95	25,262 2, 25,255 4, 55,676 4, 25,676 1, 5,676 2, 22,285 81 00,220 6, 368 7,841 1,6 30,991 4, 6,794 5, 1,996 1, 1,996 1, 4,250 1, 1,996 2, 2,916 2, 2,916 2, 2,916 2, 2,916 2, 2,916 2, 4,250 1, 4,250 1, 4,2	### Bress ###################################	Stand (da Stand (Au Stand (Au Stand (Au (1pm ed) L PRODUC L PRODUC L PROSO V Fuel O2 the sal sal san Aque 5 (per troy o (per troy o com (per troy o er (US prod.) Custa (US prod.) Custa (US prod.) Custa (US prod.)	CTS NW ine administra cut in cut in c	\$16.9 \$17.1 \$19.1 Eprompt of \$1.86 \$148 \$22 \$163 \$163 \$163 \$163 \$14 \$14 \$16 \$14 \$16 \$16 \$14 \$16 \$16 \$16 \$16 \$16 \$16 \$16 \$16 \$16 \$16	0-6.82 0-7.12 5-8.16 16/way 1-7.82 1-149 1-95 1-165 1-	-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0	.110 .110 .165 onne) .3 .42 .41 1
SUG to the state to consider the state to	AR "11" (11.26 11.37 11.38 10.95 10.95 10.95 70N NYM 89.40 71.25 72.15 72.15 72.15 73.20 MGE J.M	20 CE (**)	112,000 11.67 11.41 11.27 11.23 11.23 71.25 71.10 72.35 73.15 74.55 84.55 84.55	17.11 10.94 10.94 11.99 11.09 11.00 70.10 68.90 71.10 68.90 72.10 72.10 72.95 83.90 88.80 90.25	25,265 2,354(5)5 65,676 4,52 55,076 4,5 5,076 4,5 5,076 1,5 5,076 1,5 4,250 1 1,396 4,4 6,794 4,5 4,250 1 1,396 2 4,250 1 1,396 2 4,250 1 1,396 2 4,250 1 1,396 2 4,250 1 1,396 3 6,794 5 4,250 1 1,396 2 4,250 1 1,396 3 6,794 5 4,250 1 1,396 3 6,794 5 6,794 5 6,794 6 6,794 6 6,79	### ### ##############################	Bland (da Bland (Au Cippres) L PRODUC L PRODUC L PRODUC L PRODUC L PRODUC Sam (per toy o (per toy o (per toy o (US prod) Lum (per to (US prod) Lum (US Prin) (US Prin)	CTS NW	\$16.8 \$17.1 \$19.1 \$prompt of \$1.48 \$22 \$165 \$165 \$165 \$165 \$165 \$165 \$165 \$165	0-6.82 0-7.12 5-9.16 fellwary 1-782 1-149 1-165 1-165 1-165 1-165 1-165 1-165 1-165 1-165 1-165 1-165 1-165 1-165 1-165 1-165	-0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -	.110 .110 .110 .165 onne)
I SUG let let let let let let let let let let	AR "11" (11.26 11.17 11.18 10.95 10.95 10.95 10.95 70.96 77.26 77.26 77.28 77.28 77.28 87.26 87.26 87.26 87.26 87.26	-0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 +0.55 +1.00 +0.00	112,000 11.67 11.45 11.27 11.23 11.23 77.25 77.10 77.25 77.15 61.55 91.55 91.55	17.11 10.94 10.94 10.94 11.00 11.00 70.10 68.50 70.10 68.50 72.10 72.95 2000bs; 83.00 88.80 90.25 94.00 94.75	25,265 2,555(5) 56,676 4,250 6,256 6	### Street	Stand (da Stand	CTS NW CTS NW Ine CTS NW Ine CTS NW Ine CTS NW Ine CTS NW Ine CTS NW Ine CTS NW Ine CTS NW Ine CTS NW Ine Ine Ine Ine Ine Ine Ine Ine	\$76.8 \$17.11 \$19.11 \$prompt of \$146 \$162 \$163 \$163 \$163 \$163 \$163 \$163 \$163 \$163	0-6.82 0-7.12 5-8.16 tellway 1-182 1-185 1-165 1	-0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -	.110 .110 .1105 .000e .100 .100 .100 .100 .100 .100 .10
I SUG let let let let let let let let let let	AR "11" (11.26 11.09 11.09 11.09 10.95 10.95 10.95 77.20 77.20 77.25 77.26 77.26 77.26 77.26 97.26 97.26 97.26 97.26 97.26 97.26 97.26	-0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 +0.55 +1.00 +0.00	112,000 11.67 11.45 11.27 11.23 11.23 70.29 71.29 72.95 73.55 CE (15,6	11.11 10.94 10.94 11.00 11.00 11.00 71.10 68.90 71.30 72.10 72.95 88.80 80 80 80 80 80 80 80 80 80 80 80 80 8	25,265 2,354(25) 65,676 4,52(25) 65,676 4,53(25) 7,841 1,830 6,534 30,961 4,453(11) 1,866 7,764 1,830(11) 1,866 7,764 1,830(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2 3,676 1 2,237 229	### Bresi Br	Bland (da Bland (Au Cippres) L PRODUC L PRODUC L PRODUC L PRODUC L PRODUC Sam (per toy o (per toy o (per toy o (US prod) Lum (per to (US prod) Lum (US Prin) (US Prin)	CTS NW DESCRIPTION DESCRIPTIO	\$16.8 \$17.1 \$19.1 \$1.0 \$1.44 \$144 \$163 \$163 \$163 \$163 \$163 \$163 \$163 \$163	0-6.82 0-7.12 0-7.16 1-189 1-189 1-189 1-189 1-189 1-189 1-185 1-1	-0 -0 -0 -0 -0 -0 -0 -0 -5 -6 -6 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0	.110 1.110 1.110 1.165 0.010 1.20 1.20 1.20 1.20 1.20 1.20 1.2
SUG	AR "11" (11.26 11.17 11.18 10.95 10.95 10.95 10.95 70.96 77.26 77.26 77.28 77.28 77.28 87.26 87.26 87.26 87.26 87.26	-0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 +0.55 +1.00 +0.00	112,000 11.67 11.45 11.27 11.23 11.23 77.25 77.10 77.25 77.15 61.55 91.55 91.55	11.11 10.94 10.94 11.00 11.00 11.00 71.10 68.90 71.30 72.10 72.95 88.80 80 80 80 80 80 80 80 80 80 80 80 80 8	25,265 2,555(5) 56,676 4,250 6,256 6	### Brest #### Brest ####################################	Bland (da Bland (Au Bland (Au Clpre ed) L PRODUC	CTS NW IDE	\$16.8 \$17.11 \$19.11 \$1.85 \$1.63 \$1.6	0-6.82 2-5-6.16 1-18-9 1-18	-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0	.110 1.110 1.165 onne)
I SUG let let let let let let let let let let	AR "11" (11.26 11.17 11.18 10.95 10.95 10.95 10.95 70.96 77.26 77.26 77.28 77.28 77.28 87.26 87.26 87.26 87.26 87.26	-0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 +0.55 +1.00 +0.00	112,000 11.67 11.45 11.27 11.23 11.23 77.25 77.10 77.25 77.15 61.55 91.55 91.55	11.11 10.94 10.94 11.00 11.00 11.00 71.10 68.90 71.30 72.10 72.95 88.80 80 80 80 80 80 80 80 80 80 80 80 80 8	25,265 2,354(25) 65,676 4,52(25) 65,676 4,53(25) 7,841 1,830 6,534 30,961 4,453(11) 1,866 7,764 1,830(11) 1,866 7,764 1,830(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2,33(11) 4,250 1 1,866 7,764 2 3,676 1 2,237 229	### A Press ### A	Gland (da Bland (da L PRODUK LUTT Gasoli O) V Fuel O2 tha sal sal sam Arque 5 (per troy o	Signification Signif	\$16.8 \$17.1 \$19.1 \$1.0 \$1.44 \$144 \$163 \$163 \$163 \$163 \$163 \$163 \$163 \$163	0-6.82 0-7.12 0-7.16 16/hey 1-18 1-18 1-18 1-18 1-18 1-18 1-18 1-1	-0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -	.110 1.110 1.110 1.165 0.010 1.20 1.20 1.20 1.20 1.20 1.20 1.2
I SUG Star Star Star Star Star Star Star Star	AR "11" (1.26 11.27 11.28 11.27 11.28 11.25 11.2	SCE (** 44.5*********************************	112,000 11.51 11.51 11.25 11.27 11.23 72.30 72.30 72.30 94.55 98.50 98.50 98.50 98.50	17.11 10.94 10.94 11.09 11.00 11.00 11.00 70.10 70.10 70.10 70.10 70.10 70.10 70.10 70.10 70.10 70.10 70.10 70.10 70.10 70.10 80.80 80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80.80 80 80.80 80.80 80 80 80 80 80 80 80 80 80 80 80 80 8	25,265 2,555(5) 56,076 4,250 5,576 5,256 6,576 6	### Press Pr	Bland (da Bland (Au Bland (Au Bland (Au Clpre es) L PRODUK L PRODU	CTS NW	\$16.8 \$17.11 \$19.11 \$18.12 \$1.62 \$163 \$163 \$163 \$163 \$163 \$163 \$163 \$163	0-6.82 20-5-0.16 1-149 1	-0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -	.110 .110 .1105 .1105 .1065 .1065 .107 .100 .100 .100 .100 .100 .100 .100
SUG STATE OF	AR "11" (11.26 11.07 11.03 10.95 10.95 10.95 10.95 7.20 7.20 7.20 7.20 7.20 7.20 7.20 7.20	SCE (14.5 A.5 A.6	112,000 11.67 11.25 11.27 11.23 11.23 11.23 70.20 70.2	17.11 10.94 10.94 11.09 11.09 11.00 11.00 11.00 11.00 11.00 10.10	25,465 2, 24,755 4, 55,676 4, 52,766 1, 5,766 1, 5,766 1, 353 7,841 1, 353 7,841 1, 353 1, 4,250 1 4,250 1 4,	### Annual Property	Stand (da Stand	ing constant ing c	\$16.8 \$17.1 \$19.1 \$1.4 \$148 \$163 \$163 \$163 \$163 \$163 \$163 \$163 \$163	0-6.82 0-7-12 0-7-12 0-7-12 1-14 1-14 1-14 1-14 1-14 1-14 1-14 1	-0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -	.110 .110 .1105 .1105 .1065 .1065 .107 .100 .100 .100 .100 .100 .100 .100
I SUG et et le	AR "11" (11.26 11.17 11.18 11	SCE (1 44.5) -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.51 -0.52 -1.00 -1.00	112,000 11,61 11,61 11,5	17.11 10.94 10.94 11.99 11.99 11.99 11.99 72.10	25,265 2,555(5) 56,076 4,250 5,576 5,256 6,576 6	Bress	Bland (da Bland (Au Bland (Au Bland (Au Grand	ing constant ing c	\$16.8 \$17.11 \$19.11 \$18.12 \$1.62 \$162 \$162 \$162 \$162 \$162 \$162 \$162 \$1	0-6.82 0-7.12 0-7.12 0-7.12 1-149 1-148 1-		110 (165 conne) 8 8 92 94 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
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LONDON STOCK EXCHANGE

a vigoron reform Shares close firmly but volume still subdued

ien director none By Terry Byland, **UK Stock Market Editor**

nd apriculture and The UK stock market closed very firmly yesterday in spite of the general uncertainty ahead of the meeting of the G7 countries which opens this morning in Naples. Although encouraged as both the US Federal Open Market Committee and the Bundesbank made no move on their respective key interest rates, markets were worried that the G7 meeting might not bring sufficiently

decisive action on the dollar. The FT-SE 100 Index gained 17.7 on the day to close at 3,964.4. Shares opened easier but quickly rose to the day's peak of 2,968 on the Footsie after bond markets jumped on reports that a leading German banker had suggested that the Bundesbank might cut rates. The

market cooled off when the German central bank said, following its regular policy meeting, that it was not moving its key rates.
While some traders warned that

the Federal Reserve could still act on the payroll and unemployment numbers due today, most believed that markets will now be on hold until next week, when a statement from the G? meeting is likely.

The underlying concern in the stock market is that, should the US dollar come under renewed pressure, the Fed might be forced to raise interest rates sharply and unilaterally. This would be likely to react sharply on the UK market. where fears of higher rates before the end of the year continue to hover in the background.

Early trading was enlivened by the sale of a 2.5 per cent stake in daily figure which had been estab-

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Royal Bank of Scotland as, in a deal worth around £80m, one fund unloaded its shares. This transaction helped to boost the day's Seaq volume total to 567.2m shares from the 506.2m of the previous session. But retail business on Wednesday was worth only £989.7m, confirming the fall in equity business ahead of the G7 talks. Retail business has this week dropped below the £1bn

 lished as an average total. Non-Footsie business made up 53

per cent of yesterday's total, well below the usual proportion. At 3,454.7, the FT-SE Mid 250 Index gained 16.5 points. Hopes that interest rates will con-

tinue to fall slowly in Germany benefited shares in those building and construction shares with activities in continental Europe. UK retail stocks also showed optimism towards interest rate prospects. moving higher in fairly moderate turnover.

The international blue chips edged higher, brushing off the continued weakness in the US dollar, in which their profits are earned.

Equity strategists remained fairly optimistic towards market pros-pects for the third quarter but agreed that, with the bond market

still clearly dominating sentiment. there can be little real progress until the G7 meeting has been completed and some solution found to the weakness of the US dollar. BZW, which has cut its year-end target for the FT-SE 100-share Index to 3,400 from its previous 3,600 target, warns against being "too dependent

on the gilt-edged market". The investment bank stands by its forecast of dividend growth of 10 per cent in the stock market this year, with similar growth likely in

Kleinwort Benson Securities. which aims for a Footsie at 3,500 at yield strength will be a significant driving force behind the London market. Inflation and interest rate gloom, it comments.



1,425

Source: FT Graphic

Telecommunications

Equity Shares Traded Turnover by volume (million). Excluding: 800

400

■ Key Indicate	ers		
indices and ratio	0\$		
FT-SE 100	2964.4	+17.7	FT Ordinary Index
FT-SE MId 250	3454.7	+16.5	FT-SE-A Non Fins p/e
FT-SE-A 350	1493.4	+8.5	FT-SE 100 Fut Sep
FT-SE-A All-Share	1483.05	+7.86	10 yr Gilt yleld

+2.0

+1.9

1483.05 +7.86 FT-SE-A All-Share yield 3.97 (3.99)Building Materials ing, Vehicles

2327.4 (18.69)2970.0 +23.0 10 yr Gilt yleid (8,78) (2.21)Long gilt/equity yld ratio: 2.19

2 Insurance Retailers, Food Textiles & Apparel

Demerger hints lift Thorn

Leisure to electronics group Thorn EMI was one of the FT-SE 100's best performers as the market picked up hints of a bullish trading statement at Thorn's annual meeting next week. News of further disposals from the group's defence activities is also expected.

The market was also said to be increasingly optimistic about the chances of demerger for the company's two core businesses, music and rental. That move would almost cartainly see Thorn shares accelerate as the market focused on the intrinsic value of its premium music production and publishing operations.

There have been strong rumours that the Thorn board is poised to discuss a potential demerger which, the market believes, could be completed before mid-1995.

Henderson Crosthwaite, the agency broker, was a large buyer of Thorn EMI stock yesterday. Mr Brian Newman at Henderson puts a break-up value on Thorn EMI of between 1340p to 1420p and

described the shares as a flatly denied the talk but "strong buy".

At the close of business, Thorn EMI shares were 29 higher at 1,026p. Turnover was a hefty 2.1m.

Mirror benefits

Market whispers that the Sun might be preparing a retreat from the current newspaper price war battle gave a big lift to Mirror Group News-

papers shares. Some traders said they understood that Mr Rupert Murdoch's flagship tabloid was preparing to raise its cover price by 2p to 22p. News Inter-national, the Sun's UK parent,

fall to 2.934 in the first

for most of the day.

auction boosted both

European bond and gilt

half-hour of trading, the

contract moved steadily ahead

A successful French bond

markets, encouraging buying

its advance helped to pull the

of the September contract.

its stake in the company to refused to comment on the 19.01 per cent and that forelength of time it intended to casts for national advertising maintain its current stance.

However, media analysts said the move would make sense as the Sun had achieved its goal of boosting circulation back above 4m and every penny off the cover price is a significant blow to profits. Hoare Govett estimates that, assuming maintained circulation, each penny reduction knocks £13.1m off full-year profits, which came in last

Mirror Group was also helped by news that Mercury Asset Management had raised

TRADING VOLUME

E Major Stocks Yesterday

year at £139m for the whole

Bank of Scotland shares led to intense speculation that Smith New Court, one of the London market's most aggressive marketmakers, had taken on a block of 20m RBOS shares equal to 2.5 per cent of RBOS's issued capital, via a bought deal and sought to place them in the market

expenditure had risen sharply.

The stock ended 7 better at

138p on significant turnover of

5m. News International slipped

RBOS bought deal

Big market action in Royal

a penny to 228p.

No details of the trade were forthcoming, but the Seaq ticker revealed that upwards of 15m shares had been placed in the market at 412p and that there was a strong possibility that the remaining stock was left with the securities house. Talk that the stock had come from Schroders, the merchant bank, were dismissed by the market, but there were strong suggestions that Scottish Equi-

shares lost 8 at 418p.
Other banks eased as institutions reduced holdings in order to pick up what was seen by some fund managers as chean stock, Lloyds dipped 2 to 538p.

General Accident was again actively traded, the stock sliding 5 to 566p amid strong market rumours that one of the City's biggest agency brokers had tried in vain to place a

LIFFE EQUITY OPTIONS

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ICI 750 31 4874 65 7½ 29% 37 [771] 800 7½ 25 41 35 58½ 65 Kingfisher 500 25¼ 39 62 6 21½ 29 [515] 550 4½ 181½ 29% 38 47½ 57½

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NEW HIGHS AND LOWS FOR 1994

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Enterprise Comp., Pile Inc ED MOLS (2) BTR M/4m. ELECTRIC & ELECT EQU

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insurance group, around 1.1 at 570p a share. There were

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this morning at 560p a share. Other composites were unsettled by talk that one big UK integrated house had published a bearish note on the sector. Royal slipped 6 to 246p. Merchant banks gave

would be offered in the market

another strong performance, still boosted by the recent BZW buy note. Schroders, after announcing it was acquiring the resat of Schroder Wertheim, the US investment bank,

Benson put on 15 to 457p, while Warburg added 9 at 706p. Profit taking saw Wellcome shares dip 7 to 601p. Smith and Nephew consoli-

rose 14 to 1165p. Kleinwort

dated recent outperformance on perception that the company has managed to avoid the margin pressures faced by more high profile rivals. The shares edged ahead to 141%p. A buy note from Robert Fleming Securities continued to drive BT shares, which rose

10 more to 393p on heavy turn-

over of 10m. The partly-paids

added 81/4 to 273p, on 5.9m. Media conglomerate Pearson, owner of the Financial Times, bounced 12 to 582p after sustained weakness, BZW said the shares were worth 620p in the short term and dealers said Goldman Sachs and Morgan

ing the stock. Advertising agency Gold Greenlees Trott put on 5 at 182p after full year profits came in lower than the previous year's but above forecasts. Analysts were also heartened

Stanley were also recommend-

GKN advanced 12 to 581p after James Capel reiterated its buy recommendation following news of a joint venture with Fiat. The broker also favours T&N, a penny ahead at 236p. Lucas Industries rose 8 to 182p after a favourable presentation at Credit Lyonnais Laing.

British Airways and airports group BAA power ahead after a Smith New Court recommendation and favourable passenger traffic figures. Shares in the former put on 9 to 412p, on volume of 7.6m, while the latter gained 15 to 918p, as 1.6m shares were traded.

Volume in industrial group BTR rose to 5.3m and the shares closed 5 ahead at 372p, after news that the EC had reduced its 1992 fine on subsidiary Dunlop Slazenger.

Other big moves

USM-listed Learmonth & **Burchett Management Systems** fell 40 to 85p after announcing 1-for-5 rights issue at 70p to raise about £2.3m and reporting a loss of £746,000 against a £1.6m profit the year before.

Bespak, the medical equipment manufacturer, fell 20 to 270p following Wednesday's profits tumble. Computer services group

P&P shed 4 to 72p after announcing an £8.6m rights issue with the annual figures.

MARKET REPORTERS Peter John, Joel Kibazo .Steve Thompson.

E Other statistics, Page 18

12

 $P \in \operatorname{Starpes}_{\mathcal{C}}$ the said in the CALL : 1 **EQUITY FUTURES AND OPTIONS TRADING** B. Str. Fa. attle W . Light bargain hunting and 14 to 15 to 15 40.0 currency markets brought an 42.00 advance to stock index

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remained modest, writes Joe! After an initial setback in the September contract on

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■ FY-85	100 INDEX	FUTURES (LIFFE) \$25	per full inc	sex point		(Al			
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N FT-St	MED 250 IN	DEX FUTUR	NES (LIFFE	210 per t	ud Index po	aint				

■ FT-SE MED 250 ENDEX FUTURES (OMLX) £10 per full Index point

FT-SE 100 INDEX OPTION (LIFFE) (*2965) £10 per full index point

III EURO STYLE FT-SE 100 INDEX OPTION (LIFFE) \$10 per full index point

EURO STYLE FT-SE MED 250 INDEX OPTION (OMLX) £10 per full index point

3350 3400 3450

2775 2825 2875 2826 2976 3025 3076 3125 198\(^12\)2 \(^12

underlying cash market higher. The decision by the Bundesbank to make no change to its key interest rates had no impact on trading, although uncertainty surrounding the dollar continued.

The firm opening on Wall Street brought further buying and September climbed to a day's high of 2,982. It closed at 2.970, up 23 from its previous finish and at a 5-point premium to cash. Volume, at 11,746, showed a slight improvement.

Turnover in the traded options returned to a low level. totalling only 26,588 lots. The day's activity in the index options brought business of 8,446 in the FT-SE 100 option and 3,217 in the Euro FT-SE. GEC was the busiest stock

O Puls & Settlement prices and volumes	Pule & Setilement prices and voluntes are taken at 4.30pm.										transacted.					
T - SE Actuaries S	dices	tices					Ţ	The UK Series								
	Jul 7	Day's chge%	Jul 6	Jul 5	Jul 4	Year ago	Div. yleki%	Earn. yleid%	P/E ratio	Xd adj. ytd	Total Return					
SE 100	2964,4					2845.9 3226.4					1108.98 1278.98					
SE Mild 250 SE Mild 250 ex lear Trusts	3454.7 3458.8	+0.5	3441.5	3438.2	3431.4	3243.8	3.72	6.44	18.83	60.26	1275.28					
SE-A 350 SE SmallCap	1493.4 1778.00					1424.8 1637.59					1143.61 1368.93					
SE SmallCap ex inv Trusts SE-A ALL-SHARE	1754.72 1483.06					1640.39		4.86 6.63			1354.19 1155.37					
FT-SE Actuaries All						Year	Div.			Xd adi.						
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			Day's		Jul 5	Joi 4	Year	Div. yleid%	Earn	P/E	Xd adj. vtd	Tota Redu
_			chge%	Jul 6				3.52			<u> </u>	
	MINERAL EXTRACTION(18)	2577.52 3703.79				2597.21 3744.25		3.52 3.44	4.55 5.46		37.93 43.39	
	Extractive industries(4)	2532.84				2551.BO		3.63	4.87			1027
	Oil, Integrated(3)	1854.99				1858.45		261	1.24		18.27	1063
	Oil Exploration & Prod(11)											
	GEN MANUFACTURERS(284)	1932.80				1926.87		3.92 3.32	4.74 4.59		32.76 16.51	975. 901.
	Building & Construction(32)	1160.48				1157.73		3.77	4.10		38.07	810.
	Building Matts & Merchs(31)	1945.08 2335.16				1891.47 2342.87		3.77	4.11		46.59	1027
	Chemicals(22) Diversified industrials(16)	2333.16 1932.65				1929.70		4.67	4.65	26.61		977
	Electronic & Elect Equip(35)	1859.62				1920.30		4.03	8.84		14.74	
	Engineering(70)	1798.38				1785.02		3.16	4.78		28.48	
	Engineering, Vehicles(12)	2267.58				2202.57		4.62	2.27			1085
	Printing, Paper & Pokg(23)	2737.88				2746.66		3.06	5.24		38.89	1069
	Textiles & Apparel(20)	1832.72				1636.20		4.05	6.22		30.60	P18.
		2572.33				2572.88		4.50	7.86		54.87	876
	CONSUMER GOODS(97)	201233				2112.19		4.48	8.19		37.26	941.7
	Breweries(17)	2115.84 2686.65				2704.39		4.12	7.17		70.78	900.
	Spirits, Wines & Ciders(10)	2148.35				2141.07		4.48	8.24		49.07	887.
	Food Manufacturers(23) Household Goods(13)	2395.85				2401.78		3.67	7.69		41.72	
		1575.17				1592.64		3.11	3.22		25.71	908
	Pharmaceuticelet12)	2811.63				2794.13		4.44	7.77		47,20	879.
	Tobacco(1)	3338.88				3385.00		6.31	10.20		102.35	
		1882.26				1879.35		3.24	6.38		28.21	918.
	SERVICES(220)	1662.25 2619.87				2619.31		3.40	6.58		42.86	901.
	Distributors(31) Leisure & Hotels(24)	2016.23				2015.53		3.63	4.90		21.94	982
	Media(38)	2765.11				2738.84		2.35	5.37		39.34	955.
	Retailers, Food(17)	1581.10				1633.11		4.04	10.17		32.67	940.7
	Retaliers, General/45)	1647.48				1645.14		3.12	6.56		25.70	875.8
	Support Services(40)	1508.62				1500.38		273	8.24		19.69	812.8
48	Transport(16)	2292.06	+1.2	2265.06	2245.14	2232.89	2041.30	3.68	5.12		31.86	892.4
51	Other Services & Business(9)	1148.12	+0.2	<u>1145.78</u>	1146.44	1143.62	1211 <u>.40</u>	4.27	2.97	55.65	12.93	978.6
	UTILITIESCO	2211.96	+0.8	2194,46	2184.14	2191.83	2742.30	4,76	8.41		32.14	839,
	Electricity(17)	2128.94				2142.09		4,30	11,42		32.67	868.9
	Gas: Distribution(2)	1807.85	+1.3	1785.21	1784.71	1810.30	1923.70	6.63	#		53.43	828.2
	Telecommunications(4)	1981.22				1928.08		4.17	7.84	15.52		828.4
	Water(13)	1653.91	-1 <u>.5</u>	1679.80	1657.78	1663.38	1651 <u>.40</u>	6.88	14.20	7.71	52.82	825.2
	NON-FINANCIALS(835)	1605.78	+0.7	1595.05	1600.83	1602.67	1519 <u>.1</u> 7	3.87	6.41	18.78	26.96	1123.
	FINANCIAL SHOO	2075.94	_01	2078.88	2097.85	2096.00	2067.60	4.35	8.86	13.00	46.73	814.4
	Banka(10)	2635.63				2702.01		4.12	9.32	12.20	59.07	780.5
	Insurançe(17)	1203.85	_0.7	1212.93	1207.30	1205.94	1410.20	5.36	11.97	9.33	29.30	814.7
	Life Assurance(6)	2293.22				2287.57		5,42	7.93	15.49	88.38	870.5
	Merchant Banks(6)	2716.10				2655.96		3.69	12.16	9.59		816.2
	Other Financial(24)	1765.49	404	1758.16	1754.01	1752.83	1548.60	3.93	8.30	14.39	34.27	936.7
	Property(41)	1548.79	+0.7	1538.35	1536.25	1519.51	1369,10	3.68	3.88	32.22	27.98	882.1
			_			2653.16		2.26	1.93	50 34	30.00	888.2
_	INVESTMENT TRUSTS(123)	2655.83				1483.03		3.97	6.63		25.83	
	FT-SE-A ALL-SHARE(962)	1483.05	-465	14/5.18	TAKE ME	INTERIOR	19 11.40	0.3/	u.us	11.0	بجسم	

Time of FT-SE 100 High \$.53pm Low 8.50em ■ FT-SE Actuaries 350 Industry baskets

Open 9.00

	Open	5.00	10.00	11.00	12.00	13.00	14.00	15.00	16.10	Close	Previous	Change
Bidg & Cristren Pharmaceuticle Water Banks	1877 7	2779.1	2786.5	2789.6 1871.9	2789,3 1659,2	2789.0 1658.3	2791.5 1654.2	1654.3	2787.8 1852.8	2/86.9 1651.2	1097.9 2782.2 1677.5 2678.4	+12.7 +4.7 -28.3 -9.9

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18.10 High/day Low/day

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July 7, Total continuous 25,812 Cautie: 15,743 Purs. 10,009 Eastern Eac 600 16½ 357; 481½ 29 42½ 51½ (****) 650 3½ 181½ 29½ 70 77 84 6430 21 23 41 7½ 18 21½ (****) 480 4 74 22 33 43 45 952 260 16½ 22 23½ 5 10½ 14 (****) 280 4½ 12 13½ 18 22½ 25 FT GOLD MINES INDEX Jul % chg Jul Jul Year Gross div 52 week 6 m day 5 4 age yield % High Low

2473.86 -0.2 2479.23 2448.04 2419.02 2.07 1587.25 -0.7 1547.79 1573.12 1806.51 0.70

Bold Mines ladex (36)

■ Regional Indices

Atrica (16) Australiaia (6) North America (12) Copyright, The Financial Times Limited 1994.

Figures in brackets whom number of companies, Basis US Dollers, Base Values: 1000,00 31/12/52.

Producesor Gold Mines Index: July 7 : 217.4; day's change: +0.2 polisis; Yeer age: 228.5

Latest prices unentibile for this edition.

table, the investment institution, might be the seller. RBOS

(*663) Plikington (*172) Prodential

Option

block of 5m shares in the per cent of the issued capital, also suggestions that the stock

by new UK accounts won by the company.

LONDON EQUITIES RISES AND FALLS YESTERDAY Herson 240 1894 1894 2004 5 1294 18 (*243) 260 3 814 12 1894 2409 2794 Leason 134 684 13 - 594 119 - (*134) 154 1894 25 - Locae Inds 180 9 18 1994 794 18 1894 (*180) 200 394 694 12 2294 30 32 . 21 66 33 35 110 120 62

TRADITIONAL OPTIONS

June 27 Last Declarations

LONDON RECENT ISSUES: EQUITIES issue Arnt Mid. price peld cap 1994 p up (Dn.) High Low Stock

Net Div. Grs P/E +/- ctv. cov. yld net \$120 F.P.
161 F.P.
255 F.P.
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105 F.P.
106 F.P.
107 F.P.
108 F.P.
109 F.P.
100 F.P.
10

RIGHTS OFFERS Closing price p 1994 High Low Stock Low Stock

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89pm Cater Allen
89pm Cater Allen
89pm Euro-Disney
32pm Euro-Disney
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FINANCIAL TIMES EQUITY INDICES

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Ordinary Share hourly changes Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low

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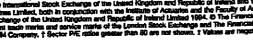


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Money Market

Trust Funds

No Buba rate move

The decision yesterday by the Bundesbank council to leave official German Interest rates unchanged removed another prop from beneath the US dol-

lar, writes Philip Gawith.

Dollar bulls had hoped that lower German rates would lend support to the US currency. As it was, the dollar closed in London at Y99.015 from Y98.125,

and DM1.5745 from DM1.5865. The Bundesbank left the discount rate at 4.5 per cent and the Lombard emergency finan-

cing rate at 6 per cent.

The market is increasingly convinced that no dollar-support package will be forthcoming, though some observers are becoming concerned that the pat consensus is playing into the hands of the central banks.

The flip side of dollar weakness continues to be a strong D-Mark and weak sterling. The pound slipped further to close at DM2.4246 from DM2.4303, In Italy, meanwhile, lira weak-ness persisted with the Italian currency finishing at Legr.1 against the D-Mark, from L995.5, amid rumours of ministers resigning

The South African financial rand recovered some ground after the shock resignation of Mr Derek Keys, finance minister, earlier this week. It closed at R4.765 to the dollar from

■ Traders said activity in the market was fairly quiet ahead of today's US labour market data, and the G7 summit that

starts in Naples. The main development was the persistence of the string of G7 officials downplaying the current dollar weakness. Joining the list of those apparently unconcerned by the dollar, or at least not expecting it to be discussed in Naples, were Japa-nese and British officials, as well as Mr Silvio Berlusconi, the Italian prime minister.

Mr Robin Marshall, chief economist at Chase Manhattan in London, commented: "Peo-ple are slowly pricing in the realisation that nothing much is coming out of this G7 meeting. The dollar is a long way down the agenda at Naples." Mr Adrian Cunningham,

senior international economist at UBS in London, said this a poorly kept secret, the weak-consensus "increased the scope ness of the lira, Swedish krona

CROSS RATES AND DERIVATIVES



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for the authorities to do something." But he said he was not convinced that the market was

yet short enough (of dollars) for intervention alone to achieve anything, or that the G7 would provide other policy signals, such as concerted rate changes, that would complement intervention.

"If we come in on Monday to an innocuous communique, the market will interpret that as a signal to sell the dollar again," said Mr Cunningham. Some observers believe, how-

ever, that the central banks have played their hand well this week, and thus limited the downside for the US currency. Expectations have now been so downplayed that no action on Monday will hardly be cause for surprise or disappointment.
On the other hand, if the G7

did come up with a policy of co-ordinated rate moves and intervention this weekend, "the market would be totally shell-shocked" in the words of an economist at a leading European bank, He said he was very suspicious" of the long string of officials downplaying dollar weakness and had advised clients to cover their short dollar positions.

Another factor becoming an issue is the strength of the D-Mark. Although the Bundesbank's reluctance to partici-pate in the last round of intervention to support the dollar is

and French franc is probably starting to cause concern. So while it may be true that DM1.57 to the dollar is probably not, in itself, a level that need concern the authorities, the ramifications of this may be more serious. One analyst went so far as to say that the market was "not far from a mini-ERM crisis."

🖬 Italian financial markets were buffeted by rumours about tensions in the government, and market disappoint-ment that the cabinet made no ent about measures to curb the budget deficit, running above 10 per cent of GDP, with the stock of debt equiva-lent to 120 per cent of GDP. Rumours of ministerial resig-

nations were emphatically denied by Mr Berlusconi, who is hosting the G7 summit. A cabinet official also said that deficit projections would be available next week, after the G7 meeting. The Swedish krona regained some ground to finish at SKr4.979 from SK15.004 on Wednesday. In Belgium, however, also seen as a high debt country, the franc slipped slightly further to BFr20.70 against the D-Mark from DM20.70.

man call money eased to about 4.84/4.95 per cent from about 5 per cent, ahead of the Bundesbank council meeting. Money conditions were fairly easy and some traders thought there might be a cut in official rates. In the UK the Bank of England supplied £724m liquidity to the money markets are forecasting a £700m shortage. Overnight money traded between 11/2 and 51/2 per cent. Volumes in the futures mar-

■ In the money markets, Ger-

kets were better than in recent days, with the December eurosterling contract trading 25,580 lots, to settle four basis points lower at 93.63. The December euromark contract closed at 94.95, from 94.97, on volume of 25,804 lots. HOTHER CUMPRISCES

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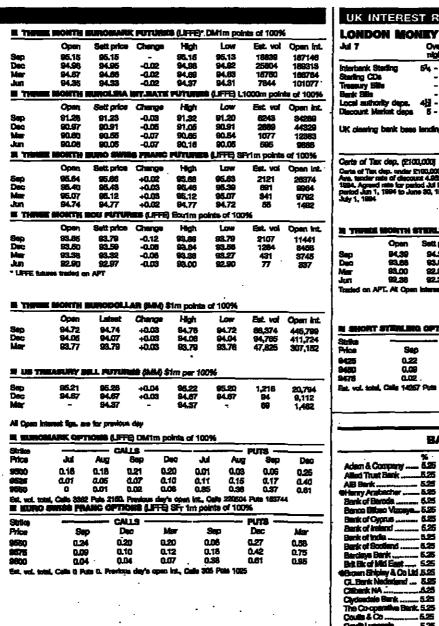
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Norway	(MG)	10,8479		446 - 511		10.5435	10.6422	0.6	10,6548		10.6459	0,0	86.8
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Treda	(FI) (CS)	1.3888		885 - 890	1.3910		1.3905	-1.5	1.3946	-1.7	1.4179	-21	82.2
	r Pesci	3,4000		997 - 002		3.3948	3,401	-0.4	3,4028	-0.3	3.4103		
REALIZED (FRANCE) ISA		3,700	40.02	387 - VAZ	4-102	-	44401		-	-42	0,7100		98.9
acific/Middle	_ (S)		_	_	-	_	_	_	_	_	_	_	
acarcamentos Labrala	(AS)	1.3718	0.0057	706 - 717	1 9717	1,3643	1.3718	-03	1.3718	-01	1.3786	_0.9	85.5
ong Kong	0-BC25	7.7286		280 - 290		7.7280	7.728	<u> </u>	7.7305	-0.1	7.7447	-0.2	-
icing vong Icina		31.3725		675 - 775		31.3675	31.4625	-8.1	31,5975	-23	(NAM)		_
AAI BOSTI	(Pal)	99.0150		900 - 400	99,4000		98.8	26	98.3	29	95,705	3.3	152.1
open: Majoysia	(Y) (MS)	2.5972		967 - 977		2.5958	2.5897	35	2,5982	1.7	2.6172	-0.6	
lew Zeelend	(N2S)	1,5731		717 - 745		1.8657	1,5749	-13	1.5795	-1.5	1.7012		_
hilippines	(Page)	26.9500		500 - 500	27.2000				1.00		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		_
nupperes aud Ambia	PERIOR SERIO	3.7504		502 - 505		2,7504	3,751	-02	3,753	-03	3.7657	-0.4	
	(35)	1.5205		200 - 210		1.5200	1.5198	0.6	1_6196	8.8	1.6215		_
ingapore Africa (Com.)		3,5755		740 - 770	3,8795		3.661	-5.1	3.7193	-48	3,796		_
		4.7850		550 - 750		4.7550	4.7987	-85	4.8575	-7.B	Otton.	~~	_
Africa (Fin.)	(F)	805,350		000 - 700 000 - 700		805,000	808.35	-0.5 -4.5	811.55	-32	830.35	_	_
outh Koree	(Wort)	26,7600		550 - 650	26,7650		26.78	-09	26.82	-02	-		
elwen hellend	(T\$) (Bt)	25.0000		900 - 100			25,0725	-35	25.02 25.2	-82	25.68	-97	-

EXCHAN	QE CI	2088	RATE					-										-	EMS EU	ROPE/	AN CU	FREN	CY UN	T RATI	ES
Jul	7	BFT	DKr	FFr	DM	15	<u> </u>	Ħ	NKr	Ba	Pta	SKr	_\$Fr	ደ	CS		Y	Ecu	Jul 7	Ecu cu rebea		tate net Ecu	Change on day	% +/- from	
Seighim	(847)		19.02	16.62	4,832	2.013	4818	6.426	21.21	498.7	401.0	24.08	4.070	1.998	4.262	3.070	303.8	2.533	N-4-4-4-				-0.00000	-2.00	<u></u>
Denmerk France	(DK)		10 11.45	B.734 10	2.540 2.908	1.068 1.212	2532 2899	2.852 3.265	11.15 12.76	262.2 300.1	210.8 241.4	12.65 14.48	2.140 2.450	1.048 1.200	2.240 2.585	1.614 1.847	159.7 182.8	1.332 1.525	Notherlands Germany	2.1957 1.9496		.15091 91699	+0.00008	-1.67	
Germany	(DM)		8.937	3.439	1	0.417	997.1	1.123	4.389	103.2	88.00	4.979	0.842	0.413	0.882	0.635	62.87	D.524	Ireiand	0.80862		97536	+0.001685	-1.37	
ireland	02		9.450	8.253	2,400	1	2393	2.695	10.63	247.7	199.2	11.95	2.022	0.990	2117	1.625	150.9	1.258	Belgium	40.212	29 34	2.6947	+0.076	-1.29	
itely	Ĩ.	2.076	0.395	0.345	0,100	0.042	100.	Q.113	0.440	10.35	8.324	0,499	0.064	0.041	0.088	0.084	6.305	0.053	France	6.5326		58561	+0.00348	0.72	
Netherlands	(FI		3.506	3.062	0.891	0,371	888.0	1	3.909	91,92	78.92	4.434	0,750	0.867	0.785	0.588	55.99	0.467	Denmark	7,4367		53853	-0.00012	1.37	
Norway	(MIC)		8.970	7.835 3.332	2.278 0.989	0,949 0.404	2272 986.0	2.558 1.088	10 4.263	235.2 100.	189.1 80.42	11.34 4.824	1.919 0.816	0.940	2.009 0.855	1,447 0,616	143.2 80.91	1.196 0.508	Portugui Spain	192.85 154.25		97.841 58.657	-0.03 -0.292	2.48 2.86	
Portugal Spain	(Ba) (Pta)		3.815 4.744	4.148	1,205	0.802	1201	1.363	5.288	124.4	100	5.999	1.015	0.400	1,083	0.765	75.75	0.832	of heart	134.20	٠ ار	10,007	7,202	200	
Strecito	ŠKA		7.907	6.908	2.008	0.837	2002	2.255	8.815	207.3	166.7	10	1.692	0.829	1.771	1.276	128.3	1.063	NON ERM M	EMBERS					
Builzuriend	(817)		4.674	4.082	1.187	0.495	1184	1.333	5.211	122.5	98.53	5.911	1	0.490	1.047	0.754	74.63	0,622	Greece	264.51	-	19,36 6	+0,582	9.40	
UK	(4)	<i>5</i> 0.17	9.544	8.336	2.424	1.010	2417	2.722	10.64	250.2	201,2	12.07	2.042	1	2.138	1.540	152,4	1.271	Italy	1793.1		905.37	-6.16	6.26	
Canada	(CS)		4.484	3.899	1.134	0.472	1120	1.273	4.977	117.0	94,11	5.845	0.955	0.488	- 1	0,720	71.28	0.594	UK	0.78874			+0.000157	0.15	_
US Japan		32.58	6.197 62.62	5,413 54,70	1.574 16.91	0.86 <u>8</u> 6.627	1589 15880	1.768 17.86	6.909 69.82	162.5 1842	130,6 1320	7.838 79.20	1.326 13.40	0.649 6.582	1.388 14.03	10.10	98.98 1000.	0.825 8.340	Etu central mini Percentage oter	s set by the	Estopous I	Complesio checo	n. Comencies Se decretas e s	are in detoes	ding R
Japan Egu	m	39.47	7.509	8.559	1,907	0.027	1902	2.142	8.371	196.9	159.3	9.496	1.607	0.787	1.682	1.212	119.9	1	ratio between the	O SPINES	the percent	مراكة دون	ince papaged	the actual me	
Yen per 1,000:	Danish Kro																	•	for a cumacy, a Barcantal rate.	and the max	ámum þéng	altied perce	minge deviati	on of the turn	ncy's
		-	•	-				,	-	-		•							(1779/92) Sterling	والحا اعدا	List states	most bebon	ERM, Adjust	nent calculate	d by t
T D-MANK									. = 4			CYUMAS							R PHILADE	LPHEA SE	1 2/8 OP1	110168 25	1,250 (cent	s per pound	ŋ
a	Open	Latest	-0.0027				Set. voi 81.104	Open int.	e		Open 1.0173	Latest 1.0135	Change -0.0042	_			≘st. voi (28.422	Open int.	Strike		CA	<u> </u>			- PUI
	0.6340 0.6330	0,6320 0.6326	-0.0026				1,209	89,226 2,760	Sep Dec		.0220	1.0215	-0.004				1,104	64,462 3,960	Price	أنك	AL	40	8ep-	Jul	Αu
Mer	-	0.6369	-				318	719	Mer			1.0348					6	673	1.450	8.56	8.1		8.61	-	0.0
							_												1.475	6.07		22	6.51		0.1
					<u></u> .		•						Cee						1.500	3.64	4.		4.84	0.02	0.5 1.2
M Stiget Pi	AUG PUI	The same is	MIMI SET 1	zo uuu pa	<u>rsa</u>				. ===	Birrio	POIUM		מהליצמה	DET E					1,525 1,880	1.57 0.38	2/ 13		3.06 1.89	0.39 1.68	1.2 2.5
	0.7636	0.7510	-0.0038				19,498	48,457	Sep		.5424	1.5358	-0,0096				12,965	40,335	1,575	0.02	0.		1.07	8.79	43
Duc I	0,7660	0.7528 0.7594	-0.0037	7 0,755	0.70	525	102	997 10	Dec	1	.5400	1.5350 1.5350	-0.0048	1,540	0 1.5 1.5		38 2	418 148	Previous day's V						
WORLD			RATE	\$					E 7			URCHAR	X SUTTE		Fr DMHm	Onints	of 100%		LONDON						
July ?	0	-	no Three	e Sex	One	Lomb.	. Dis.	Rapo	=_::			Sett price						Open Int.	Jul 7		OVER-	7 dans	One	Time	
, .	nig				year'	inter.		1220	Sep		95.15	95.15	~	96.16			18839	187148	} ~~.		night	notice	month	months	mo
Beighen		5 7	¥ 7%	7%	71/2	7.40	4.50		Dec		94.96	94.95	-0.02	94.98			25804	189313	Interbenk Sted		الا - ا ^ل و	4-4	51. 44	54 - 64	52
Week ago	5	% 7			61	7.40	4.50	=	Mar	\$	94.87	94.66	-0.02	94,69	194 .	63	16780	186764	Starting CDs		74 - 172	41 - 41	4.4	54 5	5 <u>14</u> 5 <u>16</u>
France	6	¥ 5	% 50	5%	614	5.10	-	8.75	Jun		94.35	94.33	-0.02	94,37			7844	101077	Treesury Siles		-	-	48-46	49 - 48	
week ago		% 5			64	5.10	. =	6,75	77	72 14		UNOLUK	TAT-THE		es (LIFF	E) L100	im points	of 100%	Bursk Silia				俊- 43	5 <u>4</u> - 4	514 52
Germany week ago	4.1 5.5				5.10 5.13	6.00 6.00	4.50 4.50	5.05 5.05		- (Open .	Sett price	Change	High	i La	w E	st voi (Open int.	Local authority Discount Marks		提 - 4型 B - 4	44 - 4	5法 - 4措	54 - 54	5%
treiend			~ ~.so		64	••••		8.25	Sep	f	91.25	91.23	-0.03	91,32	91.5	20	6243	34289	- DARCOURE MEETIN	w debe	0	433 - 44	-	•	
week ago		i	¥ 5%	61	614	_	-	6,25	Deg		90.97	90.91	-0.05	91.06			2689	44329	UK clearing be	nk bees la	nding rate	54 per	cent from Fi	Druwy 8, 19	184
italy	8		4 84	894	914	-	7.00	8.00	Was		90.80	90.55	-0.07	90,85			1077	12383			•	Up to 1	1-8	3-6	. 6
week ago			82		9% 5.24	-	7.00 5.25	8.00	Jun		90.08	90.05	-0.07	90,16			696	9888	l	_		month	month	months	me
Notherlands week acc	4,1				5.24 5.24	-	5.25 5.25	_	E T			JRO SWA	66 PPAN			_	n points o		Certs of Tax of	op. (2100.c	1007	1½	4	34,	3
Switzerland		4 4			4%	8.825	3.50	_			•	Sett price				-		Open int.	Curta of Tex dep Age, tender rate	under 210	10,000 la 13	zoc. Depor	its withdrawn	tor cash loss	
week ago			% 4 <u>.</u>	44	42	6.625	8.50	_	Sep Dec		95.64	95.66	+0.02	95.68			2121	26374	Ave. tender rate	or decount	4.0025pg.	BOOK Book	2 1 110 + 200 g. Pi 23. 100 + 2 -	port Firmos.	Marie I
US			4		蒜	-	3.50	-	Dec Mar		95.40 95.07	95.43 95.12	+0.03	95.48 95.12			891 841	9964 9792	1994, Agreed ret period Jun 1, 19		30, 1994, S	chance iv	å V å 1870pt	, Finance Hou	ano Bu
Japan Japan	•	1 4 2 2	분 4개 보 2%		2 <u>4</u>	-	3.50 1.76	-	Jun		94.74	94.77	+0.02	94.77			55	1482	July 1, 1994						
Majek Milo ambani	2		4 24		24	Ξ	1.76	=	= 11						points of			- ,	ł		•				
E S LIBOR P												Sett price					st vol t	Doen Int.	l						
Interbenk Fis	_	- 4	4 4E		5%	_		_	Sec		95.86	981.79	-0.12	93.88			2107	Upon mr. 11441	N THURSE			كاللادارا			
week ago	-		479	5%	5	-	-	-	Dec		83,50	83.59	-0.08	93.84			1264	11441 8458	1		Sett price	Change		Low	Est
US Dellar CE		- 41			5.51	-	-	-	Mar	٤	93.3B	93.32	-0.06	93.38	98.	27	431	3745		94,39	94.36	-0.09	94.40	94.36	10
week ago	-	- 45			5.58	-	-	-	Jun		92.90	92.97	-0.03	98.00	92.1	90	77	837		83.66 83.00	93,63 92,95	-0.04 -0.04	93.70 93.04	93.02 92.95	25 92
SDR Linked			% 34 % 34		7	-	_	-	* LEFF	E fabres t	assed on A	APT								82.28	92.38	-0.04	93.04	92.37	33
					7	_	_	_											1		-	-			-
2011	mid man-	: 1 mate A	:3	1 : 6 mile-	606: 1	T. 61. 2	LEOR bree	ritarik fluire											Traded on APT.	At Open is	stareat fizz.	an for #	gwique day.		
MCU United De rates are offered day. The banks	mid rates i miss for i	1 max 0 10m quet	3 on the m	in the parties of the series o	6%; 1 yea ur reference	117 6 <u>1</u> 1, 6 1 26 bender e	LEOR Into	rbenk fluing ach working				JRODOLL							Tracked on APT.	At Open in	slerest figs.	an for pe	evicus day.		

euro c	URRI	incy h	TERE!	ST RA	168		
Jul 7			days otics i	One	Three months	Six months	One year
Beiglen Franc	54	- 5% 7%	- 64 7	2 - 74	74 - 6월	7 - 64	7 - 64
Denish Krone				월 - 5층	64 - 6	65 - 65	瞬 - 6%
D-Mark					4살 - 4월	5 - 47	5 <u>0</u> - 5 <u>1</u>
Dutch Guilder				- 44	6 - 41	5 <u>4 - 41</u>	5 <u>(</u> 1 - 5 ¹ 2
French Frenc				- 54	础 - 站	.왜 - 왜	6 ¹ e - 8
Portuguese E		- 117 19	- 12/2 15/	2 - 13 ¹ 2	14 - 13 7월 - 7월	1312 - 1212	
Specien Pess				75	54 - 54	8 <u>8</u> - 8 <u>8</u> 58 - 54	8 <u>14</u> - 8 <u>2</u> 64 - 64
Starting				- 44	44 - 44		
Swiss Franc Can. Dollar					Fig. 6	44-44	44 - 42
US Date:			- 44 4		41 - 41	54 - 64	54 - 54
italian Lieu					8, 0,	84 82	94 - 84
Yea					24 - 24	22 - 21	
Auton SSing					4.4	52 - 54	513 - 513
Bhart term mae							
. Tieres a	Open	PASOR FUT		(TIF) Paris High	interbank	filered rate Est. voi	Open Int.
	94.20	94.18	-0.08	94.29	94,15	29.387	80.275
		-1.10	~				39,485
		89 89	-0 M	94.00	C2 AU		
Dec	94.00	93.93 93.71	-0.01	94.00 89.75	92.88 93.62	25,201 10 262	
Dec Mar	94.00 93.73	93.71	+0.01	93.76	93.62	10,262	33,888
Dec Mar	94.00						
Dec Mar Jun	94.00 93.73 93.41	93.71 93.48	+0.01 +0.08	93.75 93.45	93.62 93.36	10,262 5,909	33,888
Dec Mar Jun	94.00 93.73 93.41	93.71 93.48	+0.01 +0.08	93.75 93.48 * \$1m pol High	93.62 93.36 Inter of 1009 Low	10,262 5,909	33,888
Sep Dec Mar Jun M Therens at Sep	94.00 93.73 93.41 Open 94.72	93.71 93.48 BURGO GLI Sett price 94.75	+0.01 +0.08 Alk (LIPPE Change +0.08	93.75 93.48 * \$1m pol High 94.74	93.62 93.36 Inte of 1009 Low 94.72	10,262 5,909 K Est. vol 220	33,898 24,317 Open Int. 2362
Dec Mar Jun M Therese as	94.00 93.73 93.41 Open	93.71 93.48 EURODOLI Sett price	+0.01 +0.08 Alk (LIFFE Change	93.75 93.48 * \$1m pol High	93.62 93.36 Inter of 1009 Low	10,262 5,909 K	39,888 24,317 Open int.

+0.09



R PHILADELPH	A SE 2/8 OF	T10388 23	,250 (cente	be bonu		
Strike		118			PUTS -	
Price		_	8ep-	Jul	Aug	Sep
			8.61 6.61	-	0.01 0.16	0.24 0.57
			4.84	0.02	0.53	u.or 1.11
			3.06	0.89	1.27	2.01
			1,89	1.68	251	8.28
			1.07	8.79 - La Cara	4.51	4,94
Previous day's vol., C	145,356 PU	1 90,460 . PT	ev. cagy's ope	11 INC., CHES. 5	(4,023 P63)	510,220
UK INTER	EST RAT	ES				
LONDON M	ONEY RA	\TES				
Jul 7	Over- night	7 days notice	One month	Time months	Sbs. months	One year
Interbenk Stading	54 - 12	41-41	5k 4指	54 - 64	52 - 52	64 - 64
Starting CDs	•	•	43-48	54g - 5	5% - 53	6 ¹ 4 - 6 ² 4
Treesury Site Bank Site	_	-	銀-銀	登-48	5H - 54	<u>-</u> -
Local authority dep	. 44-43	44-44	俊·极 弘·机	54 - 41 54 - 54	5% - 5½	8 ¹ 4 - 6 ¹ 4
Discount Market de	ps 5-4	44 - 44		-	~ -	
UK plearing bank b		. gl	نے ہے سے			
A company of	نته الديس بند	uo-vupero Uosto1	해보 등이라 (14년 1-3	3-6	6-9	9-12
		month	month	months	months	months
Certs of Tax dep. (2100.000					312
Carta of Tax day, and	≥ 2100,000 is 1	20c. Deposit	s withdrawn 1	orcesh koo		
Certs of Tax dep. () Curts of Tax dep. and Ave. tender rate of de 1994. Agraed rate for period Jun 1, 1994 to July 1, 1994	period Jul 26, 16 June 30, 1994, 1	ECGET Water 194 to Aug 20 Schemes IV 8	1864 869, 199 1, 1994, Scho 1, Y 8,1870pc.	ior Pinino). mie E č. II č. Finance Hou	Aleks Up czy Alego, Pedenty ne Bute Petr	June 30, noe rate for s 5 ³ zpc from
-						1
4 1022 m/41	H SI SIGNA	بحينا ول	(TELLE) 200	10,000 poin	ts of 100%	
Oper	n Sett price	Change	High	Low	Est. vol	Open Int.
Oper	n Sett price 9 94.36	Change -0.09	High 94.40	Low 94.36	Est. vol 10100	105399
Oper Sep 94,3 Dec 93,6	9 94.36 9 93.63	-0.09 -0.04	High 94.40 93.70	Low 94.36 93.62	Est. vol 10100 25680	105399 144554
Oper	9 94.36 8 93.63 0 92.95	Change -0.09	High 94.40	Low 94.36	Est. vol 10100	105399
Oper Sep 94,3 Dec 93,6 Mer 93,0	94.36 95.63 92.95 92.38	-0.03 -0.04 -0.04 -0.04 -0.03	High 94.40 93.70 93.04 92.46	Low 94.36 93.62 92.95	Est. vol 10100 25660 9909	105399 144554 67453
Oper Sep 94,3 Dec 93,6 Mar 93,0 Jun 92,3	94.36 95.63 92.95 92.38	-0.03 -0.04 -0.04 -0.04 -0.03	High 94.40 93.70 93.04 92.46	Low 94.36 93.62 92.95	Est. vol 10100 25660 9909	105399 144554 67453
Oper Sep 94,3 Dec 93,6 Mar 93,0 Jun 92,3	9 94.36 8 94.36 8 92.65 9 92.95 8 92.38 upon interest figu	-0,03 -0,04 -0,04 -0,03 -0,03 , are for pre	High 94.40 93.70 93.04 92.46 vicus day.	Low 94.36 93.52 92.95 92.37	Est. vol 10100 25680 3609 3358	105399 144554 67453
Oper Sep 94.3 Dec 93.6 Mer 93.0 Jun 92.3 Traded on APT. At O	9 94.36 8 93.63 0 92.95 3 92.98 pen interest figs	Change -0.03 -0.04 -0.03 . are for pre	High 94.40 93.70 93.04 92.46 vious day.	Low 94.36 93.52 92.95 92.87	Est. vol 10100 25680 9909 3358	105309 144554 67453 51625
Oper Sep 94.3 Den 94.3 Den 93.6 Mer 83.0 Jun 92.3 Traded on APT. At 0 Mi SMORT STREE Strike Price	Set price 9 94.36 5 93.63 9 22.95 3 92.38 pen interest for	-0.03 -0.04 -0.04 -0.03 -0.03 are for pre	High 94.40 93.70 93.04 92.46 vious day.	94.36 93.52 92.95 92.37 92.37	Est. vol 10/100 25680 9609 3368 FUT3 — Dec	105399 144554 67453 51625
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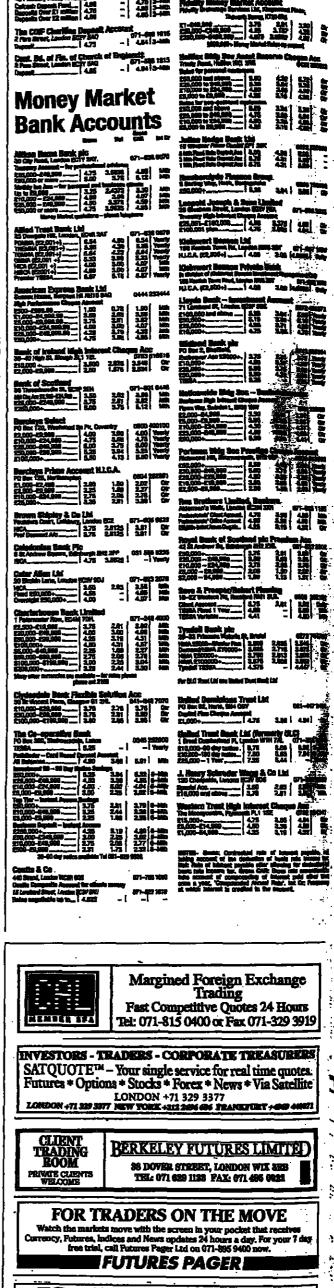
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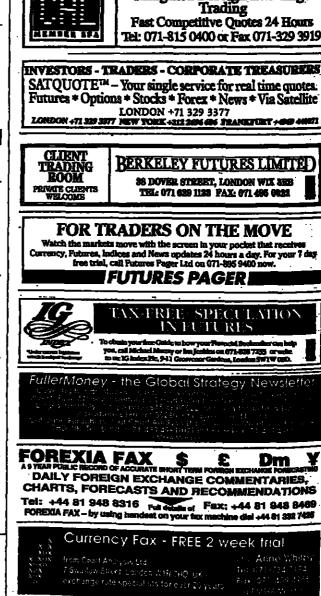
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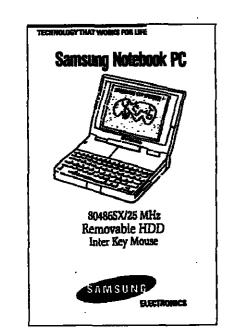
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interest rate worries recede

lysts predicted that the jobs data would show a rise of

\$% to \$104%, but Alcoa slipped

Wal-Mart firmed 3% to \$24%

lifted by news of a 9.3 per cent

rise in same-store sales during

June. Another retailer Best Buy, fell \$3% to \$25% on disap-

CBS fell \$2% to \$308% as

speculation mounted that

entertainment giant Walt Dis-

ney is seeking some sort of alli-

ance with CBS and its new

merger partner QVC. If the story is true, it would scupper

On the Nasdaq market, Snapple Beverage dropped \$14 to \$18% after brokerage house

Morgan Stanley downgraded

the stock from a buy to a hold. Future Now plunged \$3% to \$6

after the company announced

that it would take a second-

quarter charge of between

\$30m and \$45m to cover a

Toronto was firmer at midday

as bargain hunting appeared

after the market's recent weak-

ness. The TSE 300 composite

index rose 21.15 to 4,064.52 at

The metals and mining

group was down 10.25 at

3,638.52 as the market waited

for trading to resume in Lac

Minerals and Royal Oak Mines

after Royal Oak surprised

the market with a C\$2bn bid

noon in 33.5m shares dealt.

restructuring.

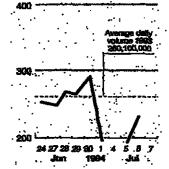
\$% to \$76.

Wall Street

about 280,000 in non-farm pay-US share prices edged higher rolls in June, and believed that the increase would have to be substantially larger than that across the board yesterday morning as fears that the Fedfor the Fed to be persuaded to eral Reserve would raise interest rates after the release of raise rates. Longer-dated bonds edged higher, pushing the yield on the benchmark 30-year today's June employment report diminished, writes Patissue down to 7.573 per cent. That decline in yields helped rick Harverson in New York. By 1 pm, the Dow Jones Industrial Average was up share prices post modest gains. Among individual stocks, the 11.65 at 3,686.15. The more broadly based Standard & Poor's 500 was also firmer at cyclicals which led the market higher on Wednesday were the half-way mark, up 1.84 at mostly in demand again. International Paper added \$1/4 at \$69%, General Electric firmed 447.97, while the American Stock Exchange composite was ahead 0.63 at 424.18 and the \$% to \$47% and Caterpillar rose

Nasdag composite 3.07 higher

MYSE volume Daily (million)



at 704.07. NYSE volume was

The market's attention remained squarely focused on monetary policy yesterday. After the meeting of the Fed's open market committee ended on Wednesday with no apparent change in policy, traders and investors began to worry about today's employment figures for June. Some analysts believed that the Fed had held off from raising interest rates on Wednesday only because it wanted to see how the June jobs data would come out. The ome analysts warned that if the figures showed stronger than expected growth in the labour market, then the Fed would probably put up rates to slow the economy down.

By yesterday, however, inter-

Dow higher as Banks recover on intraday rises in \$ and bonds

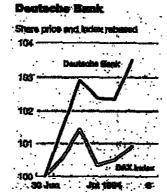
The absence of action on the interest rate front, with the Bundesbank and the Bank of France leaving key interest rates unchanged and no decision yet in the US, was accompanied by an intraday recovery in the dollar and in bond markets, writes Our Markets Staff. However, neither recovery

was sustained in the late afternoon and accompanying equity gains, particularly in German and French banking stocks, remain to be tested today. FRANKFURT saw a rise of 25 basis points in mid-afternoon in the September bund future

and the Dax index, up 8.15 to 2.048.85 on the session increased to an Ibis-indicated 2,049.10 at the end of the day. In banks, Deutsche rose DM8 to DM708 and Dresdner by DM5.50 to DM378. Dealers said that the sector had looked very oversold by the end of June and that Deutsche, in particular, seemed finally to have dealt with the repercussions of the Schneider property affair.

Turnover stayed thin, unchanged at DM4.6bn. On that basis, dealers were

inclined to question a couple of gains in the engineering and metals sector, where Klöckner-Werke advanced DM8.80, or 6.1 per cent, to DM153.90 and Metallgesellschaft put on DM5.70 at DM203.50. K-W, upgraded in the spring



by Flemings and Bank Julius Bär on its move from steel into apparently the subject of a skirmish between an obstinate seller, and a buyer who wanted to test the market. Metallellschaft, said the dealers, was moving slowly compared with the acceleration which took it, temporarily, to a year's high of DM286 in May.

PARIS saw a strong banking performance, particularly from Credit Local, up FFr24, or 6.6 per cent, to FFr387, and Credit Lyonnais, FFr31, or 6.8 per cent, better at FFr489, as the CAC-40 index rose 31.76, or 1.7 per cent, to 1,920.75. BNP, CCF and Paribas were all around 2 per cent better. Mr

FT-SE Actuaries Share Indices THE EUROPEAN SERIES 10:36 11:96 12:85 13:55 14:00 15:00 Closs 1320.10 1319.00 1320.32 1357.62 1357.23 1358.40 FT-6E Britaria 100 1316.74 1317.31 1320.75 1320.94 1319.90 1320.10 1258.79 1358.79 1358.84 1312.04 1349.95

the sector at the beginning of this month, saying that French banks are heavily geared to falling bad debts as the economy begins to grow again, while efficiency is improving. Credit Local, he said, was regarded as a low risk business as a municipal lending agency, and in that context the 22 per cent rise in lending reported for the first half of the current year looked "quite impressive". Credit Lyomais, he added, said on Wednesday that it would cut 10 per cent from its domes-

son looked for a recovery in

Turnover stayed low at FFr2.8bn. Valeo lifted the automotive components sector with a 9.4 per cent rise in first-half sales and its own shares by FFr10, or 3.9 per cent, to FFr270. Michelin tagged along, up FFr9.20, or 4.1 per cent, at

ZURICH was edgy after

tic staff numbers over the next

graded Roche to a hold, taking it off the buy list for the first time in five years. The SMI index dipped 8.4 to 2,590.5. Roche certificates fell SF1200, or 3.2 per cent, to SFr6,080 after Mr Andrew Tivenan at Capel said the downgrade was the result of the company's valuation relative to the Swiss market and other pharmaceuti-cals worldwide, its exposure to weak dollar and an expec-

Banks and insurers edged higher on the view that they would be less affected than industrials in the short term by a weak dollar. UBS and SBC each rose SFr4 to SFr1,175 and SFr401 respectively. Nestlé dipped SFr2 to SFr1,111.

ted decline in financial earn-

ings due to weak markets.

In his latest monthly review, Mr Simon Marshall-Lockyer at Kleinwort Benson commented that the out-of-favour financials and Nestlé seemed to have reached a valuation floor

following massive underperformance in recent months. He expected the stocks to outperform short term and recommended buying Nestlé and SBC, both of which were at the bottom of their trading and

valuation ranges. MILAN was disappointed by the lack of further details on budget proposals and the Comit index slipped 4.27 to 691.32 in thin trade.

Plans for preliminary details of the budget to be announced after a cabinet meeting were scrapped when Mr Silvio Berlusconi, the prime minister, was absent as he prepared for the G7 summit in Naples. Telecoms provided a bright

spot after reports that the celluiar business of Sip, the national telephone operator, could be split off and receive financial autonomy. Sip ended L105 higher at L4,150, while Stet, the holding company, added L85 at L5,105. Ina, the newly privatised

insurer, gave up L30 on its sec-ond day of trading to return to the placing price of L2400. Volume fell sharply from 37.4m to MADRID tried to stage a

technical rally, lifted by the initial recovery in global bond markets, but it proved more sensitive than most to their subsequent decline and the uneven opening of equities on Wall Street. Turnover stayed low at Pta26.7bn as the general index closed only 0.22 higher on the day at 291.65.

In utilities, the downgrading of Endesa continued, with the shares losing Ptal10, or 2 per cent, at Pta5,390; however, this was balanced by a gain of Ptaloo, or 2.7 per cent, in the oil company Repsol to Ptas,755.

AMSTERDAM edged higher in thin trade ahead of the G7 meeting, and the AEX index rose 0.86 to 386.22.

KLM gave back some of its recent gains, losing 70 cents to F1 52.10 after its June traffic figures failed to match some

Pakhoed rebounded after recent weakness, picking up Fl 1.10 to Fl 47.90. STOCKHOLM saw rebounds in the debt market and in the Swedish crown, and the Affarsvariden General index rose 15.0 to 1,349.70, with banks and insurance stocks up some 9.5 per cent, and construction and real estate shares almost 2.5 per cent better.

HELSINKI, an early closing market, reflected the better part of the day's sentiment in bonds, and the Hex index rose 37.8, or 2.2 per cent, to 1,743.3 with banks up 2.4 per cent and Nokia FM14 better at FM468.

ASIA PACIFIC the hopes of investors who were looking to Disney as a possible rival bidder for CBS.

Nikkei fails to find direction but Sydney falls 1.5%

pier with a day's holiday, said dealers, as first section turnover fell from 367.5m shares to an estimated 270m, and the Nikkel index ended marginally easier, agencies report.

Uncertainty over currency direction and investor reluctance to move actively ahead of the Group of Seven (G7) summit and settlement of July options kept trade muted. The three-day G7 summit in

Naples, and July options settlement (SQ) both start today. A Sanyo Securities trader said active trade was discouraged by SQ and the fact that people know no fresh factors will emerge from the summit. "I wouldn't say that senti-

ple have been going for indi-vidual issues, especially stock linked to Aids and consumer

ment is bad," he added. "Peo-

For example, Kissei Pharma-ceutical ended Y170 higher at Y4,420, and Japan Energy Y13 better at Y487 on brisk turnover of 9.51m shares. The Nikkei 225 average fin-

ished 9.01 down at 20.620.02. after a day's high of 20.724.24 and low of 20,594.12. Mr Michio Sugita, general manager at Deutsche Bank Capital Markets, said the market was slightly depressed by a flurry of selling by a foreign securi-ties house just before the close, but dealers added that it

picked up again as index-linked buying kicked in. The Topix index of all first section stocks ended 2.22 off at 1,668.43 and the Nikkei 300 eased 0.58 to 302.85, while falls led advances by 539 to 381, with 246 issues unchanged. In London the ISE/Nikkei 50 index gained 5.37 at 1,356.82.

Advancing sectors were led by rolling stock, airlines, pharmaceuticals, trucking, autos, credit/lease and food. The railways and buses sector posted the largest loss, followed by ceramics, brokerages, miscellaneous manufacturing, warehouses, retail and shipbuilding. Hanwa fell Y21 to Y587 on

US Dollar Index

259.61 147.32 161.39

137.25 350.60 184.12 83.42 170.10 460.14

201.40 66.12 191.37 326.61 263.44 136.02

175.87 170.48 178.37 147.30 296.32 171.00

172.42 173.14

178.07

Pound Sterling Index

159.67 177.69 161.40 117.92

249.84 141.78 155.32 132.09 337.40

177,19 80,28 163,70 442,82 1838,96

193.82 63.83 184.16 816.24 253.52 129.93 190.09 154.94 178.80

189.25

164.06 11.75 14.49 22.55 164.62 164.62 164.63 184.63

197.53 190.09 161.00 154.94 186.31 179.30 12.06 175.21

103.65 196.62 115.34 151,92 104.77 137.99 76.54 100.82 182.18 213.60 82.03 121.21 100.82 132.79 85.74 112.93 219.02 286.47 115.02 151.46

86,74 112,93 219,02 298,47 115,02 151,48 52,11 68,64 108,26 139,96 267,46 378,60 1193,33 157,74 126,81 165,71 41,31 54,40 119,54 157,45 205,26 270,38 164,57 218,75 84,34 111,09 123,39 162,52 100,58 182,47 116,39 183,30 113,73 148,80

102.05 124.08

109.87

106.50 111.43

92.02 147.63 106.82

134,41 163,42 144,71

140.27 146.76

121.19 194.45 140.69

92.02 121.19 123.07 167.47 147.63 194.45 212.92 296.21 106.92 140.89 131.21 172.51 107.71 141.96 144.33 175.68 108.16 142.45 146.80 176.55 111.24 146.51 170.72 185.20

Gross Div. Yield

3.65 1.05 2.75 1.36 3.25 1.83 3.58 1.90 1.78 1.88 4.07 1.85 1.95 1.75 1.84 4.07 1.85 1.75 1.84 4.07

3.16 1.52 1.04 1.90 2.84 2.53 3.03 1.92 2.08 2.28

creditors may stop helping in the restructuring of the finan-cially troubled company.

Y50 to Y1,170 on brisk profittaking following a strong gain dimensional television screen.

Roundup

Pacific Rim markets were mixed, as they remained wary

SYDNEY fell sharply in after-Western Mining, which on

cents to A\$8.16. Fairfax closed

HONG KONG saw early losses reversed as a dip below 8,300 in the Hang Seng index triggered bargain hunting. The index ended a net 35.94 up at 8,490.86 in turnover that rose to provisional HK\$3.2bn from

and Shanghai Banking had reported a 34 per cent drop in mortgage lending in June. HSBC finished steady at HK\$83, but among property issues, Cheung Kong shipped 50 cents to HK\$31.30, Henderson Land 20 cents to HK\$33.90 and Hongkong Land 25 cents to HK\$18.55. Sun Hung Kai Prop-

Currency 62 week 52 week Index High Low

146.75 126.14

143.35 160.36 150.00 147.16

188.14 147.90

143.8A

179.80 182.06

128.70 178.04 129.01

3 108.49 142.89 147.59 178.87 157.89 157.57

147,97 178,58 196,30 220,60 115,14 175,87

170,78 192,73 157,47

NZ346.3m as investors continued to switch to larger stocks exposed to recovering commod ity prices and the world economy, and away from second

Fay Richwhite, the merchant bank, fell 10 cents to 60 cents after saying on Wednesday that it would just break even for the year.

MANILA firmed slightly at the close on some late bargain hunting in PLDT and Manila Electric. The composite index added 1.43 at 2,629.23. The newly listed SM Prime

Holdings cornered the bulk of trading but ended unchanged at 5.50 pesos, PLDT stayed at its year's low of 1,540 pesos, but Meralco "B" shares, open

to all investors, climbed 23 per cent to 332.50 pesos. SEOUL was pulled down by

sales of shares heavily weighted on the index, but elsewhere there were selective gains in small and mediumcapitalised shares. The composite index lost 7.77 at 945.71. <u>Investment trust companies</u>

were seen to be active sellers absad of an August 10 deadline for repaying Won2,100hn in soft loans to the central bank.

TAIPEL saw early gains eroded and closed slightly lower, but brokers expected that strong demand for electronics and petrochemicals would continue to support the market in the near term. The weighted index fell 19.84

remained active at T\$75bn, but below Wednesday's T\$86.52bn. SINGAPORE was broadly lower on a lack of institutional interest and the Straits Times BANGKOK rebounded from Industrial index receded 20.76 to 2,146.01. Much of the decline

Cola venture in Ho Chi Mihn has been put on hold. KUALA LUMPUR finished softer in moderate trade, pressured by blue-chip selling. The composite index dipped 13.99

was attributed to Fras-

S\$15.70 on news that its Coca-

er & Neave, down 70 cents at

to 981.87. Among blue chips, Tenaga was marked 50 cents lower to M\$13.30 after a brokerage report suggested that the

adversaly affected by competition from independent producers after the launch of a Malaysian power grid code.

the day's lows on a flurry of last-minute buying. The SET index closed 5.41 higher at 1.302.86

Jasmine International, which made its debut on the market. . closed at Bt320 compared with , its initial public offering price of Bt345

BOMBAY ended lower after a midsession recovery was not sustained. The BSE 30-share index retreated 49.72 to 4,048.61, with local investors unwilling to commit fresh

Brazil ahead as Cardoso gains in opinion poll

local currency terms instrong mid-morning volume after a poll showed that Mr Fernando Henrique Cardoso, the former economy minister, had narrowed the lead of Mr Luiz Ina-"Lula" da Silva, the left-wing frontrunner, in the presidential election race. The Bovespa index was

ahead 1,181 at 38,716, after an early neak of 39,214. Some brokers said that they had seen foreign clients selling in the market, but they added that most foreigners segmed to be staving away.

Most blue chips were higher

NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of lines

Sultrariand (47).

USA (519) ...

Nordic (1.6)

BUROPE (700)

Paritic Plesin (750)

Euro-Pacific (1470). North America (625). Europe Ex. UK (515)

São Paulo rose 3.2 per cent in preferred advancing 2.3 per cent to R\$40.80. Petrobras preferred rose 3.6 per cent to R\$115.01 and Banco do Brasil preferred climbed 7.5 per cent to R\$21.50.

Mexico

Equities moved ahead in early trading, belped by Telefonos de Mexico's advance on Wall Street and the absence of an interest rate increase from the US Federal Reserve.

The IPC index gained 42.82, or 1.9 per cent, at 2,852.81 as the heavily weighted Telmex shares rose 13 per cent and its "L" shares 1.1 per cent.

| Index | Inde

131.73 151.92 148.41

133.71 161.94 143.01 138.99 145.42 120.83 190.62 138.40 140.58

166.13 107.69 141.58 146.96 -0.4

182.00

177.97

329.12 213.34

201.98 162.15 82.90 122.01

108.77

105.72 110.61 91.91

154.57 100.20 178.28 115.55 174.15 112.88

156.90 190.03 167.80

163.09 170.69 141.79

0.0 0.0 0.0 0.0 0.0 0.0

0,0

S Africa finds support

Johannesburg drew support from firming world markets, but a low level of trading suggested uncertainty about short-term prospects. Gold shares were softer as bullion disappointed The overall index finished 4 higher at 5,408, industrials added 23 at 6,244 and golds receded 34 to 2,087.

Anglo American gave up R1.25 at R223.75 as it came under

pressure from the firming financial rand towards the close. De Beers ended unchanged at R106.50.

167.84

325.63

176.97 170.45

148.18

172.37

173.10

Minorco managed a 50-cent gain to R99.50 and Richemont declined 50 cents to R37. SAB was another R1 better at R89.

Tokyo would have been hap-Terumo, a market star in the previous two days, retreated

on its involvement in the development of a three-

about the outlook for US inter-

noon trade, disheartened by a sell-off on the futures market and weaker blue chips. The All Ordinaries index tumbled 29.0, or 1.5 per cent, to 1,962.2. Wednesday announced an alu-

mina merger with Alcoa, dipped 29 cents, or 4.1 per cent, to a two-month low of A\$6.73. Among blue chip stocks, BHP lost 32 cents at A\$17.68. CRA fell 36 cents to A\$17.70 and News Corp, which on Wednesday said it had purchased a 1.7 per cent stake in rival newspaper group John Fairfax Holdings, dropped 14

10 cents, or 3.7 per cent, firmer

Wednesday's HK\$1.9bn. The early decline was attributed to news that Hongkong

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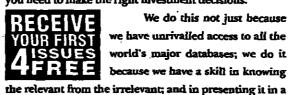
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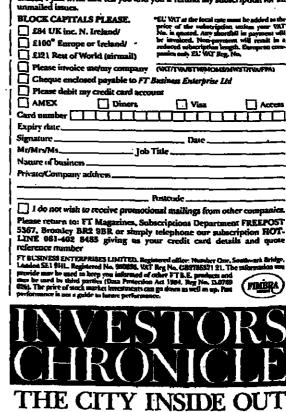


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Page 18 Commence

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a transfer

European partners, He listed a string of attractions: political stability, relatively cheap and trained labour force, good internal communications, English language, telecommunications. Then he paused and said: "But the real reason was the golf courses."

What goes for Japanese investment also goes for recruitment, yet many advertisers fail to tap into the hidden desires of potential recruits. We might all learn something

from the resourceful town councillors of Adaminaby, a small town in the Snowy Mountains region of Australia's New South Wales. Adaminaby's doctor has fust retired and the town is having problems finding

Instead of circulating the job in the medical press, Adaminaby has chosen to capitalise on its chief asset. Set just five miles from Lake Eucumbene, Adaminaby is acknowledged as the trout fishing capital of Australia. Hence the letter in this month's Trout and Salmon magazine, published in the UK. Anyone suitably qualified should telephone 010 6164 542351.

Lateral lures can pull in people aby, whether they know it or not, are engaging in what is termed, in the US, "lateral recruitment", the

demand very high fees. US computer games manufacturers have been known to search among Hollywood screenwriters for potential candidates, but perhaps the most marked example of this practice in the UK was the advertisement taken out by Chemical Bank in Flight International magazine in April for "numerate, riskoriented, confident and highly ambitious professionals" to train as

The theory was that air traffic controllers, used to reacting to movements on screens under pressure, would be good dealers. What the theory did not take into account was that they must be risk averse, not risk takers.

While Chemical Bank may have missed the target, it is clear that some recruiters are prepared to cast their net in unusual areas to fill a job. Ben & Jerry's Homemade, the Vermont-based manufacturer of quality ice cream, is seeking a new

The town councillors of Adamin-chief executive for its business 100 words or less "Why I would be a fulfilling more general roles, mouth is proving the most effective by, whether they know it or not, which last year notched up \$140m great CEO for Ben & Jerry's". By The development reflects the way of finding candidates. Its own

The search has been prompted by sort of idea for which consultants the resignation last month of Ben Cohen, the chief executive who founded the business with Jerry Greenfield in 1978.

The manufacturer is known for its quirkily-named flavours, such as Chunky Monkey and Cherry Garclas, and its support for charities and righteous causes.

For the first time the company is abandoning its pay policy that has limited executive salaries to no more than seven times the lowest wage, a decision which Cohen, who remains chairman, described as the hardest the board had made Realistically, the company did not

think it would get the highestcalibre people using the old policy. The company has lost none of its novelty. While it has engaged a recruiting firm, the post has also been advertised on Ben & Jerry's ice-cream tubs with the added incentive that the runner-up in the appointment contest will get a life-

Applicants are asked to explain in

time's supply of ice cream.

cations with several thousand more through the letter box over the holiday weekend. One application came on a brass plate mounted on marble, another

last Friday there were 15,250 appli-

on a large flat cake and another on parchment script. In spite of the competition, the suspicion is that most applicants are hoping to come second

The lesson from all these approaches is that lateral lures are worth exploring when fishing for people but care must be taken when hauling them in. You're never quite sure what you've hooked.

Counting the cost

Investment banks are finding a shortage of good-quality back office staff, according to Robert Walters Associates, recruitment consul-

The firm says that towards the end of last year, the trading houses began to require specialists capable of handling sophisticated products, instead of people

need for back-office staff to keep ahreast with the ever more complicated and inventive derivatives trading emerging in the market.

The sacking earlier this year of Joseph Jett, the Kidder Peabody trader, who allegedly ran trades that led to profits being overstated by \$350m, resulted in an attack of nerves among the securities firms on both sides of the Atlantic anxions to ensure their internal con-

trols were effective. While some have been content to take on newly qualified accountants and train them, others are demanding highly qualified people who understand business processes. Walters says: "The last time the

City was so buoyant the cry was 'get me bodies' but now we are finding that the calibre of people being remested is so much higher and the standard is being maintained." There are also signs, he says, that some firms are returning to the so-called golden helio or joining fee and guaranteeing an element of

Roberts Walters adds that word of

mainly in business development, sales and project management.

Down and outs

way of finding candidates. Its own

office in Bedford Street resembles a

small city dealing room, only the

calls are to match people to jobs

IT shortfall exposed

Meanwhile, the speed of technologi-

cal change is leading to shortages in

the information technology indus-

try, according to the Anglo-Dutch CMG Computer Management Group

which launched a recruitment drive

for 400 staff for its information pro-

Colin Osborn, associate director

responsible for resource manage-

ment in the UK, says that at junior

levels the computer industry was

paying the price for not giving grad-

As a result, he says: "Skills in some

areas are almost non existent and

so demand for talented people, for

example with Oracle skills, is very

More than half of its UK recruit-

ment was at a junior level, 30 per cent from intermediate level and

about 10 per cent at a senior level,

tes opportunities two years ago.

cessing and consultancy business.

instead of buyers to sellers.

The newly launched Institute of Personnel and Development has committed itself to reducing the jargon which has pervaded the profession in recent years.

There is much to be done. To give some idea of the mysteries of human resource management, here is a cynic's glossary of personnel

terms for managers. Downsizing: getting rid of half your employees.

• Delayering getting rid of your promotion prospects. Empowerment: getting rid of your responsibilities.

Outsourcing: getting rid of the Outplacement: saying goodbye

with a smile. • Rightsizing: correcting your mistake.

• Flex Programme: doing other people's jobs

Stress management: dealing with those who think they'll be got rid

There are more but that should

Richard Donkin

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- Senior sales professional with record of successful leadership and business growth in financial services sector.
- Experience of property/casualty insurance, probably from large, quality
- broker or as banker marketing to or through brokers. ◆ Powerful presence, results oriented, with credibility to focus new team
 - Ref BN2461FT

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Our client is a leading international bank with one of the strongest customer bases in the Far East and a network spanning both developed and emerging markets.

They now seek to recruit senior derivative marketers into their Singapore office to join the existing dynamic team which sells structured solutions to a growing

The successful candidate will be able to demonstrate:

- · strong structuring abilities using interest rate and currency derivatives
- · creativity, a love of the derivative markets and a track record of marketing successes.

Excellent performance related packages including relocation expenses will be paid to the successful candidates.

Please send a detailed curriculum vitae quoting reference FT 555 to: Rochester

Rochester Partnership Ltd., Executive Selection Consultants, Garrard House, 31-45 Gresham Street, London EC2V 7DN. Tel: 071 600 0101 Fax: 071 796 4255

Kleinwort Benson

Technical and Training Manager

Information Officer/Corporate Financier

Kleinwort Benson is one of Europe's most successful merchant banks offering a comprehensive range of financial services to an impressive and continually

expanding range of clients. The Financing and Advisory Division wishes to recruit a Technical and Training Manager to support the Corporate Finance, Equity Capital Markets and

This important role will involve developing a new

- function responsible for: Monitoring, analysing and communicating technical developments relevant to the business

Reviewing and organising technical training at all

Information Officer within a corporate finance environment may also be relevant. In addition to the above you will have first class organisational ability, excellent verbal and written communication skills, and a high degree of business en. Training experience is not necessary as the Bank will provide support in this area.

You will probably be a corporate financier, qualified lawyer or accountant with at least 3 years corporate finance experience gained within a major firm of

solicitors, an accountancy practice or leading

ent bank. Experience gained as an

In addition to an excellent basic salary and full range of banking benefits the position offers the opportunity to work in a challenging and demanding

sted candidates should contact Paul Mewis at BBM Selection on 071 248 3653 or write, sending a detailed Curriculum Vitae, to the address below. All applications will be treated in the strictest confidence.

76, Watling Street, London EC4M 9BJ



Tel: 071-248 3653 Fax: 071-248 2814

TREASURER FIDELITY INVESTMENTS

Competitive Salary + Benefits

Hildenborough, Kent

Fidelity Investments is the world's largest independent investment Management organisation which offers the opportunity and the environment in which both individual and company objectives can be achieved. The role of Treasurer is critical to the effective financial operation of the business, and you will be responsible for FX exposures, including maximising use of short term cash surpluses and Cash

Specific responsibilities will include:-

- Overseeing the dealing room in conjunction with the Treasury Manager, evaluating busine exposures to FX and Interest Rate movements and controlling risk.

 Developing and managing the relevant bank relationships.
- Detailed involvement in the management and development of state of the art treasury systems.
- The ideal candidate will be an experienced Treasurer, with:-A Degree level education, preferably with the ACT qualification.

Minimum five years experience with expertise in FX and Interest Rate Risk Management. Extensive management and systems skills, gained within a similar environment. Knowledge of French and German would be an advantage.

If you fulfil the above criteria, please send a Curriculum Vitae to our Advising Consultant Mariella Portyratos at:

Michelangelo Associates, Austin Friars House, 2-6 Austin Friars, London EC2N 2HE. Fax: 071-972 0151. All direct responses will be forwarded to Michelangelo Associates



Mees Pierson N.V.

MeesPierson is a leading continental European Merchant Bank. Due to sustained expansion of our business, MeesPierson's London branch is seeking candidates for a number of new vacancies within the rapidly expanding Corporate Banking Department.

ASSISTANT MANAGERS – Corporate Banking Ideal candidates will be in their early to mid 20's, have at least three years experience in a Corporate Banking

environment and a solid educational track record.

SENIOR LOANS ADMINISTRATOR - Corporate Banking Due to a developing agency function and involvement in syndicated/club deals, an experienced Loans Administrator is sought. Agency experience, strong organisational skills and detailed knowledge of PC applications are vital for this

Applicants for both roles should be confident, solution-driven self-starters, with strong interpersonal as well as banking skills, and have the ability to provide energetic support to the Bank's business developers.

> Interested applicants should send their Curriculum Vitae to: Mrs J. Heydn, Head of Group Personnel, MeesPierson Management Services Ltd 99 Gresham Street, London EC2V 7PH





London

A position has arisen for an Executive to join one of our established international lending teams.

As part of a small team focusing on Scandinavian corporate clients, the key responsibilities in this role include the analysis of lending proposals, presentations to credit committees, review of existing lending portfolios, account management and business development.

The successful candidate will be credit trained, have 2-3 years' experience in an account management role, be fully conversant with the

Competitive salary + benefits

documentation required and will have excellent interpersonal skills. Progress towards an ACIB qualification is desirable, and experience of Scandinavian corporates or a Scandinavian language would be an advantage. Opportunities for career development are excellent.

To apply, please write, enclosing a detailed CV and indicating your current salary and benefits, to Mrs C M Lambert, Assistant Director, Hambros Bank Limited, 41 Tower Hill, London EC3N 4HA. Tel: 071-480 5000.



JUNIOR EQUITIES ANALYST

Enskilda Corporate, a division of Skandinaviska Enskilda Banken is the leading Nordic merchant bank and we intend to strengthen our position as the premier provider of risk management and financial advice to our corporate and institutional clients. Our international client base for Equity products is serviced by our global network of branches co-ordinated out of the London branch. We need to recruit a junior analyst to work on our Swiss Equity desk whose responsibilities will include creating and maintaining sophisticated spreadsheet analysis of Swiss companies, preparation of daily reports for the sales and trading staff, and producing added value reports and analysis for the research team.

division both in London and globally are excellent as we will provide you with training and development opportunities that will maximise your potential contribution to Enskilda Corporate. To meet our expectations applicants will be fluent in German and will have at least an upper second class degree in a numerate discipline together with 1-2 years work experience in the financial sector. You will have exceptional analytical ability, experience of computer spreadsheet modelling and excellent report writing skills. To be considered for this or other positions please send your C.V. to the Head of Personnel, Enskilda Corporate, 2 Cannon Street, London EC4M 6XX.



Enskilda Corporate

A division of Skandinaviska Enskilda Banken

GROUP LEGAL ADVISER/ COMPANY SECRETARY

Major plc

Substantial Package

Our client is a rapidly expanding international financial services and media Group with a record of significant profit growth over several years. A Group Legal Adviser/Company Secretary is to be appointed who will be part of the Executive Management Team reporting to the Chief Executive and Board of Directors with the following profile.

- ◆ Acting as the focal point for any legal matters for both
 ◆ Aged 35 45. the group and the subsidiaries, including acquisitions and disposals.
- Advising the Main board on Corporate Governance.
- Providing group secretarial services to the Main Board and overseeing those activities in subsidiaries to maintain standards and ensure compliance.
- Coordinating all reports, accounts and returns.
- Stock Exchange fisison and compliance.
- Dealing with insurance matters for the group and
- Acting as Group Compliance Officer.

- A qualified Solicitor or Barrister with a demonstrable track record in commercial law, and company secretarial duties.
- Experience as a Company Secretary of a quoted PLC.
- The successful candidate will possess the confidence and personality to deal with complex issues effectively.
- A pro-active individual with the self motivation and initiative to assist in the management and growth of the group and its subsidiaries.
- A sense of humour.

Please apply in writing sending your full Curriculum Vitae and salary details to: Christopher Fry, KW Selection, Suite 5, 140 Park Lane, London W1Y 3AA or alternatively fax a copy to 071 355 1521.

KW SELECTION

A Knight Wendling Company

Risk Measurement Quantitative Analyst

Bank of Ireland Group Treasury is acknowledged as the leading treasury operation in Ireland. Due to expanding business and an increase in the range of trading activities, a challenging opportunity has arisen in our risk measure

will involve the application of quantitative methods to the measurement of market risk. The successful candidate will work with, and contribute to the development and extension of the Bank's existing valuation and risk measurement systems and will have regular contact with management, dealers and I.T. personnel.

He or she will be a graduate in a mathematically-based discipline, with a preference for finance, economics or statistics

Reporting to the Head of Risk Measurement the position and will have strong analytical abilities combined with excellent written and oral communication skills. Previous experience with derivatives and/or a knowledge of mathematical programming language will be a distinct advantage. Interested candidates should write (enclosing a detailed curriculum vitae) in strict confidence to, Mrs. P.A. O'Donnell, at the address below. We offer a competitive remuneration package. Bank of Iroland Group Treasury, La Touche

Bank of Ireland **Group Treasury**





European Business Development - German Market

LIFFE - the London International Financial Futures and Options Exchange - ist Europas Einrender Handelsolatz für Futures und Optionen. Wir bieten des weltwelt umfassendste Angebot an Zinsprodukten und sichen im Hendel weiterhin Flekordvoksmins.

Uneer motiviertes internationales European Business Development Team sucht einen hochkaritioen Mitarbeiter für die Entwicklung unaerer Geschäftsbeziehungen mit besonderern Schwerpunkt auf Deutschland und dem suropilischen Kontinent. Ihre Aufgabe untaset die Formulierung und Implementierung von Strategien, um LIFFEs führende Rolle im europäischen Markt auszubeust. Es ist besonders wichtig, den permanenten Kontakt zwiechen der Börse und Ihren deutschsprachiger Marktailnehmern zu ptiegen. Die Einführung neuer Produkte, Aktivitäten im Marketing- und Ausbildungsbereich und die Erstellung qualitativ hochwertiger Informationsmat lieben in threm Verantwortungsbereich.

Studium solten Sie mindestens zwei Jahre Berufserfahrung im Bereich Zinsprodukte/ Derivative instrumente gecommet haben und über umlangreiche Kenntnisse des deutscher Finanzmarktes verfügen. Neben der fachlichen Qualifikation sollten Sie die Belähigung zur Mitarbeiterführung beeitzen.

thr Gehalt wird um ausgezeichnet Zusatzzahlungen und Beteiligung an den Umzugskosien enveltert. Bitte aenden oder faxer Cannon Bridge, London EC4R 3XX, England.

An Outstanding **ENVIRONMENT FOR New Graduates**

urray Johnstone is one of Scotland's leading investment management groups, currently managing assets of several billion pounds. We operate on a global basis and our business includes investment Trusts, Unit Trusts, Pension Funds, Venture Capital and Private Clients. Our clients' needs, together with the demands of a sophisticated market place, ensures the working environment is pressured, exciting and characterised by rapid

Many of our directors and senior managers joined us as young graduates and we are seeking to continue this tradition by recruiting

individuals who can demonstrate the abilities needed to succeed. We want high achievers who possess good communication skills, coupled to drive, maturity and a capacity for hard work. Ideally, you

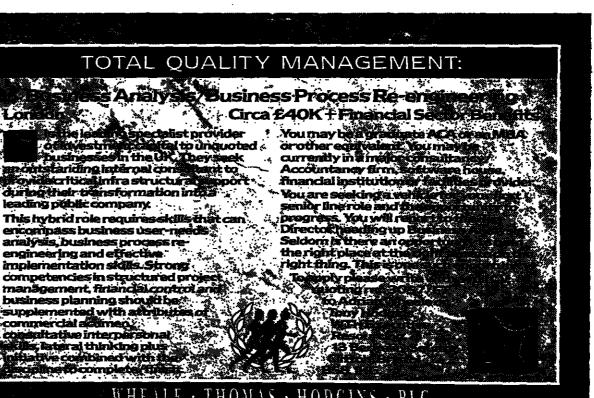
mathematics, although graduates in other disciples will be given equal consideration. The positions would also suit recently qualified accountants. All candidates must possess both quantitative and computer literacy skills.

will be a recent graduate in economics or

We offer wide ranging challenges, high quality training, and rapid career development prospects. Attractive salary packages are offered together with a range of benefits you would associate with a high profile financial services company. Relocation assistance will be provided as appropriate. : 5

Applications in writing, giving brief but comprehensive detauils shouild be forwarded to Chris Jackson, Director of Corporate Services, Murray Johnstone Ltd, 7 West Nile Street, Glasgow G1 2PX.





BANKING AND CAPITAL MARKETS

Baring Brothers & Co., Limited is seeking to recruit executives for its Banking and Capital Markets department. The department is involved in arranging finance for a wide range of clients in the banking markets and through private placement and structured debt issues. Successful candidates will gain a broad exposure to the activities of an international investment bank.

With two to three years' directly relevant experience, candidates should be able to demonstrate enthusiasm, imagination and impressive communication skills. They are likely to be aged 23-26, graduates and/or professionally qualified and should also possess a high degree of numeracy, combined with good analytical and computer skills.

Salary will be negotiable according to experience and the package includes a performance-related bonus. Applicants should write, enclosing a curriculum vitae and details of current remuneration package to: Ruth Norman, Deputy Manager, Personnel, Baring Brothers & Co., Limited, 8 Bishopsgate, London



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FINANCIAL TIMES FRIDAY JULY 8 1994

EXECUTIVE SEARCH CONSULTANT

ARMSTRONG INTERNATIONAL

USA

Armstrong International is an Executive Search firm specialising in Investment Banking. We have an excellent client base and a reputation for high quality Executive Search amongst the European Investment Banking Community, and are now expanding our operations into the USA.

Our success is attributable to the ability and dedication of our consultants and we are now seeking new people to cover the USA, working out of our New York office after an initial training period in the UK. Applications are invited from individuals who can demonstrate the following qualifications:

- Education to degree standard from a well regarded university.
- Four years' experience in the Financial Services industry.
- Familiarity with the American markets.
- Aged between 28 and 40. Sales oriented personality.
- American national or holder of current USA work permit.

In addition, prospective candidates should be team oriented, creative, highly motivated and must have an extremely high level of integrity.

Please call or write in the strictest confidence to:

Catherine Bolton at Armstrong International Limited, 1 Angel Court, London EC2R 7HJ. Telephone: 071-606 0002.

TREASURY OPPORTUNITIES IN THE MIDLANDS

FIXED INTEREST AND STERLING MONEY MARKETS CAPITAL MARKETS

The Alliance & Leicester Group Treasury will be relocating from Hove, East Sussex to Leicester in the second half of 1995 and, in preparation for this move, we are initially seeking to recruit high calibre dealing and origination staff in the above areas.

The Alliance & Leicester is the UK's fourth largest building society - with profits of over £200 million - and also owns Girobank plc. The Group Treasury operation manages treasury assets totalling in excess of £5 billion and funding, from a range of markets, amounting to some £4 billion.

This is an ideal opportunity to join an expanding and innovative organisation, where salaries and benefits are competitive - there is also a generous relocation package. The Leicestershire area has good communications and amenities, as well as attractive

Applications are sought from candidates who have at least 5 years' treasury experience in the financial markets and who will be able to bring a range of relevant skills to these important activities.

Initial induction and familiarisation will be in Hove, prior to the subsequent

If you are interested in joining us, call our advising consultant Murray-Fraser on 0992 552552 for an informal discussion or send your CV to him at Macmillan Davies, Salisbury House, Bluecoats, Hertford, Hertfordshire SG14 1PU.



Key Managers

Administration

Investment

Scottish

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WE ARE AN EQUAL OPPORTUNITY EMPLOYER

MANAGEMENT **OPPORTUNITIES**

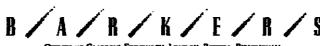
Our client, a major investment organisation, has, as a result of continuing strategic expansion, a number of management and executive opportunities for individuals with solid background experience in investment administration,

These senior roles require excellent interpersonal and team management skills, as well as the ability to manage full fund account production including all related tax and compliance issues. Ideally, experience should have been gained in unit trust/unitlinked life/pension fund and investment trust areas. A formal accounting qualification, whilst desirable, is not essential.

An attractive benefits package reflects the importance of these roles.

Confidential reply service: Please send full career details, including details of current package, quoting Ref 0104 and listing separately any company to whom you do not wish your details to be sent. CV's will be forwarded directly to our Client who will conduct the interviews.

Barkers Scotland, 234 West George Street, Glasgow G2 4QY



NOTTINGHAM, MANCHESTER

PORTFOLIO MANAGER

EUROPEAN EQUITIES

The London Office of a major international investment management organisation is seeking to recruit a manager to take control of a substantial portfolio of shares on the Continent. The role also involves participating in the decisions relating to the strategic positioning of the funds under management.

It is envisaged that the person appointed will be able to demonstrate a record of success in managing such a portfolio over a period of 5-10 years, having previously worked as an analyst and developed an in-depth knowledge of most large and many lesser companies on the Continent. Keen initiative necessary as well as the ability to work in a systematic and disciplined manner. Must be comfortable working as part of a team and be able to demonstrate strong communication and interpersonal skills.

Remuneration will be commensurate with ability and experience.

CV and supporting letter to be sent to:

Box A2097, Financial Times, One Southwark Bridge, London SE1 9HL

The right balance?

Business & Operational Consultancy – Treasury & Capital Markets

Are you in an organisation where the focus is purely on achieving results?

At Price Waterhouse, we are looking for first class treasury and capital markets professionals who are keen to balance professional achievement with personal development and enjoyment.

The Job

You will be advising a range of blue chip investment banks, bank treasuries or capital markets operations on all aspects of

You could be assisting clients in addressing market positioning, customer management, profit improvement, risk management, business re-engineering, organisation development and change management.

Typically you will work in mixed client/PW teams with business, operations, accounting and IT specialists.

The Person

Intellect and stamina are taken as read. But you also need the technical expertise and experience, and the personal qualities to inspire confidence in clients at all levels. If you are presently working in the front, middle or back office or as a

consultant in this tast moving market, we'd like to hear

The Location

Your base would be London, but your work would be truly international. Our citents operate across the world. So do we. We operate as a global Treasury and Capital Markets group with teams made up of talented and enthusiastic people from the US, Europe and the Far East.

The Rewards

Naturally you will receive tinancial rewards in line with the market. More interesting perhaps are the career options a move to PW would open up.

Given our expanding consultancy practice, you could go a long way within one of the worlds top professional firms. Or a stint with us could be a launch pad to a top line management position. Either way the all round training and personal development will enable you to stay at the forefront of business and operational developments in a rapidly changing market.

If you are interested in finding out more please write, enclosing your CV, to Anita Harris at: Price Waterhouse, Milton Gate, 1 Moor Lane, London EC2Y 9PB.

Price Waterhouse



The second of th

OPPORTUNITIES IN INVESTMENT MANAGEMENT WITH A MAJOR FINANCIAL SERVICES COMPANY.

Our Client, BASED IN THE NORTH OF ENGLAND, is a subsidiary of one of the UK's most successful financial services groups. They now require the following key personnel to complete their management team:

HEAD OF FIXED INTEREST (Ref. 0644)

Ideally a qualified actuary you must, however, have had several years previous institutional investment experience including handling an annuity fund, and be able to combine technical skills with management and organisational qualities including the ability to formulate and implement policies.

INVESTMENT MANAGERS (Ref. 0643)

For each of the following greas: UK EQUITIES - OVERSEAS EQUITIES - FIXED INTEREST. You must have at least 5 years fund management experience in the respective market (ideally including Japan for Overseas) and be able to demonstrate a successful track record in handling institutional money.

SETTLEMENTS MANAGER (Ref. 0645)

You will currently be occupying a managerial position within the back office settlement function of a unit trust or similar organisation but are now keen to put your leadership and administration skills to the test.

The packages include full re-location expenses where necessary and the working environment is of the highest standard.

To apply please write, in confidence, with C.V. quoting appropriate reference number to Nigel Barnard or Brian Burgess at Burgess Chapman Barnard, 17 The Green, Richmond, Surrey, TW9 1PX. Tel: 081 332 6677, Fax: 081 332 2249.

BURGESS



Fund Manager – Far Eastern Equities

Prolific is a well established investment house that prides itself on its consistent investment record.

Prolific manages funds in excess of £5 billion across a range of life, pensions and mutual funds with around £300 million invested in the Pacific Rim region.

Due to expansion, an opportunity exists to join the Far Eastern equities division for a Fund Manager specialising predominantly in the Japanese market. Experience in Japanese equities is essential.

The successful applicant will be a team player who has good interpersonal skills and the remuneration will reflect the level of the appointment and will include the usual fringe benefits.

Applications are invited from interested candidates who should indicate full career and salary details to Warren Colman, Prolific Asset Management Limited, Walbrook House, 23 Walbrook, London EC4N 8LD

APPOINTMENTS WANTED

CORPORATE FINANCIER

London-based Chartered Accountant/Merchant Banker with significant commercial and financial experience within the UK and Europe seeks interesting opportunity or challenging ignment anywhere in Europe. All replies will be acknowledged and treated in confidence.

> Write to Box A2068, Financial Times, One Southwark Bridge, London SEI 9HL

FINANCIAL ANALYST: CORPORATE & BANKS

Fluent in English, working knowledge of German. 5 years experience on an International scope and in France. Sound educational and professional background. Recent developments: derivatives products and the setting-up of the ALM reporting in a branch. Seeks challenging new position.

> Write Box A2055, Financial Times, One Southwark Bridge, London SE1 9HL



Investment Manager

Japanese Equities

Superb opportunity for experienced investment professional.

Excellent Package

Edinburgh

Key appointment in this renowned Scottish investment house.

THE COMPANY ◆ Dunedin Fund Managers is a successful, profitable

and growing global investment management group.

• c.£5bn under management on behalf of wide range of THE POSITION

Manage Japanese equities invested for pension funds, investment trusts and unit trusts.

 Involvement with sector analysis and stock selection across client portfolios.

 Report to clients on investment strategy. Assist with marketing worldwide for new client accounts. **QUALIFICATIONS**

Graduate with 3-5 years investment experience either as an analyst or fund manager. Knowledge of Japanese

equities preferred.

Influential team player with excellent communication and interpersonal skills and sound judgement.

Keen analytical and pc skills and ability to work in a systematic and disciplined manner.

Please send full cv, stating salary, ref CN2747, to NBS, Victoria Chambers, 42 Frederick Street, Edinburgh EH2 LEX

N B SELECTION LTD



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Compensation negotiable

Funds Marketing - Switzerland

Major Asset Management Firm

Rare opportunity for young, bright European national to join the Global Institutional Marketing team of this highly respected asset management firm. Switzerland represents a key target market for the firm's high performing products and the potential for funds gathering is excellent.

THE ROLE

Develop and implement a strategy for tailoring products to the needs of Swiss private banks and other institutions, reporting to the Managing Director.

B Build a wide network amongst key intermediaries and investors through a disciplined calling programme.

■ Contribute to the firm's global marketing strategy by identifying new opportunities for product development and asset gathering.

THE QUALIFICATIONS

■ High calibre graduate, aged 27 to 30, with a minimum of three years' experience selling financial products to institutions. Knowledge of the Swiss market and relevant languages are preferable.

Sound marketing and communication skills with the proven ability to develop strategic long term business relationships.

The maturity and presence to represent the firm's credentials at senior management level.

Leeds 0532 307774 London 071 493 1238 er 061 499 1700

Selector Europe Spencer Stuart

re-evaluating and enhancing

all areas of the business in a

drive to become the best

performing financial services

A major contributing factor

in our continued success is

our ability to retain the

flexibility that allows us to

implement change more

swiftly and effectively. This

in turn means greater

opportunities for our people

group in the UK.

to develop.



Petro-Chemical Trader

International Trading Group

We are a rapidly expanding trading group with substantial interests in the CIS including oil trading and transportation, commodity trading, banking and construction.

We seek a Petro Chemical Trader for our office in Moscow to co-ordinate the purchasing and transportation of various products from refineries in Russia.

The successful candidate will be able to demonstrate a comprehensive knowledge of the Petro-Chemical and Oil Refining industry and experience of transportation, storage and terminal systems.

Due to the nature of the position offered, the candidate will initially be based in Moscow although travel to the West from time to time will be required. A comprehensive salary and incentive scheme is offered with this exceptional opportunity.

PLEASE SEND A DETAILED CURRICULUM VITAE IN CONFIDENCE TO:

Box A2096, Financial Times, One Southwark Bridge, London SE1 9HL

ASSISTANT MANAGERS, CORPORATE BANKING : £23-28K+BANKING BENEFITS LONDON

we're building a better future

As a graduate banking professional with experience of marketing to Corporates or Banks/Financial Institutions, you will know the importance of strong customer relationships - and their role in the marketing of credit, treasury and other banking

The Royal Bank of Scotland is

Supporting the Relationship Manager, you will be involved in developing a growing portfolio of major UK clients, analysing their needs and marketing the most suitable product clusters. This calls for a

thorough understanding of corporate banking, coupled with strong interpersonal and credit skills.

Ambibious for real success, you may currently be in a similar role and looking to assume greater undergoing a period of dramatic and exciting change, responsibilities in this field. Self-motivated, flexible

and a good team operator. you will be confident dealing with both significant administration and client

In return for your talent and dedication, we offer a competitive salary and full banking benefits.

Please write, in confidence, enclosing full CV to our advising consultant, Peter Brooker, Associate Director, at Gordon Brown &

Associates Limited, 2 London Wall Building, London EC2M 5PP. Tel: 071-628 7601. Fax: 071-638 2738. Closing date for applications 20th July 1994.

Committed to Equal Opportunities 400



The Royal Bank Of Scotland WHERE PEOPLE MATTER

U.S. Primary Dealer seeks fixed income sales and trading personnel in the U.K. Interested applicants should have a minimum of 5 years experience with a commensurate customer

base. Competitive salary

STRATEGY CONSULTANTS

A leading strategy boutque and a ce in the UK ding success market, Kalchas is characterised by it through recession and its human style of consulting they have a refres ekapen culture standing of the importance

offer a high p high pay envir

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Kalchas was a key strategic adviser of classical Greek times, and he has lent his name to the UK's most exciting strategy consulting firm."

PENSION FUND INVESTMENT RELATIONSHIP MANAGEMENT

A key role in managing and developing European client relationships for one of the City's most prestigious fund managers

Our client is among the world's most respected investment management organisations. As a result of continued business growth, this new position has been created to service the Continental European institutional client base.

Working in a small, highly professional team, you will have full responsibility for managing relationships with existing clients to whom you will provide authoritative advice on international fund management and regular written reports and performance reviews. You will also assist local marketing offices in developing new business.

To be a candidate, you must be a graduate, probably aged

27-33, with a thorough understanding of the principles of fund management. Specific experience of Far East markets would be an advantage, and, ideally, knowledge of a second European language. Above all, you must have excellent communication and presentational skills and be able to establish a high level of credibility with clients and with in-house fund managers.

This is an outstanding career opportunity, offering scope for future progression to senior levels within an institution of the highest quality. The salary and benefits package will be attractive to candidates of the required calibre.

Please contact Tony Tucker

Fax 071-626 9400

Cleary Court, 21-23 St. Swithin's Lane London EC4N 8AD

Telephone 071-626 1161

SHEPHERD LITTLE

Vice-Chancellor

Staffordsbire UNIVERSITY

The current Vice-Chancellor, Keith Thompson, is retiring on 31 August 1995 and the Board of Governors is seeking to appoint a successor who will build on the substantial achievements of the University. The person appointed will have significant, successful, senior level administrative and management experience in a University or higher education institution or in an organisation of comparable size and complexity.

Persons interested in being considered for the post are invited to seek further information from Mr K 8 G Sproston, University Secretary.

elications which should include a CV, should be submitted, in confidence, to Mr D N Scahill, Chair of the Board of Governors c/o The University Secretary, Staffordshire University, Beaconside, Stafford ST18 OAD. Telephone: 0785 275201 Fax: 0785 45441, by no later than 31 August 1994.

The Board of Governors regards direct application as the preferred roots for this appointment but does not preclude third party suggestions.

As an Equal Opportunities Employer, we welcome applications from all sections of the community

MARKETING AG

ting company based in Suitzmined, for a professional. Extraolice experience in int the and the cour with the utility to week is a publicational environment, secretal combine ideally exists to All the position of

IS, is the week's looking sports marketing company, expressifing intensitional sports federations and their unfor events, ISI, handles the marketing of the Oryanic Stames, the Football World Cop and Emopous Championship, the World Athletic Championships are well as other top sports ovents. As a member of mesogeness, the successful conflicts will be part of the term developing, presenting and selling intrastriental sports sports state programmes for ISL's one operix and succlinary packages, as well as for ISL's specialist divisions of Bessarch, Hospitality, Toloricion, Licensing and

and maintain high lavel contact with inte fines and percentages. Company -1 Lifetiment inspection special for an arbor -1 has recogni east outlook and its prepared to belook and To apply, write with full CV and salary requirements to SS. Marketing PO Baz 3338, 1982 Luyesno, Suitzudool, ettention: Porsonnol Disc pande to 150 Mandation AG.

Providence Capitol

Providence Capital Portfolio Managers is one of the asset management companies in the UK. We ma of assets in a variety of equity, bond, de and hedge funds.

including a CFA or IMR qualification.

GLOBAL FUND

We wish to appoint a portfolio manager to take response our global managed funds which are a material part of and have a long, excellent performance record. The successful candidate will be able to demonstrate excellent performance in one or more areas of fund mi

and will possess a suitable educational backgroups

This is a challenging opportunity to join a highly successful and stable team of investment professionals operating it is suiture which supports individual achievement. We offer a translative total remuneration package including a significant p

If this sounds like the opportunity for you please write



Kevin Carter, Managing Director, Providence Capitol Portfolio Managers Providence House, 2 Bartley Way, High Basingstoke, Hampshire, RG27 9XA

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<u>roup</u>

EGY TANTS

Career development opportunities with Deutsche Bank

Lhe unprecedented growth of our OTC Derivatives group has created the need for experienced application programmers. The individuals we seek will work in a well-supported development environment. These are "high visibility" positions demanding frequent interaction with our traders, sales and marketing personnel and support staff. You will be offered a versatile and interesting job with good career prospects.

Lhe preferred candidates will have a record of significant accomplishments in the following

- OpenLook or MOTIF
- SQL Databases and
- Quantitative/Analytic applications Object Oriented methodologies
- the _C" programming language As our operations are global in scope, most communication is in English. However, a knowledge of German would be advantageous.

Applications programmer **OTC** Derivatives

We value our programmers! Deutsche Bank offers a challenging and rewarding environment, substantial growth opportunities, and an attractive benefits package. These positions are located at our Head Office in Frankfurt. Frankfurt is a city of professionals and affords a high quality lifestyle with year-round cultural and sporting opportunities.

contact Mr. Graubner-Mueller directly at +49-69-9103-8157. Applicants may also forward a detailed CV to: Ms. A. Kaufhold, Deutsche Bank AG, Central Personnel Office, Mainzer Landstraße 16, 60262 Frankfurt am Main,

Let us have a talk.

Deutsche Bank



ISRAELI EQUITIES RESEARCH ANALYST

Our client, a leading international bank, is building up its presence in emerging markets. In line with its current expansion plans for emerging market equities in London, the firm is seeking to recruit an analyst to take responsibility for producing company analysis within various sectors of the Israeli equity market.

The chosen candidate, ideally a graduate in his or her late 20s to early 30s, will have a minimum of two years' prior experience in the analysis of Tel Aviv-listed shares. Any additional experience gained from analysing exclusively U.S.-listed Israeli stocks will be advantageous. He or she will be fluent in Hebrew in addition to English in order to be able to analyse effectively all published Israeli company reports. Strong interpersonal skills are required in order also to assist with the firm's Israeli marketing and/or its equity distribution capabilities.

The position provides a highly competitive salary and benefits package, including significant bonus potential. Career prospects both within the department and the bank as a whole are excellent. To apply, in strict confidence, please write enclosing a copy of your curriculum vitae to Neil Salt at the address/fax below, quoting reference NAS 2149.

International Search and Selection

Princes House, 36 Jermyn Street, London SW1Y 6DT. Tel: 44-71-434 1319. Fax: 44-71-434 0835.

CAREER OPPORTUNITIES IN INDONESIA

A leading Jakarte based Securities firm is looking for qualified candidates with university degrees for the following positions:

- 1. EQUITY SALES (E8)
 - Degree in Finance or Business related.
 - Minimum 3 years experience in Equities Sales or as a Securities Analyst.
 - Must be highly self motivated and results driven.
- Excellent spoken and written English. 2. SENIOR RESEARCH ANALYST (SRA)
- Degree in Finance or Accounting preferred.
 - · Minimum 5 years working experience as a Securities Analyst.
 - Excellent written English required.
- · Self motivated and able to work independently
- 3. ENGLISH TECHNICAL WRITER (ETW)
 - Degree in Journalism or English Literature. * Writing Experience (for Business Media preferred).
 - Financial & Industrial technical writing experience preferred. Financial or Accounting background a big plus.

PT Makindo Securities offers complete expatriate package commensurate with qualifications and experience. Please fax all correspondences to:

Lee Couhault PT Makindo Securities 3rd floor Gadung Burse Jl. Medan Merdeka Selatan No. 14 Jekarta, INDONESIA

(5221) 375 784 or 570 1747



We're taking off!

CFP Commerzbank derivatives house is starting. We're inviting the best in derivatives to join us. For Frankfurt and Paris, we're looking for derivatives experts in:

Marketing, Sales, Trading

with a minimum of three years of experience in marketing, sales, trading or proprietary trading in the fields of interest rates, equities and currencies; strong academic background is beneficial.

We're also searching for:

Senior Market Economists

who will analyse markets, run scenarios and look for "windows and opportunities".

Together, we will issue the products of the next generation. If you like handling risk and look for a new challenge, we should talk to each other. Please send your résumé to CFP, Achim Hahlbeck, Neue Mainzer Straße 32 - 36, D-60261 Frankfurt. Contact by telephone is also possible from 8 a.m. to 8 p.m. at +49-172-670 47 47.

COMMERZ FINANCIAL PRODUCTS

GENERAL MANAGER FINANCE AND **OPERATIONS**

This is a key position in a small UK bank and involves primary responsibility for all the banks mancial & management reporting and controls as well as its operational activities.

Candidates should have had similar UK experience at a senior level and be able to demonstrate the technical knowledge & ional skills appropriate to

Please write to Box A2100, ncial Times, One Southwark Bridge, London SE1 9HL

EXCHANGE TRADED EQUITY PRODUCTS MANAGER

A Leading Derivatives House with floor presence on all major exchanges seeks a Manager for the Equity Futures and Options team. Opportunity to influence development, strategy and coordinate with existing Convertible, Warrant and Equity OTC

Ideal candidate will have at least 4 years experience in the Futures market. Advanced knowledge of technical charting and analysis of fundamentals preferred. Established client-base to be serviced and developed. Preferred candidate has relationships with other institutional clients. Candidate will be responsible for both UK office and floor teams. Full benefits and competitive

Interested candidates should send CVs to: Box A2099, Financial Times, One Southwark Bridge, London SE1 9HL

GENERALE BANK LONDON BRANCH

requires a dealer to trade Spot EMS crosses with experience of Spot Majors. Competitive salary plus Benefits.

Please apply in writing together with C.V. to:

Treasury Manager, Bavaria House, 13/14 Appold Street, London EC2A 2DP

DIRECTOR OF OPERATIONS

London

to £90,000

+ Bonus

+ Benefits



Michael Page City International Recruitment Consultants London Paris Amsterdam Dusseldorf Sydney Our client is a significant European Institution with a major interest in UK and International equity and fixed interest markets including derivatives. As a result of both reorganisation and natural business expansion they now seek to recruit a top quality professional to run their operations function.

Reporting to the Chief Operating Officer, the role encompasses responsibility for settlements and transaction processing, treasury, and operational reporting and accounting.

Key aspects will be:

- Strengthening and developing existing systems to ensure
- that new business growth can be supported. Leading and managing a substantial department during a
- period of major change. Providing high quality control systems for all aspects of

the core business and new business developments. Candidates will be graduate operations professionals with strong leadership and communication skills, a confident and assertive manner and a commercial approach. Other key characteristics will be:

- A minimum of five years experience managing a significant operations function with accountability for all aspects of trade processing settlement, financing and
- A strong understanding of control systems. Demonstrable experience of managing operational
- Detailed knowledge of the operations function within
- UK/European equity, fixed interest and derivative

 Understanding of all relevant financial and legal regulations, and risk management

The remuneration package includes a base salary of up to £90,000 together with a performance related bonus and other normal banking benefits, and will not be a limiting factor for the right individual.

In the first instance please forward a detailed curriculum vitae together with full remuneration details to Jonathan Williams, Director, Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH.

All applications will be treated in absolute confidence.

FINANCIAL **EDITOR**

London

Morgan Stanley now seeks an Editor for equity research and related publications with at least five years' relevant experience. You must have impeccable English language skills, an excellent sense of organisation and logic, and superior proofreading talent. Financial knowledge, computer skills and proven ability to work to tight deadlines are also essential. Japanese language skills, ulthough not a pre-requisite, would be desirable.

Send resumé in confidence to: Jenny Thomas, Human Resources, Morgan Stanley UK Group, 25 Cabot Square, Canary Wharf, London E14 4QA. Previous applicants need not apply.

MORGAN STANLEY UK GROUP

STRUCTURED FINANCE & ASSET SECURITISATION

London

£ Competitive **Package**



Michael Page City International Recruitment Consultants

London Paris Amsterdam Dusseklorf Sydney

Our client is a global financial services institution which has a reputation for excellence. The London office is expanding due to growth in demand for its services and this has created opportunities for high calibre individuals with an interest or experience of structured finance and asset securitisation. The level of responsibility and seniority is flexible and will be determined by the background of the successful

The structured finance and asset securitisation team is responsible for analysing all asset backed transactions in Europe. The work involves:

- Understanding and evaluating structured finance and asset securitisation transactions;
- Working closely with borrowers, lawyers, and
- arrangers; Presenting the analysis;
- Establishing and developing relationships with the different parties involved in the transactions.

Individuals will be of graduate calibre and have a good grounding in credit and financial analysis. Experience of structured finance and asset securitisation is highly desirable however this is not a prerequisite.

Due to the high profile of the role, applicants must have excellent written and oral communication skills, strong interpersonal skills and be confident self starters. A European language skill would be advantageous.

Our client will offer an attractive renuneration package which will entirely reflect experience. Performance will be rewarded by good progression in terms of responsibility and position.

Interested applicants should contact Karina Pietsch on 07 I 831 2000 or write enclosing a full curriculum vitae to Michael Page City, Page House, 39-41 Parker, Street, London WC2B 5LH. Fax 071 405 9649.

All applications will be treated in absolute confidence.

Customer

Forex

Advisor

Olsen & Associates is a Zarich
hased research institute for applied economics providing a real-time decision support tool
for foreign exchange dealers. We are seeking a Rosex
Customer Advisor to support our expanding customer base.

Assumer Amisor to support our expanding customer base. As our newest Forex Customer Advisor, you will be in contact with clients world wide on a daily basis, provide active trailing support, respond to customer's questions and problems, keep your clients aircest of the latest developments and provide customer training. You'll be part of a young, dynamic team, with a great deal of freedom for independent work and opportunity for advancement, and your close relationship with customers will provide a unique opportunity to affect customer satisfaction and the company's future development.

The successful candidate will be young, with a solid backpround in banking, several years experience as a foreign exchange trader and/or investment advisor, and in-depth knowledge of the Forex market. This responsible position requires initiative, creativity, independence, endurance, requires initiative, creativity, independence, endurance, flexibility, a well-developed sense of personal responsibility, strong interpersonal skills, and a professional appearance. Fluency in English is required.

Please send a detailed CV to: Ms. Irene Jonsen, Olsea & Associates AG, Secieldstrasse 233, CH-8008 Zikich, Switzerland. Interviews will be conducted in London or Zurich. Workplace will be Zurich. Olsen & Associates is an equal opportunity employer.





Collective Investment Schemes

The Collective Investment Schemes (CIS) Department of the Securities and Investments Board (SIB) has a three-fold responsibility:

- to authorise and recognise CIS intended to be marketed to the public in the UK
- to maintain and develop Volume III of the SIB rulebook governing unit trusts
- to develop and maintain a new set of regulations for the UK open ended investment company

SIB wishes to recruit a Manager who will have the responsibility for a number of policy areas relating to SIB's CIS regulations. This will include research and analysis; preparation of policy proposals for changes to the regulations; liaison with representative bodies with an interest in unit trust matters; answering queries on

matters arising from SIB's regulations and liaison with other regulators on the interpretation of and changes to the CIS regulations.

Candidates must be educated to degree level and have a practical working knowledge of SIB's unit trust regulations. Familiarity with OEICs would be useful. They should have excellent communication skills, a well developed analytical approach to policy and technical issues and the ability to produce well-researched and clear written work.

Interested applicants should contact Anna Williams for an information pack quoting reference 194636, at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH, Tel 071 831 2000.

Closing date Monday 18th July 1994.

Michael Page City

Exchange Traded Derivatives

Operations Manager

Highly Competitive Package

Our client is a leading global investment bank and a major player in the exchange traded products markets. Continued growth in business volumes

and product complexity have created the need to appoint an experienced

Managing a team of 15 staff you will provide operations support for all exchange traded derivatives activity across the bank's trading and clearing

businesses. A high calibre graduate aged 25-32 with good technical,

commercial and managerial skills, you will have experience of the workings of all the major international futures and options exchanges. You will be a confident and articulate communicator who has the leadership skills

necessary to introduce and manage change and to enhance the quality of business support. This position offers excellent career development

operations manager to head the ETP support team.

opportunities for the appropriate candidate.

European Sales Manager

Global Financial **Information Company**

Competitive Package **London Based**

We are a successful and well-established financial data company, with global operations serving an extensive international client base.

The continued growth of our business requires a sales manager to join our European office in London to lead an entrepreneurial and goal-orientated team as the company inters a new and exciting phase in its development.

The position entails full responsibility for sales team management, including planning, monitoring and strategic direction as well as maximising existing markets and identifying new ones.

The successful applicant for this role will have:

- Developed sales management and team building skills Computer literacy and familiarity with multi-media
- The ability to present new ideas and concepts at board
- The energy, enthusiasm and flexibility to lead within a multi-national team

Please send your CV and a covering letter to: Box Number A2091, Financial Times, One Southwark Bridge, London SE1 9HL

FINANCIAL REPORTERS



The AP-Dow Jones news services deliver economic, financial and market-affecting news with speed and accuracy to the international financial community.

We are looking for reporters in several European locations and would welcome applications from people with:

- journalistic experience, preferably in business, financial or energy reporting
- the ability to write quickly and fluently in English to demanding deadlines
- knowledge of a second language
- · excellent interpersonal skills and the ability to form working relationships with a wide range of contacts.

If you believe you can contribute to our organisation, please send your cv, copies of published writing and current salary details to Mary Edwards, Human Resources Executive, AP-Dow Jones News Services, Winchmore House, 15 Fetter Lane, London EC4 1BR.

AP-DOW JONES

EEXCELLENT

travel problems and safety for the family. An outstanding opportunity exists for an established fund manager with experience in

A competitive remuneration package is offered together with relocation assistance.

Please write to: Box A2084, Financial Times, One

CONSULTANT ()1213 311 London based with extensive overseas travel Excellent £ neg.

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We are the market leaders in the provision of A/L N systems, services and education to the Financial sector. Currently expanding our European operations, we require an additional Product Consultant to provide a full range of training, education and technical support services to our clients.

ASSET/LIABILITY MANAGEMENT

The ideal candidate will either be a balance sheet risk management practitioner or working in a related financial modelling role within a European Bank. Candidates should be PC literate with a solid mathematical background. Lizzing with over 1200 clients, from Trading Floor to Boardroom, strong inter-personal and communication skills are a prerequisite. Proficiency in any European languages would be a distinct

To apply, please send a full CV to Ms Alane Walker-Aspell at Sendero Corporation Europe, Imperial House, 11-13 Young Street, Kensington, London W8 5EH.

Sales **U.K.** Equities

Kleinwort Benson Securities Limited, a leading U.K. merchant bank is seeking to appoint an experienced, degree qualified U.K. Equities Salesperson to join their U.K. Small Business team.

The successful candidate will possess at least 3-5 years' solid U.K. Equities experience and will already have an impressive U.K. client base. Applicants should apply to: Julia Pomerance, Personnel Department, Kleinwort Benson Securities Limited, P.O. Box 560, 20 Fenchurch Street, London EC3P 3DB.

Kleinwort Benson Securities Limited

MAJOR OPPORTUNITY IN FUND **MANAGEMENT**

CHANNEL ISLANDS

Work in an exceptional environment with no

developing and expanding a professional fund management department.

Southwark Bridge, London SEI 9HL.



TALL HARES CHARLES IN CO.

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CREDIT SUISSE FINANCIAL PRODUCTS

An Outstanding Opportunity in Transaction Management

LONDON

Credit Suisse Financial Products is a "AAA" rated bank and a global leader in the provision of risk management and derivative product services. Headquartered in London, it provides its prestigious worldwide client-base with a full range of interest rate, currency, equity and commodity related products.

The Transaction Management Group

The Transaction Management Group consists of solicitors who joined the bank from leading City firms as their first and carefully considered move out of private practice and experienced investment banking professionals who perceived that transaction management at Credit Suisse Financial Products presented an outstanding opportunity. The Group is responsible for the execution of all securities transactions - which almost invariably have a derivative component - arranged by the bank. In addition, the Group provides advice to marketing officers and risk managers on the structuring of transactions and the development of new products. Although the Group ensures

consistency between each securities transaction and the associated hedge, it is not responsible for swaps and OTC derivative products business, which is handled by the bank's legal department.

The Position

Owing to exponential growth in its workload, a further opportunity has arisen for a securities lawyer with 1-3 years' post-qualification experience in a leading city practice to join the group, Equally, candidates with commensurate execution experience in a leading investment bank or securities house will be considered. A knowledge of foreign languages, particularly French or German, would be helpful, but is

Working at the forefront of the industry with first-rate professionals within both the Group and the bank as 2 whole, the successful candidate will gain exposure to a wide range of derivatives transactions.

As the Group relies only lightly on outside counsel, the position will provide opportunities to maintain and develop legal and drafting skills while at the same time acquiring a greater commercial understanding of this sphere of investment banking. Given the exacting standards set by the Group, the position demands clarity of thought and expression, both oral and written, a meticulous approach and a high level of commitment.

& EXCELLENT PACKAGE

The compensation package will include an excellent base salary, performancerelated bonus, subsidised mortgage and other banking benefits.

For further information in complete confidence, please contact Deborah Kirkman on 071-379 3333 or write to her at Robert Walters Associates at 25 Bedford Street, London, WC2E 9HP, confidential fax: 071-915 8714.

ROBERT WALTERS ASSOCIATES



DAVIS INTERNATIONAL BANKING CONSULTANTS

agement Consultants Dedicated to Excellence in Financial

Senior Manager

London

 $\mathcal{A}(x) = (x_0, m_1, \ldots, n_r)$

DIBC is a strategic, research-based management consultancy which specialises exclusively in the financial services industry. We consult to leading international banks. asset managers and securities houses. Our success and reputation in the market-place have enabled us to double revenues and staff numbers over the past two years.

Our need now is to recruit a senior manager who is able to lead project teams undertaking consultancy and research projects; to prepare proposals for new assignments; to be involved in the research, interview and report processes on individual assignments. Candidate requirements are as follows:

- Aged early to mid 30's
- University graduate, ideally also with an MBA
- Deep knowledge of the consulting process and excellent writing, analytical and
- A working knowledge of current banking products, such as derivatives, cash management, trade finance and lending
- A second language would be useful and a willingness to travel is essential

The salary and benefits package will be highly competitive, commensurate with experience. DIBC is a young firm where the managers should consider part of their individual compensation to be the opportunity to become a partial owner of the firm. Please reply by sending a detailed CV to:

> Brenda L. Jenner DIBC (UK) LTD Suite 6, 9 North Audley Street London W1Y 1WF

Telephone: 071 495 2288

ORD MINNETT

One of Australia's leading stockbrokers is seeking to appoint an ECONOMIST/STRATEGIST

firms by institutional clients. A key component of this success has been the Macro team, which has consistently rated No. 1 in strategy over the last 5 years.

either an Economist Strategist. As an Economist you will produce written and oral analysis of the domestic and international economy. The Strategist position requires you to provide a range of asset allocation advice and analysis of investment decisions for both Australian and international markets.

Ord Minnett is now 50% owned by Jardine Fleming, itself highly successful in South-East Asia. The role will allow the opportunity to interact closely with the Jardine Fleming group throughout the region.

skills and be able to work effectively in a closely linked team.

Written enquiries together with a brief CV and academic record should be sent to:

Ord Minnett has been consistently rated as one of the Australia's leading stockbroking

The breadth of experience of the other members of the team allows the appointment of

Applicants should have experience in financial markets, strong research and analytical

David Garrard, Ord Minnett Limited, One College Hill, London EC4R 2RA

Operations Director

Our group, a leader in the international pharmaceutical industry, seeks an Operations Director to ensure the technical and commercial success of a new strategic product.

Reporting to the General Manager, you will be involved in strategy development and implementation, and you will be responsible for:

• scientific development of the product

- international launch of the product
- coordination of various departments: Sales, Marketing, Info Technology and Development
- communication, both within the group and externally with professional bodies. wiin professional bodies.

 You have 15 years professional experience, with a science background, and either an MBA in Marketing/Business or a legal degree; and you are billingual in Englisty/French and have a proven track record within the pharmaceutical industry in Sales/Marketing, R & D/Regulatory Affaks.

 Team leadership skills crucial, experience managing a partitic centre destroble.

a profit centre destrable. Your personal qualities of commitment, drive, organisation



This position is based in Paris. To apply send your resume with a cover letter to TCA, 29 Bd Henri Ruel Résidence du Clos d'Oriéans N°3, 94120 FONTENAY-SOUS-BOIS, (FRANCE), quoting reference 1013

THIBONNIER CONSULTANTS ASSOCIES



IMPERIAL COLLEGE University of London

Northern Telecom and Royal Academy of **Engineering Chair of Telecommunications** Strategy and Services

Applications are invited for this prestigious Professorship, tenable in the Department of Electrical and Electronic Engineering and funded jointly by Northern Telecom and the Royal Academy of Engineering. The person appointed will research ways of improving the effective delivery of communication services to users and creating new visions in

Candidates should have experience at the highest level in some area of telecommunications research and a proven record for innovative thinking.

Potential applicants are asked to obtain further particulars from the Establishment Office, Personnel Division, Imperial College, London SW7 2AZ, Tel: 071-594 5533, Fax: 071-594 5516. Closing date for applications: 30 September 1994.

The College is striving towards Equal Opportunities.

THE TOP OPPORTUNITIES SECTION

For senior management positions. For information please contact:

Philip Wrigley 071 873 3351

Cash Operations in international banking

Head of Money Transfer

Making things happen at the heart of our business

At J.P. Morgan, one of the world's leading international banks, we regard Operations not just as a processing function but as a key contributor to the quality of our business and our service.

outside the US, we have an opportunity for a dynamic and ambitious professional to head up Money Transfer within Cash Management operations. You will be expected to take immediate control of a talented team, so you will need a proven track record in cash operations, preferably with a US bank, plus experience in supervising up to a dozen staff. Altogether you must have been in the banking business for at least five years, during which time you have developed sound knowledge of Operational IT systems together with

Here in London, the largest office

your own ideas on how they can improve the processes. At J.P. Morgan. you will be encouraged to explore new solutions, working closely with your fellow senior managers in both the operational and the product side. Our ission statement is simple: "For ourselves, but above all for our clients, we make things happen". At a time of rapid development in terms of new products and new clients, this will be the essence of your challenge.

If you have the character and the capability we are looking for, then you are looking at an exceptional career move. Please write with your ev, quoting ref:912, to Alistair Lyon, Reply Handling Service, Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

JPMorgan

TRAFIGURA GROUP

EXCEPTIONAL FINANCE PROFESSIONAL

INTERNATIONAL INDUSTRIAL & COMMODITIES GROUP

CENTRAL LONDON

ATTRACTIVE REMUNERATION AND BENEFITS PACKAGE

We are part of a rapidly expanding international industrial and commodities group. Formed barely a year ago, the group has already established offices in several cities throughout the world. With a dynamic and innovative management team, with many years of experience at the highest level in their fields, the group is well-positioned for further growth.

We are now seeking to expand our finance department with the appointment of an outstanding individual, to complement our existing team. Reporting to the finance director, the successful candidate will be responsible for all financial aspects of specific projects that we are developing: financial structure, legal and contractual analysis, risk management, presentation to financial institutions. There may be opportunities for extensive international

Candidates (aged 25-30) will be highly numerate graduates with 2 to 5 years experience in the trade finance or project finance department of a bank or commodity-related cavironment, with sound knowledge of trade finance and/or project finance and the principles of international banking. A strongly international approach is essential and language skills are a distinct advantage. A strong sense of initiative and the ability to fit into a highly pressurised and challenging environment are indispensable. The remaneration and benefits package will be negotiable, depending on the level of experience of the successfu

Interested candidates should write in strictest confidence to Clare Castle, Trafigura Ltd., 17 Connaught Place, London W2 2EL (telephone: 671-298-2208; Fax: 671-262-4101), including a very brief CV.

SWITZERLAND

THE BANK FOR INTERNATIONAL SETTLEMENTS

an international institution located in Basle with approximately 450 members of staff from 24 countries

has a vacancy in its Banking Department for a

PORTFOLIO MANAGER

The successful candidate will be aged between 25 and 30 with a university degree (ideally in finance or mathematics) or equivalent. Trading experience, preferably in fixed income, is essential, as are computer literacy and a practical knowledge of financial mathematics. In addition to a very good command of both written and spoken English, a working knowledge of additional languages, in particular German, would be an advantage.

Recruitment will be on the basis of an initial two-year contract.

The Bank offers attractive conditions of employment in an international atmosphere and excellent welfare benefits.

Candidates should send their application, together with a recent photograph and references, to the Personnel Section, Bank for International Settlements, 4002 Basle, Switzerland, quoting Reference No. 94198.

FT/LES ECHOS

The FT can help you reach additional business readers in France. Our link with the French

business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the

French pustiness world. For information on rates and further details please telephone: Philip Wrigley on 071 873 3351

ASSISTANT DIRECTORS/ **MANAGERS**

City

Exceptional **Packages**

EUROPEAN CAPITAL

European Capital is an independent firm providing dedicated and competitive advisory and capital-raising services within the fields of corporate finance, project finance and trade finance, its ability to structure complex financial transactions using high levels of expertise and professionalism has attracted an established base of clients.

The firm started operation in August 1990 and has grown steadily in size and profitability. To date the company has advised on transactions totalling over \$1.6 billion. Continued expansion and success has resulted in the need for three key individuals within distinct areas of the business. ASSISTANT DIRECTOR, PROJECT FINANCE

As a vital team member, you will assist in appraising the financial feasibility of projects, structuring complex financial security packages and negotiating project related contracts. You will have at least three years experience of working within a project and export finance environment where you will have developed first rate client skills. Ref JA129 ASSISTANT DIRECTOR, TRADE FINANCE This area structures and arranges transactions involving cross border trade, in particular, exports to emerging economies. Typical transactions include structuring "blended" export credits, financing short term trade receivables and syndicating

project finance transactions. You will have a demonstrable record of success in a trade finance operation and the ability to manage a substantial portfolio. Ref JA130 MANAGER, CORPORATE FINANCE This team provides advisory services covering debt and equity capital raising,

acquisitions and disposals and strategic and regulatory advice. You will be a graduate, qualified accountant and/or MBA with a minimum of two years experience within a corporate/project finance environment. Knowledge of a second language would be useful. Ref JA131 All these roles offer the opportunity to work in a progressive and creative

environment. They will require strong marketing and business development skills as well as the ability to shine in a challenging and highly motivated team operation. Opportunities for equity participation will be available to successful candidates. Interested candidates should contact John Asworthy on 071-629 4463

(071-720 0613 evenings) quoting the appropriate reference.

SEARCH AND SELECTION PARTNERSHIP Cardinal House, 39-40 Albemarle St., London W1X 3FD. Fax: 071-491 4705

LONDON . READING . GUILDFORD . ST ALBANS . BRISTOL . BIRMINGHAM



IAF Group plc is a broadly based financial services group with activities in asset financing, portfolio management, remittance processing, fund management and foreign exchange/derivatives trading. The Group has recently become listed on the London Stock Exchange and with a healthy balance sheet and an encouraging deal flow is now looking to recruit successful and dynamic individuals to enhance its marketing and trading capabilities within its Group companies.

DIRECTOR OF PROJECT FINANCE

O.T.E. IN EXCESS OF £100,000 P.A. + BENEFITS

With the increasing market for project finance not only in Europe but throughout South America and South East Asia, an experienced professional is sought to head up a new division which will work in tandem with IAF's Asset Finance Division. The successful candidate is likely to be aged 30-45 and have spent some time working overseas in this field. He will be expected to lead from the front establishing advisory contracts on behalf of the Group and to recruit a team to develop this business.

ASSOCIATE DIRECTORS-ASSET FINANCE

IAF is a leading packager of asset finance on an international basis. Specialising in cross-border products and tax efficient structures, the company has consistently demonstrated its ability to provide innovative medium and big ticket structures. Candidates must have sufficient drive and contacts to work on their own initiative whilst benefiting from being part of an aggressive and entrepreneurial team. Three new members of the team are sought, two to expand international coverage and a third who will concentrate on more traditional areas of the UK market. In each case, only proven individuals with a demonstrable track record should apply.

FOREIGN EXCHANGE/DERIVATIVES TRADERS

Traders are sought to enhance and broaden the Group's trading operations which encompass a wide range of markets. The Group has a CTA subsidiary with over USD 100m under management as well as trading for clients and on its own account. The Group is not limited to specific markets and traders demonstrating a proven track record who have the ability to widen the Group's areas of operation will find our currepreneurial environment stimulating. Existing CTAs with funds under management who are interested in joining one of the fastest growing fund managers in the world will also be considered. The overall remuneration package should not prove a problem to the right individuals.

SALES EXECUTIVE - LOCKBOX/REMITTANCE PROCESSING

O.T.E. £50,000 P.A. + BENEFITS

The Group operates at High Wycombe and is the premier UK Lockbox service acting as remittance processor for a number of household name UK companies and charities. An individual is sought who understands the Lockbox concept to broaden our sales approach and to market the wide range of services offered by the company. Sales and marketing professionals with a proven track record will benefit from the entrepreneurial environment and aggressive growth targets planned for this company.

All applicants for the positions detailed above should reply by letter in their own handwriting explaining their suitability, salary expectations and enclosing a full C.V. to: Mrs K.L. Oakes, P.A. to Managing Director, IAF Group plc, 107 Cannon Street, London EC4N 5AD.

Swiss Cantobank Securities Limited

Swiss Cantobank Securities Limited is the Eurobond house and international securities company of the Cantonal Banks, a major retail force in Switzerland.

Based in the City of London a small but dynamic team services a select client base and advises funds in excess of Sir 6 billion. As a result of business growth we are searching for individuals for the following posts:

EUROBOND TRADER (Ref: ST1)

We are looking for a Trader to complement and lead our small Trading team which services retail clients and institutional funds. The individual will have a thorough practical knowledge of the bond markets and is at ease with technical analysis. Experience in the use of information technology, especially Bloomberg is a mast. A European language(s), though desirable is not essential.

BOND SALES (Ref: ST2)

We are looking to expand and strengthen our sales team within the Capital Market section. Experience in sales of Eurobonds, especially in the European sector, together with fluency in English and German or French is a requirement.

A competitive salary package is offered for these positions. Applicants should write, quoting the appropriate reference and enclosing CV and salary details, to Personnel, Swiss Cantobank Securities Limited, Ropemaker Place, 25 Ropemaker Street, London EC2Y 9AS.

The International Securities Company of the Swisz Cantonal Banks

JAPANESE & SE ASIAN EQUITIES

Up to £50,000 plus bonuses and benefits Our client is a very well-known British financial institution. It is independent, thoroughly profitable and internationalist.

As a result of a promotion to an overseas office we need to fill this position with an individual with both technical and management ability, plus extensive direct knowledge of the east and south Asian markets

Kidsons Impey Search & Selection Limited 29 Pall Mall, London SW1Y 5LP Telephone: 071-321 0336 Fax: 071-976 1116



In addition to the salary there are generous benefits bonuses and outstanding career prospects. Please forward a CV (ref. 815), or telephone Terry confidence on 071-321 0336.

covering agency business, marketmaking and equities, warrants and convertibles. The job requires flair, imagination, staff management ability and commercial good-sense. Age is up to 40.

ACCOUNT EXECUTIVES

Chinese Markets

UDOLF Wolff is an international metal broker with over 125 years experience in global I marivalled understanding of our clients needs.

We're looking for qualified MBA's or equivalent who are capable of developing and eventually managing their own portfolio in the expanding Chinese market. You'll be familiar with derivatives/physical metals futures, fluent in Mandarin - and prepared to travel.

For further details, please contact the Human Resources Manager, Rudolf Wolff and Co Ltd,

Plantation Flouse, 31-35 Fenchurch Street, London EC3M 3DX: Telephone 071 626 8765.



RUDOLF WOLFF

TILNEY & CO

INVESTMENT MANAGEMENT STOCKBROKING

Scotland - Glasgow, Edinburgh England - Birmingham, Manchester, London Tilney & Co is one of the leading agency broking firms with over £4.2 bn funds currently under management. The company has a strong presence in Scotland with offices in Glasgow, Edinburgh and Aberdeen, and has six offices in linguand in the North West, Midlands and London. The company is fully independent following a management buyout in October 1913. It is entirely owned by the lead executives.

Tilney & Co is committed to the Investment Management market and as part of its continuing expansion process would like to recruit experienced individuals or towns with a view to joining the established offices in Glasgow, Edinburgh, Manchester, Similugham and London.

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The ideal candidate(s) will have had several years of experience in managing private client portfolios or gross fund management and have a growing and loyal client base. In return the successful candidate(s) will be assured of easy access to top quality research and will benefit from highly efficient settlement and valuation systems. All these offices have been fully refurbished and offer excellent working conditions.

Remuneration packages will include a competitive basic salary, non-contributory pension, health insurance and incentive borus payments. For senior executives there will also be the opportunity for equity participation.

Candidates may wish to explore this opportunity in confidence via a third party. For this reason, There & Co have appointed Philip Price of Price Consulting, Kemmure, St. Michaels, Tentenden, Kent TN30 6PR, tel: 9580 765800. Interested parties should contact him quoting ref. 0045.

PORTFOLIO MANAGER

LONDON

PACKAGE NEGOTIABLE

A long established medium sized City Stockbroking firm is expanding its current activities and creating a Fund Management subsidiary. This has opened up an exciting opportunity for an imaginative and creative Fund Manager with proven skills who wishes to be involved in the development of a new company from a strong base. A directorship together with a possible equity involvement will be available to the right candidate.

The successful applicant will have an excellent track record and an ability to communicate at a high level.

Please send full career and personal details in confidence to:

Box A2090, Financial Times, One Southwark Bridge, London SE1 9HL

STRUCTURED FINANCE

Senior Transactor £75,000 + bonus Major international banking group requires a highly innovative senior negotiator. The appointee will demonstrate consistently high levels of fee income generation from arranging complex, tax driven, large value cross-border transactions.

Financial Engineer to £45,000 + bonus A leading intermediary wishes to appoint an ACA, aged 27-33, who has acquired excellent technical skills within structured/project or asset finance. Candidates should have exposure to sophisticated financial structures utilising capital market products.

If you are interested in the above or other positions within the large unit finance sector, please contact Keith Snow or Peter Haynes.

> Jonathan Wren & Co Ltd., Financial Recruitment Consult No.1 New Street, Landon EC2M 4TP Tel: 071-623 1266 Fax: 071-626 5258

JONATHAN WREN LEASING

MIDDLE EAST **OPERATIONS MANAGER**

Our client is a major Middle East bank currently undergoing a significant re-engineering project within its Operations Division.

Candidates should be aged 30-40 years with hands-on experience of refining and developing the processing and automation functions of L/C's, collections and credit administration. Exposure to centralising retail operations would be an advantage.

Please forward detailed co's to Brian Jarvis at the address below. Jonathan Wren & Co. Limited, Financial Recruitment Consultants No. 1 New Street, London EC2M 4TP Tel. 071-623 1266 Fex. 071-626 5259

JONATHAN WREN

APPOINTMENTS WANTED

MBA FINANCE (34 Years Old)

- seeks Position/Opportunity
- Strong Computer & Business Skills IT Manager of international public company Good presentation & communications skills;
- Business systems, office systems, feasibility studies, project management, IT strategy, general management;
- Able to travel worldwide.

Please leave a message on 081 293 6566 or write to: Box A2098, Financial Times, One Southwark Bridge, London SE1 9HL

SENIOR ANALYST/ **CONTROLLER - POLAND**

American MBA, Male, 30, with 21/2 years "Big Six" experience in Poland, seeks long term assignment. Knowledge of Polish regulations and the local business environment. Experience includes: transformation of financials (US GAAP), due diligence, audit, privatisation studies, etc.

> Please phone/fax 48-2-641-9743. All replies answered.

Private Client Investment ADVISOR/DEALER

SFA registered Rep./ Eight years extensive & complete stockbroking experience. Excellent presentation and interpersonal skills. CHALLENGING POSITION REQUIRED Write Box A2102, Financial Times, One

Southwark Bridge, London SE1 9HL

Swiss Bank Corporation is seeking a Senior Economist to cover the Swiss Treasury and Capital Markets in Zurich.

This person will perform his/her duties at the bank's International Division which is located in Zurich and in daily communication with the bank's trading staff, other IFD departments and clients of the International Division around the alobe.

Senior Financial Markets Economist (Management position)

Candidates will be economics graduates with a minimum of 3-5 years of practical experience or additional scientific research. They must have in-depth and balanced appreciation of modern financial markets within a team oriented, pragmatic approach.

This position is based in Zurich, is integrated into our global research network and reports to the chief economist of Swiss Bank Corporation in Basie where the basic research on the Swiss economy and financial markets is covered.

The successful candidate will be able to communicate fluently in English and French, ideally, be of Swiss background. A good understanding of Swiss economic issues is a prerequisite along with the ability to express informed opinions to key clients in the frequent overseas travel required by this position.

Interested candidates should address their application to Swiss Bank Corporation, Human Resources Switzerland, Management Personnel, Postfach, CH-4002 Basie

The successful candidate can expect a remuneration package commensurate with that of other investment banks.

Aloys Schwietert in Basis (tel 41 61 288 32 63) or Jim O'Neilk in London (tel 0044 71 711 22 28) would be happy to answer any further questions.



A qualified ACA with 2 years' cerroratives capousts is sought to take on this high profile role within a prominent US Bank. Based in Futures and Options Operations, responsibilities will include extrategic planning, market analysis, systems enhancements and business development. A solid accounting/andit background in labeling to exampted along with a dynamic neuronality and

Emerging Markets Specialist

Specialists for a number of positions covering Far East, Eastern European and/or Laim American Markets. These demanding roles incorporate trade cycle analysis, cash/collateral, funding, tisk reporting, shift supervision, and business development. Applications welcome from degree educated individuals.

entitative Analyst

e£35,000 Hise Chip European Bank seeks a quantitative analyst to be based on in Equity Derivatives desk, The position will offer the opportunity to work closely with the traders, modeling and pricing deals. The successful applicant is likely to have a postgraduate qualification, a solid knowledge of derivatives and advanced modeling shifts.

Joslin Rowe Associates Ltd Bell Court House 11 Blomfield Street London EC2M 7AY Telephone 071 638 5286 Facsimile 071 382 9417 A Member of the Biomfield Group

MARKETING (Institutional Pension Funds)

Several roles within fund managers for marketeers to Balse with IFA experienced marketeers to lielse with IFA and actuaries. Will be involved in strategy and shaping company profiles. Track record essential. Quantitative knowledge useful. Contact Edwin £30-£50,000 + PACKAGE

Our clients seek several high calibre candidates (fluency in 2/3 European languages) with current and proven

FIXED INCOME ORIGINATION ing/negotiating European Supranational/Quasi governmentals. Contact Steve. £ HIGHLY NEG.

CORPORATE CREDIT ANALYSIS

We seek graduate bankers (ACIS or US credit trained) with sound experience covering UK corporate analysis. Banking products knowledge needed:- lending/ treasury/structured finance etc). Contact Annette. NEG £25-£35,000 + BENEFTS

ECONOMIST/STRATEGIST

Two roles in asset management for experienced economists to aid global asset allocation, ideally masters educated, will possess good interpersonal skills and modelling experience. To work with Chief Economists. Contact Edwin.

C£30-£50,000 + PACKAGE

OLD BROAD STREET BUREAU

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COMPROTIEM

March 13 Commercial

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A freedom too far in the regulated industries

hey are among the largest companies in the UK, they enjoy some monopoly rights, and virtually all of us are their customers. Yet accounting standards setters seem hardly to have noticed the existence of the

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ecurities Limited

DSOND TRADER

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regulated industries. The accounting practices of the privatised utilities in the telecommunications, gas, electricity and water industries, as well as BAA (formerly British Airports Authority), are the subject of a new study* which calls for substantial reforms.

The absence of a structured accounting framework dealing with issues of substantial importance to regulated com-panies, coupled with the regu-lators lack of disclosure about how allowable price rises are determined, means that companies have wide discretion over the financial information that they place in the public

Some of the changes that have been made since or at the time of privatisation have had the objective of bringing the accounting practices of privatised utilities more in line with those of the private sector.

For example, in preparation for privatisation, BT ceased to capitalise several types of expenditure and eliminated a supplementary replacement cost depreciation charge from their accounts. British Gas increased the life of many of its assets. BAA has capitalised interest costs incurred in the construction of fixed assets,

reclassified some freehold

properties as investment properties and extended its airport terminal and runway lives. The various regulated companies have had to cope with two potentially conflicting sets

of demands: to show their performance in a positive light to the capital markets, without at the same time giving their regulators the impression that profits are too high. In the case of BAA, which is

less in the public eye than the other privatised utilities, it seems clear that the main focus has been on market perceptions. This also seems to be the case for BT, although it has followed fairly constant accounting policies since priva-

For the more recently privatised water and electricity companies, regulatory consider-ations would appear to have had a bigger impact on the way in which they have pres-ented accounting information.

Ofwat, the water regulator, has taken a significant degree of interest in accounting matters and - unlike other regulators – has published guidelines on Accounting for Current Costs which deals with the form, content and principles of current cost accounts for the water industry.

Large price increases have been permitted in the water

Anthony Carey and Martin Cave consider weaknesses in accounting standards setting and recommend how best to improve them

industry because of the heavy capital expenditure programme currently under way. It would he helpful to know whether the regulator plans to "claw back" any of these increases in the future: in other words, whether any of the revenue was "advanced" to the companies to generate the necessary cash flows. If so, the most appropri-

element advanced as deferred income in the accounts to be spread over future years. Making profit forecasts at the time of privatisation was very difficult for the regional electricity companies. The challenges included uncertain-ties created by the reorganisation of the industry, the introduction of new management, and the difficulties in forecasting future energy prices due to the Gulf crisis and the unpre-

ate accounting treatment

would probably be to treat the

that followed. Managers and their advisers were, as a result, understandably cautious in estimating future profits. But many of the potential problems did not materialise, and so many electricity companies exceeded forecasts substantially.

dicted severity of the winter

In these circumstances, it is perhaps not surprising that they seem to have adopted a conservative approach to the recognition of profits, such as establishing pension and other provisions and in not anticipat-The regulatory contract ing under-recoveries of income. should be separately formu-A thorny issue requiring lated for each industry but should deal with the following

• "Filting" (advancing) of rev-

subsequent claw-back period.

Valuation of assets held at

privatisation. Each regulator

should indicate the return that

the regulated companies will

be allowed, and their valuation

should reflect how the dis-

count on assets at privatisation

Treatment of efficiency

gains. Regulators should indi-cate how such gains are to be

measured, the proportion of

the surplus profits the compa-nies will be allowed to retain,

and the period over which they

will be allowed to retain them.

more transparent regulatory

contracts, the quality of regula-

tory accounting information should be further improved by

the introduction of new stan-

In addition to developing

should be treated.

resolution is the current cost carrying amount of assets acquired at privatisation. In the water, gas and electricity industries, these were sold at a substantial discount to their replacement cost. It is unlikely regulators will allow a cumulative return equal to this figure. If the regulators provided

information on the return they were willing to permit on these assets, the figures could be included in the accounts at their recoverable amount rather than, as at present, at a replacement cost in excess of this number.

We believe that the public interest would be best served if the terms of the implicit regulatory contract that exists between the company and the regulator were more explicitly stated. As much as possible of the accounting information used to determine the pricesetting formula for regulated companies should also be made

publicly available. Specifying the terms of the regulatory contract would ensure that the role of the accounts as the public memory of the regulatory system would be enhanced.

It would then be less easy for regulators to overturn the comapplying financial capital maintenance principles, which provide the best information on the real returns being earned by shareholders.

Individual industries should be required to justify any divergent accounting standards caused by their special circumstances. Standards should deal with topics that include accounting for fixed enues. The regulators should assets, revenue advances, and indicate the amount involved the need to provide a reconciliin individual cases, the period ation from the figures in the over which the advances are to regulatory accounts to those in be made and the length of the the statutory accounts.

Regulatory standards should be issued by a body under the joint auspices of the Accounting Standards Board and the industry regulators or by a body established by them. Regulatory accounts should be brought within the aegis of the Financial Reporting Review

These proposals should ensure that a clear and more useful set of information would exist in the public domain on the special features of accounting for regulated industries. Anthony Carey is Head of Inter-national Accounting at the institute of Chartered Accountants in England and Wales. Professor Martin Cape is Dean of the Faculty of Social Sci-ences, Brunel University.

*Accounting for Regulation in UK Utilities. Carey, Cave, Dun-can, Houston and Langford. The core information for regulatory decision-making should be that published in ICAEW Research Board, PO Box 433, Chartered Accountants Hall, Moorgate Place, London. audited regulatory accounts. The accounts should be pre-pared on a current cost basis EC2P 2BJ 530

基Schroders **Product**

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Schroders is a leading international merchant and investment banking group with a well established presence in the world's major financial centres. The growth of our business in the origination and syndication of global equity capital markets transactions has created an opportunity for a bright, professional product accountant to take responsibility for providing financial control in this dynamic business area.

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A qualified accountant with at least 2 years PQE, you will have gained experience of equity capital markets whilst working within a larger team in another financial institution. You will have mastered the learning curve within your current role and be seeking greater responsibility. An excellent communicator, able to liaise eflectively with all levels of management, you will be ready to take on the challenge of high profile support in this demanding area, where you will have total responsibility for the provision of all necessary information and control.

In return for your commitment and experience, we offer an attractive remuneration package plus the chance to make a significant career move into one of the UK's

To apply, please send your cv in confidence to: Pat Charlton, Personnel Consultant, J. Henry Schroder Wagg & Co Limited, 120 Cheapside,

Group Finance Director

To £80,000 + Bonus + Benefits

Berkshire

Main Board appointment to support group during critical growth phase.

THE COMPANY

- Quoted plc. Targeting full listing. Strong balance sbeet. UK market leader.
- Independent manufacturer and distributor of electronic security products. ◆ Dynamic, sales driven culture. Remarkable growth record. Expanding in Europe.
- THE POSITION Group financial management, control and
- · Key member of influential management team. Major involvement in acquisitions, City relations and
- Strengthen processes and systems. Maximise group performance. Enhance individual business effectiveness. **OUALIFICATIONS** Experience in dynamic, acquisitive environment.
- Credible with the City. Graduate ACA, probably 35-45. Record of achievement in large and small, multibusiness organisations. Background in technical product
- distribution and service ideal. Commercially astute manager with top level financial control experience in a £60-150m turnover company. Forex management usefu

Please send full cv, stating salary, ref SN2636, to NBS, 7 Shaftesbury Court, Chalvey Park, Slough SLI 2ER





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U.K. Tax Manager

Major Quoted PLC

To £45,000 + Benefits

London

Opportunity to use strong UK taxation skills as springboard to broader career in successful multinational conglomerate.

THE COMPANY

- Market leading international group. Diverse industrial interests.
- £2bn turnover. Profitable. Strong balance sheet. Excellent management team with unique open style and ambitious plans.

THE POSITION

- Key role at corporate centre, reporting to and liaising with Group Tax Manager.
- Responsible for UK tax planning and management of compliance. Exposure to overseas tax issues.

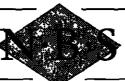
Active involvement in acquisitions, disposals and

QUALIFICATIONS ◆ Broad experience of UK Corporation Tax, gained in

- industry or profession. ◆ Qualified accountant or ATIL
- ◆ Hands-on team player. First class interpersonal skills.

Please send full cv, stating salary, ref HN2639, to NBS, 54 Jermyn Street, London SW I Y 6LX





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CONTROLLER, INVESTMENT APPRAISAL

MAJOR SERVICE SECTOR GROUP

LONDON

• The Group has turnover exceeding £5 billion and an annual investment programme of over \$300 million across three major businesses. Major investment areas include II, automation, property and buildings, and

- Reporting at main board level and leading a small team, the controller will be expected to introduce a positive, service-orientated approach to the appraisal of major investments. He/she will work closely with project sponsors, producing an ongoing capital programme which ensures value for money in meeting the group's
- · As an early priority, the role will entail reviewing the processes for initiation, development and appraisal of investment proposals and enhancing relevant policies and standards to promote consistency and best practice.
- **c.£50,000 + BENEFITS**
- Probably aged early/mid 40's with a good degree in a numerate discipline, candidates will have had high level experience of capital investment and project control at the centre of a major commercial/industrial group which is known for the sophistication of its management
- An accountancy qualification and/or an MBA would be distinctly advantageous, but neither is seen as
- Personal qualities will include excellent presentation. skills, the strength of character to exert influence at a senior level, strong team leadership abilities and unlimited commitment to a Total Quality ethos. The capacity to handle heavy workload pressures while maintaining clear perspective and credibility will be particularly important.

case apply in wrising quoting Ref. 764 with full career and salary details to: Nigel Bates Whitehead Selection Limited relbeck Street, London WLM 7EF Tel: 071 637 8736





RECRUITMENT CONSULTANTS GROUP 2 London Wall Buildings, London Wall, London EC2M 5PP Tel: 071-588 3588 or 071-588 3576 Fax No. 071-256 8501

Opportunity for career development in an organisation setting the pace for the changing nature of public sector audit, which is noted for providing continuous professional training.



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LONDON

£25,000-£40,000 +

excellent benefits package

The National Audit Office is an independent, publicly funded organisation responsible for the audit of public sector accounts and for carrying out studies and reporting to Parliament on the economy, efficiency and effectiveness with which these bodies use their resources. These vacancies are in a new specialist team in the Unit responsible for the audit of the Departments of Employment, Health, Social Security and of other bodies receiving significant public funds. We invite applications from CCAB qualified candidates with 1-5 years' post-qualification experience, including investigations, recovery or other project work. A knowledge of fraud and forensic audit and of central government finance will be particularly useful. The successful candidates will lead/undertake a wide range of reviews, work and finise with audit clients and other NAO staff to appraise inherent risks and internal controls, and prepare written reports. The ability to contribute to innovation in audit approaches, to maintain client relationships and handle sensitive situations, together with a high standard of communication and presentation skills are essential. A 3 year contract with pension and excellent benefits package is negotiable. Applications in strict confidence under reference IA4984/FT to the Managing Director, CJA.

Assistant Treasurer

Major Financial Services Group

c.£40,000 + Bonus, Car & Benefits

London

Ideal development opportunity for top class professional seeking broader management experience in the Treasury profession.

THE COMPANY

Highly profitable subsidiary of major international

banking group. Market leader in its own right. Investing heavily in infrastructure to maintain its preeminent position. ◆ Upgrading its Treasury and Risk Management

activities to gain significant competitive advantage for the Group's asset generating units. THE POSITION

Working closely with Corporate Treasurer in the strategic

development of both a dynamic, externally focused funding operation and an internal Consultancy Service.

Establishing new funding techniques. Managing cross Developing relationships with the Group's marketing units to identify new, added value opportunities for enhancing competitiveness by adding Treasury expertise. **QUALIFICATIONS**

 Strongly performing high calibre graduate, preferably ACT qualified. Broad corporate treasury/consultancy experience. Strong business management perspective with good analytical and communication skills and ability to

manage change.

Highly self-motivated. Keen interest in developing the Treasury business in diverse Group.

functional projects to develop Group's funding infrastructure. Please send full cv, ref N2644, to NBS, 54 jermyn Street, London SW1Y 6LX





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NEWHAM INNER CITY MULTIFUND

ASSISTANT DIRECTOR (GP FUNDHOLDING)

Circa £28,000 - £30,000 p.a. An exciting opportunity has arisen for a Finance professional to join a new GP

The Postholder will contribute to all aspects of the set-up and development of the Multifund, with specific responsibility for financial planning and control He/she will report and set as Deputy to the Executive Director.

sential: Financial qualifications

Desirable: Knowledge of GP fundholding and payroll. Applications in writing by 15th July 1994 to Linda Haghes, Executive Direct

lakstow Hospital, Samson Street, London E13 9JE. **TELEPHONE 081 471 6221** INTERNATIONAL MANUFACTURING GROUP requires for its Headquarters in Athens **FINANCIAL CONTROLLER**

The right candidate should be a Chartered Accountant between

25-35 years old. The position requires extensive travelling in Africa. Knowledge of Greek would be an advantage. The company offers good career prospects and an attractive

reumeration package. Please write in confidence to: Deras Group Akti Miaculi 81,

1st floor, Office 14, 185 38 Piraeus Tel: 418 6336 Fax: 418 6337



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c. £42,000 + bonus

Staffordshire

Group Chief Internal Auditor

Britannia Building Society, the ninth largest in the UK with Group assets of over £13 billion, its own complementary insurance company, Britannia Life, and a successful treasury operation, seeks an outstanding finance professional to lead a well-qualified 40-strong internal audit team. High profile role working closely with senior management to identify operational improvements, key risks associated with new business initiatives and a wide range of ad hoc projects in addition to audit work.

- Reporting to the Society's Secretary, responsible for planning and conducting effective and independent financial systems and operational audits throughout the Society and its
- Managing a broad range of special projects and reviews. Developing and enhancing risk management strategies and control systems.
- Leading and motivating the audit team. Communicating effectively with external auditors and statutory authorities.

Leeds 0532 307774 London 071 495 1238 chester 061 499 1700 THE QUALIFICATIONS

- Graduate accountant, currently an auditor within a professional accounting firm or a substantial, diversified financial services business. Building society experience advantageous.
- Positive, commercial focus with excellent influencing and communication skills. Resilient and thorough, assertive but tactful.
- Strong team builder with excellent organisation and planning skills. Flexible and pragmatic. Ambitious for career progression.

Selector Europe Spencer Stuart

Package of up to £100,000

Multinational Agricultural MBO

Netheriands

Group Treasurer

Outstanding curver opportunity to head up a newly-created Treasury team for an international feeds business. \$2.4bm+ turnover with dominant market positions in Europe and the Americas. Working closely with a small, highly qualified head office team, the key test will be to build a high profile treasury function to support the strategic development of the group, both in the Netherlands and internationally.

THE ROLE

- Reporting to the group Finance Director with responsibility for creating an effective treasury function, providing Group funding and risk control. and supporting a range of corporate development
- Establish effective international cash management across the business. Key role in completing a major refinancing exercise and thereafter maintaining sound relationships with principal bankers and
- Developing systems and procedures for monitoring bank agreements and covenants. Building close effective links with divisional and national

- THE QUALIFICATIONS ■ Top flight, well balanced, tested tressury experience gained in a multinational organisation. Probably aged 35+, fluent English mandatory and a second European language an advantage.
- Commercially astute with experience in cash and bank relationship management from a progressive international business. Self-starter with the ability to work independently.
- Supportive hands-on team member. Able to handle complex negotiations at a senior level. Eye for detail and with the confidence to take a view.

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Planes reply with this decoils in Special State 4,440 16 Controphi Plots, Longin W2,250

FINANCIAL CONTROL

Surrey/Hants border

Our client has exceptional opportunities for two young Chartered Accountants to join its Headquarters team. Its turnover is well in excess of £1 billion, it has a wide range of premium products and is a leader in its pan-European

Following the implementation of advanced new reporting systems, our client now needs to strengthen its Central Accounting function. The successful candidates will each manage a small team and contribute towards the production of consolidated budgets, management reports and statutory accounts. There are, therefore, demanding standards in terms of technical expertise and manmanagement and communication skills. The experience

up to £33,000 plus benefits

and high-level exposure associated with these positions will provide a valuable platform for career development within the Group.

Applicants must be Chartered Accountants, be fluent in English and French and have had exposure to the depth and complexity of financial control in a large organisation. Age is not critical, but the opportunities would be most appropriate to those who have qualified within the last 2-3 years.

Please write with full CV including salary history and daytime telephone number, quoting reference 1751/FT, to Dick Phillips ACIS, Phillips & Carpenter, 2-5 Old Bond Street, London W1X 3TB. Tel: 071-493 0156 (24 hours).

Phillips & Carpenter

Selection Consultants

Moscow

To \$100,000

Tax Efficient

plus

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Benefits

Chief Financial Officer

The Company

There are few sectors of industry experiencing the same degree of product and service innovation, growth and diversification as telecommunications. In recent years this Western based company has dramatically increased its share of the telecoms market throughout Russia and the Republics. An impressive program of expansion and development in this region has already yielded enviable results. With additional Smulti-million investment already committed, consequent future prospects compare favourably with other market leaders.

The Position As Chief Financial Officer you will report directly to the Western Head Office based in Europe. You will

Collection and Accounts. You will manage a team centred in Moscow with other business units, both existing and planned, spread across the PSU. A good understanding of GAAP accounting and developed technical knowledge are preferable for this role as is the ability to analyse new tax laws and accounting regulations and their implications on the commercial operations of the company. Additional responsibilities include the supervision of accounts payable, management of loan agreement documentation and compilation of monthly financial reports

have direct financial control responsibility over the following functions: Sales and Marketing, Billing and

for the Western Head Office. Systems development and integration induding strict financial control is also of prime importance. The Person

You will currently be active in a senior finance role where your knowledge of Russian culture and/or language will maximise the potential of all Joint-Venture partners, both Russian and Western. We therefore welcome applications from Russian nationals whose experience in this environment will prove more important than western financial qualifications. Whether Russian or Western you will have demonstrated a comprehensive commercial awareness, strength of character to effectively manage a multi-national team and the tenacity to succeed in this competitive market. Career progress beyond this position is offered within this organisation.

Please send a full resumé with covering letter to the address/fax below quoting reference FT 2328 on all correspondence. Applications will be treated in strictest confidence.



ANTAL INTERNATIONAL

Riverbank House ● Putney Bridge Approach ● London SW6 3ID Tel: +44 (0) 71 371 9191 • Fax: +44 (0) 71 731 8160 (24 hrs)

New career opportunities in international investment banking for business orientated achievers

European Audit - make an impact with one of the world's premier banks - City Swiss Bank Corporation is one of the worlds leading investment banks, with a preeminent presence in the global capital markets and corporate finance arenas, characterised by a highly innovative approach - not only in product

operational support and risk management. The Audit function enjoys a highly proactive profile amongst these businesses and is sponsored by the highest echelons of management in the bank As part of the function's continuing development, we now require an additional consultant to join our team of multi-disciplined specialists. Reporting to the Head of Audit your responsibilities will include: carrying out management and operational reviews, working

closely with line management to give emphasis to

ualitative business analysis, internal consultancy

development but also in the crucial areas of

and adherence to best practice. Swiss Bank SAR Corporation

Candidates will be graduate ACA, 'Big 6' trained with a minimum of three years financial services experience. You will possess strong technical, analytical and communication skills and have the personal presence and credibility necessary to liaise with senior management. Another European language would be advantageous.

This represents an excellent opportunity to join a valued function within a prestigious organisation, and one that will equip you with knowledge and skills prized throughout the bank, providing scope for excellent career progression.

If you have the required skill sets, professionalism and drive, then please write, enclosing your CV to the Advising Consultant, Jonathan Kidd, at Harvey Nash Pic, Dragon Court, 27-29 Macklin Street, London, WC2B 5LX. Telephone 071 333 0033. Please quote reference number HNF111.

Vend*care*

West Midlands

Our client, Vendeure Services Limited, is a leading environment. A proven command of company specialising in high quality vending services. Operating from a network of branches nation-wide, the company is distinguished by its dedication to meeting customer needs. Following a recent MBO, a Finance Director is now sought who will play a key part in ensuring further profitable growth.

In addition to general financial management and reporting, key challenges include the development of an effective management information system, maintaining and enhancing the IT capability, budgeting, strategic planning, effective cash management and treasury

Probably aged in the range 35 - 45, suitable applicants will be qualified accountants with experience gained in a business to business service company or similar multi-site £40,000 - 45,000 + Car

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management accounting is needed together with computer literacy and a knowledge of lease financing operations. He/she must possess good communication skills, an inquisitive, pragmatic approach and a commercial outlook. This is a demanding position with an excellent future. In return for commitment the company will provide a comprehensive remuneration package to include car, pension and health benefits, and the opportunity for equity participation.

Interested applicants should send a comprehensive c.v. including current salary and daytime telephone number to Phillip Price ACA, quoting reference 3402, at Touche Ross Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.

MANAGEMENT CONSULTANTS

FINANCE DIRECTOR

BRISTOL

BS11 9QD

£50,000 + Benefits

Parragon Book Service Ltd is a young, dynamic, Book Publishing and Distribution Company located in the United Kingdom with an increasing Export market. We as a Company have seen phenomenal growth over the last fours years with turnover soaring from £3m in 1991 to a projected level of £20m in 1994.

The successful candidate will take charge of our finance department of ten people and will have further responsibility for thirty operational members of staff. The company uses accounting systems based on an AS400 computer.

This role is regarded as being fundamental to the successful and continued growth of the company. We seek an energetic and enthusiastic individual with appropriate accounting qualifications (ACA/ACCA). Experience of successfully implementing new computer systems will be an important attribute for a successful candidate as will interpersonal and managerial skills. The ideal age range will be between 30 and 40 and the applicant will have previous experience in a rapidly growing company.

If you believe you are a team player of the required calibre please apply in writing, with a comprehensive curriculum vitae, to:-

Paul Anderson **Operations Director** Parragon Book Service Ltd Unit 13 - 17 Avonbridge Trading Estate Atlantic Road Avonmouth Bristol

•PARRAGON•

OPPORTUNITIES IN FINANCIAL MANAGEMENT WITH A MAJOR FINANCIAL SERVICES COMPANY.

Our Client, BASED IN THE NORTH OF ENGLAND, is a subsidiary of one of the UK's most successful financial services groups. They now require the following key personnel to complete their management team:

CHIEF ACCOUNTANT (Ref. 0648)

Holding an ACA or equivalent qualification you must have prior experience of managing the financial reporting function of a Life/Unit Trust company. You must be capable of taking responsibility for not just the production of periodic data but for providing advice and support to senior managers.

INVESTMENT ACCOUNTANT (Ref. 0647) A qualified accountant, you will have extensive experience of the investment accounting functions of a major Life/Unit Trust company, You will be required to work closely with fund management colleagues, bring a keen awareness of the taxation considerations implicit in investment management decisions, and understand and direct the operations of each function within

investment accounting. The packages include full re-location expenses where necessary and the working environment is of the highest standard.

To apply please write, in confidence, with C.V. quoting appropriate reference number to Nigel Barnard or Brian Burgess at Burgess Chapman Barnard, 17 The Green, Richmond, Surrey, TW9 1PX. Tel: 081 332 6677, Fax: 081 332 2249.



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Deputy Group Financial Controller

c. £52,500 + car + bonus

This group is a substantial UK plc, global in its scope and outlook, with turnover of £1 billion derived from several well focussed international service sector businesses

The Deputy Group Financial Controller will need to understand quickly the key business drivers critical to the future success of these international activities and build close relationships with the business managements in order to understand and interpret major trends and issues, assess sensitivities and the quality of available information, and provide input to main Board Directors. The role is also organised to provide high level review of the Group against external criteria; major business developments; capital investments; and acquisition proposals. As Deputy there is involvement in monthly management reporting, annual budgeting and statutory accounting through a small qualified team.

Applicants should be qualified accountants with an impeccable

academic record and proven success at senior manager level in a top six firm or corresponding experience in a service sector environment. Individuals must have the personal influence and authority to work effectively with Main Board Directors and the energy, stamina and lifestyle to cope with sustained pressure. A strong commercial instinct, excellent entation skills and extensive PC experience are essential. Age guide 30-32. Location Western Home Counties.

Please apply in confidence quoting Ref L562 to:

Brian H. Mason, Mason & Nurse Associates, I Lancaster Place, Strand, London WC2E 7EB. Tcl: 071-240 7805.

Excellent opportunity to join the new senior

management team of this UK market leader and

of the company. Plans include new systems, new

£100m tuenover consumer goods company

of an established European network poised for

immediately contribute to the strategic repositioning

products and new sales and marketing programmes.

recently acquired by a major US multinational. Part

Involvement in the commercial development of

the business both in the UK and as a member of the

European Finance team. Responsible for IT, treasury

activities of the finance function, ensuring financial

and tax in addition to managing the day to day

with full career and salary details to:

Sussen Ryder Whitehead Selection Limited 43 Welbeck Street, London W1M 7FF Tel: 071 637 8736

control and accurate and timely reporting.

NORTH LONDON

further profitable growth.

1000

Mason & Nurse

financial control

ambition are prerequites.

FINANCE DIRECTOR

TOP APPOINTMENT FOR COMMERCIALLY MINDED HIGH FLYER

Selection & Search

TO \$50,000 + BONUS + CAR + BENEFITS

Probably in your early thirties and a qualified

chip organisation with a reputation for sound

Should be able to demonstrate a broad

accountant - ideally Big 6 trained. Senior financial

management experience within a fast-paced, blue

commercial outlook and ability to contribute at a

strategic level. Must have previous experience

Exposure to US reporting would also be useful.

managing a sizeable team and be IT literate.

Management & Operations Accountant -Aviation

Salary £27,500 pa

We are a fast growing service company in the field of Aviation. We urgently need an eathusiastic qualified accountant to fill the above

You must be a graduate qualified CIMA with relevant experience of at least 3 years. You must be able to speak Arabic, have a strong academic record, excellent communication skills and a positive

Reporting to the MD, you will be expected to work on your own initiative, to have the authority and confidence to make key decisions within the organisation and to interact with our clients at executive

Applications are returnable by the 15th of July 1994, Shortlisted andidates will be interviewed on the 28th of July 1994. Previous applicants may reapply.

Please write or phone for an Application form, detailed job description and specification to Miss Lisa Jackman at: Cavenair Ltd, 6th Floor, 9 Cavendish Place, London W1M 9DL. Tel: 971 637 3773

FAST EXPANDING CORPORATE FINANCE DIVISION OF SUBSTANTIAL FINANCIAL GROUP WISHES TO ATTRACT EXPERIENCED EXECUTIVES

Successful candidates will have experience of MBOs and selling businesses and are likely to have graduated from the Corporate Finance Department of a big accountancy firm, the M & A department of a Merchant Bank or a Venture Capital House. Key attributes will include proven financial modelling capabilities outstanding commercial drive, excellent communications and resentations skills. Keen sense of humour essential.

Self-motivating applicants should forward CV's to:

Box No A2094, Financial Times. One Southwark Bridge, London SE1 9HL

APPOINTMENTS WANTED

AUDIT/OPERATIONAL REVIEW MSc/CIMA/MBA

Extensive international operational auditing, at board level, IT and line experience in MANUFACTURING, RETAIL and CONSTRUCTION. Let me set up the function or provide temporary cover or work

Tel/Fax: 0604 758367

Director of Finance

management accounts team.

> Preparation of annual budgets.

> Ad hoc assignments for senior management.

writing with an accompanying CV and current salary to:

Responsibilities will include:

highest level.

NHS TRUST

c£36,000, benefits, PRP

Our client provides a range of key services to a Community of over 200,000 people and has a track record of achieving its objectives.

Not least in its success has been a clear demonstration to the purchasers of its services that their investment has been

The Trust is now seeking to appoint a Director of Finance who will:

- Continue to manage the Financial stability and accountability of the Trust
- Develop the financial strategy and monitor it against the Trust's performance

Our client, a UK market leader in the sales of electronic security

products to major national and independent installers has a well

established UK distribution operation. They have achieved

significant growth and market share and will continue to base

their strategy on providing competitive products and the highest

quality services to be found in this fast growing market sector.

Director and also into the Group plc Finance Director. It is

responsible for effectively driving the financial & accounting

functions, related business and commercial processes, people,

deal effectively with legal & commercial issues and to manage

contractual relationships with customers and suppliers. A key

challenge will be to maintain excellent financial controls whilst

providing directional and financial information support to the rest

budgets and business & information systems. In addition it is to

The role of Finance Director reports to both the Managing

• Contribute to the overall corporate direction as a Board Director

South Yorkshire

You must be a qualified accountant working in a senior wide ranging financial role, and be able to demonstrate as a team player that you understand value as well as cost.

MANAGEMENT ACCOUNTANT

As a leading and well-established investment house with funds under management

in excess of £10.5 billion we are experiencing a period of rapid expension, resulting

in the requirement for a capable individual to join our high profile and professional

➤ Assistance in the production of regulatory returns to Bank of England and IMRO.

The successful candidate will be a finalist or recently qualified ACMA/ACCA and PC

literate. You will have responsibility for the management accounts of one company and report to existing Senior Management Accountant. An organised and systematic approach

and the ability to work quickly and accurately in a highly pressurised environment are

essential. You will possess excellent communication skills and confidence to liaise at the

Based in the City, this vacancy offers a competitive remuneration and benefits package.

If you think you have the ability to succeed in this challenging post, please apply in

Ms. Lynne P.A. Bishop, Head of Personnel,

Foreign & Colonial Management Limited,

Exchange House, Primrose Street.

London EC2A 2NY

Foreign Q Colonial

Monthly management accounts and detailed variance analysis.

To apply for this challenging and important opportunity please send your CV in complete confidence to Tim Lewindon, Riley Consultancy, 4 Red Lion Court, Fleet Street, London BC4A 3EN quoting reference 316/FT. The closing date is Friday 22nd July.

LONDON • ARERDRENO LERDEO MANCHESTER • EDINBURGH • RILEY

Sales and Distribution Business - Electronic Security Systems Salary to £50,000 Plus Bonus Excellent Benefits M4 Corridor Location Contribute positively to the profitability and overall financial success of the business'

significantly.

accounting team

and persuasive

business solutions

business (T/O £60m)

The required candidate must possess:

• GLASGOW • BRISTOL • NORWICH • BIRMINGHAM • NOTTINGHAM

• Team player with a strong intellect; able to manage, motivate and develop staff. Good presence and interpersonal skills combined with drive and

consultancy services

Finance Director - UK plc Subsidiary

of the management team, facilitating the achievement of their

plans to exploit outstanding prospects to grow the business

· Relevant Qualifications to at least ACA or higher standard

5 Years + experience managing a full-function finance and

Positive personality, good teamworker, self driven, assertive

Creative thinking and planning skills to provide innovative

Please write, quoting Reference IT877 and indicating your

present salary, to our Advising Consultants at the address below.

Strong work ethic, delivering results in fast moving

Cathy Tracny & Associates Ltd., Staventon House, 3-5 Easthampsicad Road, Wolsingham, Beristhire, RG11 2EH. Tet: 0734 771100. Fax; 0734 771223

GROUP FINANCIAL ACCOUNTANT

EAST MIDLANDS

c £25,000+Car

The Group - As a major multi-national PLC with a turnover and fresh produce sectors.

They are now seeking an ambitious individual to join the young

responsible for group statutory reporting which requires a proactive approach to new accounting

You will gain exposure to the wide range of corporate activities undertaken by a group of this size and complexity. You will also need to interact frequently with the operating divisions and senior management, in addition you will be involved in the

years POE you will have experience of auditing large groups. Technically strong and up-to-date, with an eye for detail, you will also possess good communication skills coupled with commercial awareness. It is essential that you can develop quickly so as to take full adventage of the excellent career progression on offer throughout the group

Interested candidates should forward a full CV quoting current salary and if possible a daytime telephone number to Paul MacIldowie ACA at Maclidowie Davids, 10 Regent Street, Nottingham, NG1 5BQ (fax number: 0602

Whitehead

systems and reporting.

in excess of £600m our client is a fast moving customer driven business. With a strategy based on innovative product development they hold a strong position in the chilled food

dynamic and professional head office team. The Role - In this high profile role you will be fully

standards/dievelopments and their impact on the group.

continuing improvement and development of head office

The Person - As a recently qualified ACA with around 1-3



BUSINESS ANALYST

Our client, a major International Medical Equipment Business, with annual revenues in excess of over \$1 billion is currently recruiting for a Experienced in driving business decisions forward in a highly

- French speaking
- + A graduate with a recognised UK Accounting designation or equivalent experience \$ 3-5 years in a broadly disciplined role within a manufacturing or
- Highly computer literate/strong analytical skills
- A team leader with excellent interpersonal skills. As a high flying individual, you can expect rapid development towards

a managerial role in the company's corporate Head Quarters in Paris. Salary: c£26,000 plus benefits package. Apply immediately and in confidence to:

Blaine Temple, Profiles Agency Mana 61/63 High Street, Staines TW18 4QH or Tel: 0784 466262



(ACTENICIES WELLCOME TO RESPOND)

FINANCE DIRECTOR

FOR MEDIUM SIZED LONG ESTABLISHED LISTED COMPANY.

We are seeking someone with up to date City experience, a flair for financial engineering, and an understanding of real estate assets.

Remuneration package £75,000 plus usual benefits.

The names of those applying will not be divulged to our client without prior consultation and agreement.

Apply in writing to:

Epigram International Limited (recruitment consultants) The Coach House 52 Winterbrook Road London SE24 9JA Ref: FD/6 94

BUSINESS ANALYSTS

Mercury Communications is one of the fastest growing large companies in Europe. In little more than a decade, it has become an established world-leader in the telecommunications industry and has set new standards of customer service through the creative use of technology,

Proud of this success story, the company recognises the importance of controlling and sustaining growth through in-depth commercial analysis and rigorous financial planning. Internal promotions have now created exciting opportunities within Business

Planning and Development. With the focus on influencing commercial decisionmaking and maximising profit opportunities, responsibilities range from performance management, business forecasting and investment appraisal through to project implementation, planning, risk analysis and strategic development.

You will be a qualified Accountant with up to 3 years' post qualification experience, gained in a large corporate commercial environment. Applications are also invited from MBA's with a relevant background. Candidates must demonstrate problem solving skills, the ability to communicate across all business disciplines and the energy and flair to progress within a rapidly changing organisation.

Please apply directly to Jane Randell or Shelly Mitcheson at Robert Half, Walter House, 418 The Strand, London WC2R OPT. Telephone; 071-836 3545. Fax; 071-836 4942. As retained consultants, any CVs submitted directly to our client will be forwarded to

Robert Half.



£27-32,000 + Benefits

Milton Keynes



FINANCIAL CONTROLLER

The opportunity has arisen for an ambitious finance professional to join a major subsidiary of this quoted insurance broking group. The company has a sound reputation as a key player in a competitive market sector and is well placed to take advantage of future developments.

Liaising closely with senior management, you will be responsible for all aspects of effective financial control, co-ordinating a small team and ensuring the timely reporting of complex management information, implementing changes where necessary.

Candidates will be professionally qualified with a minimum 2-3 years' post qualification experience, gained in a commercial environment. A background in the insurance broking sector is desirable, although not essential.

You must demonstrate a proactive, highly commercial approach to business and the potential to assume broader operational responsibilities in the longer term. Well-developed communication skills and a 'hands-on' management style are prerequisite.

Please apply directly to Jane Randell at Robert Haif, Walter House, 418 The Strand, London WC2R OPT. Telephone: 071-836 3545, or evenings on 081-547 0380. Alternatively, fax your details on 071-836 4942.

c£35,000

+ Car

City

+ Benefits



Director of Finance

Scarborough & NE Yorkshire NHS Trust

To £50,000 + Excellent Package

Scarborough

Key corporate role for experienced finance professional in this major Trust at an important stage of its development.

THE TRUST

 Main health care provider for population of Scarborough and much of North East Yorkshire, providing full range of clinical, accident and emergency facilities.

Ambitious and innovative organisation; forward thinking management team; amual spend £50m.

THE POSITION

N B SELECTION LTD

 Contribute as a member of Trust Board to formulation and implementation of strategic plans which develop the Trust's business and services. Report to Chief Executive.

 Develop and implement full patient record and billing system as key management tool in provision of cost effective, high quality patient care. Lead and co-ordinate finance function and 70 staff.

OUALIFICATIONS Graduate/qualified accountant with at least 5 years

experience at or near Board level. · Strong commercial acumen with ability to plan and deliver in strategic context.

Knowledge of information technology and experience

of the development of information systems in a large

 First class people management and team building skills. Strong and accomplished presenter.

Please send full cv, stating salary, ref YN2751, to NBS, Prospect House, 32 Sovereign Street, Leads LSI 4BJ

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Aberdeen 0224 638080 * Birmingham 021 233 4636 Brissol 0272 291142 * Edinburgh 031 220 2400 Glasgow 041 204 4334 * London 071 493 6392 Manchester 0625 539953 * Slough 0733 819227

FINANCE DIRECTOR

THE ROYAL COLLECTION

£40,000 plus benefits

The Royal Collection comprises some 10,000 pictures, 30,000 drawings and watercolours and 500,000 prints as well as many thousands of pieces of furniture, glass, porcelain, metal work, textiles and jewellery, including the Crown Jewels. It is held, on behalf of the nation, by The Queen as Sovereign.

The funding to maintain the Royal Collection is raised by the Royal Collection Trust and its trading subsidiary, Royal Collection Enterprises Limited. Turnover at present is approximately £15 million per annum with 350 full and part time employees.

Applications are invited from qualified accountants for the newly created post of Finance Director.

A full curriculum vitae should be submitted to

The Managing Director Royal Collection Enterprises Limited, St. James's Palace, London SWIA 1JR.

The closing date for applications is the 19th July.

Recognised as one of the 'best run' corporations in today's computer industry, approaching \$50n, profitable and with operations across the globe, we've come a long way in only twelve years. This consistently rapid growth creates a continually changing environment which generates excitement and offers real freedom for our people to innovate, develop and progress.

Astute financial management has been a critical factor in our success and becomes even more vital as the scale and sophistication of our business increases. We need an exceptionally bright young finance manager who has a sound appreciation of the computer industry and a service mentality in contributing to business issues.

Financial Planning & Analysis Manager **Northern Europe**

As a key manager in our Northern European Finance team you will have responsibility for all financial planning support to the region, ensuring the ongoing viability of our business model. In addition, you will run our commission accounting, working closely with senior functional managers.

Based Bagshot, Surrey

Possessing a relevant degree, supported by an accountancy qualification or MBA, you will have advanced by promotion within a dynamic, business led environment where excellent interpersonal skills are highly valuable. Your broad experience will include deals analysis, budgeting, financial planning and effectively managing a team to achieve project goals.

Please send a comprehensive CV to Mike Roberts at Sun Microsystems Ltd, Bagshot Manor, Green Lane, Bagshot, Surrey GU19 5NL. Confidential fax: 0276 451509



The Network Is The Computer

Group Tax Manager **International PLC**

West of London c £55,000 plus car

Our highly regarded client is an international PLC with an annual turnover in excess of £800m. Following a recent successful rights issue and a reorganisation of the head office, this new position has been created to further strengthen the small, high profile group finance function.

This is a broad role which will involve you in all aspects of the groups financial management. Reporting to the Group Financial Controller, you will be responsible for coordinating the groups worldwide tax affairs and monitoring activity for monthly management accounting, budgeting, forecasting and statutory reporting. You will manage the group's relationships with external tax advisers and ensure that operational management are kept up to date on

A chartered accountant, probably in your thirties, you will have trained with a major firm and have a good working knowledge of UK tax regulations and an awareness of international issues. A high level of intelligence and initiative and strong interpersonal skills are essential. Ambitious, with a broad outlook, you will have the potential to take advantage of opportunities for progression within the group.

To apply please send a full CV with salary details quoting ref 1735 to Richard Holland (071 489 6244).

BDO Consulting, 20 Old Bailey, London EC4M 7BH.



Venture Capital

SE Asia - Entrepreneurial Young Accountant

Superb salary, bens and options

Enjoying high growth and low inflation, Vietnam - acclaimed as Asia's best managed economy - offers virtually unrivalled investment prospects. With offices in Hanol and Ho Chi Minh City, our client, one of the pioneers of foreign portfolio investment, manages a substantial investment fund dedicated

In order to strengthen its team in Ho Chi Minh City, the company requires a highly commercial young finance specialist who will play a key part in driving the success of the operation. The role focuses on researching and evaluating investment opportunities, presenting financial analyses and recomto the Investment Committee, structuring, negotiating and closing deals and monitoring the finances and performance of investee companies - Often as a member of the Board. Other responsibilities include internal financial control, producing accounts, compliance with relevant regulatory authorities, training local or expatriate accountants and carrying out company secretarial

As part of a small team, the ideal candidate, aged 27-35, will combine the energy, resourcefulness and initiative to move deals forward with the patience to overcome delays and problems intrinsic within the region. Liziting with Directors, local employees and professional advisors, excellent communication and negotiation skills will be essential. Candidates, who are likely to be ACA/ACCA qualified, must have a strong finance background and good PC based computer skills together with the ability to evaluate unlisted companies,

prepare financial forecasts and structure investments. An outstanding opportunity to become involved in and to benefit from one of the world's most exciting growth areas, the remuneration package is superb - in addition to an excellent salary, housing allowance and related benefits, there is an attractive options scheme offering the potential to make substantial capital gains.

interested applicants should send or fax their CV quoting ref 073 or contact us on 071 329 4649, or during the evenings and weekends on 071 231 8272.



SPANCE & SERVICES OLD BAILEY HOUSE, 7 OLD BAILEY, LORIDON SCAM THE TRE: 071-329 4649 FAX: 071-329 4677

TOTAL QUALITY MANAGEMENT:

Business Analysis/Business Process Re-engineering Circa £40K + Financial Section Benefits

is the leading specialist provider of investment capital to unquoted businesses in the UK. They seek an outstanding infernal consultant to provide critical infra structural support during their transformation into a leading public company. This hybrid role requires skills that can

encompass business user-needs analysis, business process re-engineering and effective implementation skills. Strong competencies in structured project management, financial control and business planning should be supplemented with attributes of commercial acomen, consultative interpersonal skills, lateral thinking plus

infliative combined with the discipline to complete/finish.

You may be a graduate ACA or an MBA or other equivalent. You may be currently in a major consultancy/ Accountancy firm, software house financial institution or facilities provider. You are seeking a vehicle for your first senior line role and the exportunity to progress. You will report so the all Director heading up Business Analy Seldom is there an opportunity to be the right place at the sight time to do right thing. This is one specific posturation to apply please write with a full CV quoting ref 305.7 /F.T. to Adrian Wheale or Tony Hodges.

WITH Executive Resources.

Finance Manager Mine & Process Plant Africa - Tax Free

sheapened senior secondard needs su y world leading multinational needs su th into an expai management term and ran the complete Figures & Administration converting, including ministration operation, includin mity. Suits as individual who low nature, the best, the sea and who has
the mentality to anjoy the life and
challenge for at least 14-18 months.
This could be a career position in Africa
and elsewhere. Position open in Angust,
urgently fax CV/application with
therefore constrain

s: 353 to Thorbum-Geiger Group, Par: 071 283 1131 or spail to 1225, 1001 Lausanne, Switt Fax: (+4121) 616 1042

APPOINTMENTS ADVERTISING appears in the UK edition every.

Wednesday & Thursday and in the International echien every Priday For further information pleaso cell: Gareth Jones on

071 873 3779 Andrew Skarzynski da 671 873 4054

Accountant

Swiss Re (UK) is one of the major reinsurance companies based in the City of London and is part of the worldwide Swiss Re Group.

Swiss Re (UK) has recently taken on ownership of SR International, a direct insurance company and, as a result of this, we need to recruit an ambitious, qualified accountant to join our team.

Reporting to the Group Accountant, your main duties will include the production of financial statements, statutory and trade returns and tax computations relating to SR International. You will also produce regular management information and ensure that SR International complies with all regulatory requirements, both in Europe and the

The successful candidate will be a qualified accountant with at least 2 years' postqualification experience in the insurance market, and with a strong track record of personal and professional achievement. You will be familiar with US and European regulatory requirements, and company secretarial experience would be advantageous. You must be able to demonstrate good communication skills and be comfortable dealing with senior management. Above all, you will display the potential to develop and the ability to take on a wider role in the future.

A competitive salary will be offered, together with an excellent benefits package,

To apply, please send your c.v. stating current salary and day time telephone number to: Martin Hibbs, Personnel Officer, Swiss Reinsurance Company (UK) Ltd. 71-77 Leadenhall Street, London ECSA 2PQ.

Swiss Re (UK)

